

**First Amendment to  
Airport Facilities Lease and Concession Agreement**

This First Amendment to the Airport Facilities Lease and Concession Agreement by and between the Jackson Hole Airport Board (“Board”) and Tailwind JAC, LLC (“Lessee” and together the “Parties”) shall be effective upon execution by the Parties and commence as of April 8, 2026.

**Recitals**

**Whereas** the Parties entered into the Airport Facilities Lease and Concession Agreement (“Lease”), effective on December 17, 2025, and commencing on April 8, 2026; and

**Whereas** the Parties wish to amend the Lease to update terms and conditions on the sale of Alcoholic Beverages pursuant to a liquor license issued by Teton County, Wyoming.

**Now therefore**, in consideration of the promises, conditions, and agreements herein contained, Board and Lessee agree as follows:

**Agreement**

**Section 1.** Section 1.4 of the Lease is deleted and replaced in its entirety as follows:

1.4 “Liquor License” shall mean a liquor license issued by Teton County, Wyoming in accordance with Wyoming and County law and regulation for the service of beer, wine and liquor in designated locations.

**Section 2.** Section 2.4.1 of the Lease is deleted and replaced in its entirety as follows:

2.4.1 Lessee shall have the exclusive right to sell beer, wine and other alcoholic beverages (collectively “Alcoholic Beverages”) from the Premises for consumption within the Premises and the area designated “Seating Non-Exclusive Public Use” in **Exhibit A**, or such additional areas as may be permitted in accordance with the Liquor License. Notwithstanding the foregoing, Board retains the right to exercise and grant the right to sell Alcoholic Beverages in areas of the Airport and Terminal other than the Premises.

**Section 3.** Section 2.4.2 of the Lease is deleted and replaced in its entirety as follows:

2.4.2 Lessee agrees to maintain, renew and abide by the Liquor License and assumes responsibility and liability for compliance with all applicable laws, rules, and regulations existing or hereinafter enacted pertaining to the sale of Alcoholic Beverages, including without limitation Wyoming Statutes Title 12 (Alcoholic Beverages) and Wyoming Administrative Code, Agency 011, Subagency 07, Chap. 20 (Liquor Division Methodology).

**Section 4.** Section 2.4.4 of the Lease is deleted and replaced in its entirety as follows:

2.4.4 Board reserves the right to seek a retail liquor license in its own name as may be permitted under Wyoming law. Lessee shall cooperate with Board in any such effort and, if a retail liquor license is issued, shall terminate its bar and grill liquor license applicable to the Terminal and negotiate in good faith on a companion agreement specifying Lessee rights and obligations to sell Alcoholic Beverages pursuant to the Board's retail liquor license. The Board's Executive Director is authorized to sign any such companion agreement on the Board's behalf. Thereafter, the Board's retail liquor license shall be considered the "Liquor License" hereunder.

**Section 5.** Exhibit C of the Lease is deleted in its entirety.

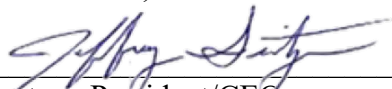
**Section 6.** All other terms and conditions of the Lease shall remain unchanged and in full force and effect.

JACKSON HOLE AIRPORT BOARD

By: \_\_\_\_\_  
Melissa Turley, President

Date: \_\_\_\_\_

TAILWIND JAC, LLC

By:  \_\_\_\_\_  
Jeff Switzer, President/CEO

Date: 3/31/2026

**BUDGET FY 2026-2027**

	<b>OPERATIONS</b>	<b>FBO</b>	<b>FUEL FARM</b>	<b>CAPITAL PROJECTS</b>	<b>TOTAL</b>
<b>Revenues</b>					
Air Carrier Income	13,166,163	5,513,718	1,913,550	-	20,593,431
General Aviation/Retail Income	4,734,392	22,799,180	1,090,031	-	28,623,602
Non-Aero Transportation Income	12,267,877	733,161	-	-	13,001,038
Auto Parking	2,527,775	-	-	-	2,527,775
JAC Operation Other Income	2,743,100	-	3,877,612	-	6,620,712
FBO Rents	-	6,422,250	-	-	6,422,250
FBO Other Income	-	7,274,181	-	-	7,274,181
Fuel Revenue	-	-	-	-	-
<b>Bonds and Capital</b>					
Customer Facility Charges	2,967,528	-	-	-	2,967,528
Passenger Facility Charges	2,194,967	-	-	-	2,194,967
Bond Funding	-	-	-	2,350,000	2,350,000
Grant Income	-	-	-	41,762,423	41,762,423
<b>Total Revenue</b>	<b>40,601,801</b>	<b>42,742,489</b>	<b>6,881,193</b>	<b>44,112,423</b>	<b>134,337,907</b>
<b>Expenses</b>					
Cost of Goods Sold	-	9,446,559	2,901,214	-	12,347,773
Airfield	7,835,544	7,801,648	-	-	15,637,192
Landside	6,460,003	677,882	-	-	7,137,884
Terminal	10,854,273	4,825,936	-	-	15,680,209
Other Buildings & Grounds	3,051,483	-	1,293,618	-	4,345,100
Environmental	1,439,774	1,270,460	-	-	2,710,233
Community Outreach	1,896,557	-	-	-	1,896,557
<b>Bond Service</b>					
Rental Car QTA	1,200,164	-	-	-	1,200,164
Fuel Farm	-	-	950,278	-	950,278
FBO - Hangars	-	4,258,982	-	-	4,258,982
Restaurant	3,657,469	-	-	-	3,657,469
Administration/FBO Terminal	-	3,756,292	-	-	3,756,292
Checked Bag Inspect. System	200,000	-	-	-	200,000
<b>Capital Projects</b>					
General Aviation/FBO	-	-	-	525,000	525,000
Terminal	-	-	-	3,550,163	3,550,163
Airfield	-	-	-	49,629,124	49,629,124
Landside	-	-	-	360,927	360,927
Equipment	-	-	-	4,862,996	4,862,996
Other Buildings & Grounds	-	-	-	1,305,000	1,305,000
<b>Total Expense</b>	<b>36,595,266</b>	<b>32,037,759</b>	<b>5,145,110</b>	<b>60,233,210</b>	<b>134,011,345</b>
<b>Net Before Capital Investment</b>	<b>4,006,535</b>	<b>10,704,731</b>	<b>1,736,083</b>	<b>(16,120,787)</b>	<b>326,562</b>
Transfers Out	4,000,000	10,700,000	1,700,000	-	16,400,000
Transfers In	-	-	-	16,400,000	16,400,000
<b>Net Income</b>	<b>6,535</b>	<b>4,731</b>	<b>36,083</b>	<b>279,213</b>	<b>326,562</b>

Revenues	2026-2027
Airport Operations	35,439,306
Fuel Farm Operations	5,930,915
FBO Operations	42,742,489
<b>Bond Revenue</b>	950,278
Fuel Fees	950,278
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,194,967
<b>Total Revenue</b>	90,225,483
<b>Expenses</b>	
Airport Operations	(31,537,633)
Fuel Farm Operations	(4,194,832)
FBO Operations	(24,022,485)
<b>Bond Expense</b>	(1,200,164)
Rental Car QTA	(950,278)
Fuel Farm	(4,258,982)
FBO - Hangars	(3,657,469)
Restaurant	(3,756,292)
Administration/FBO Building	(200,000)
Checked Baggage Inspection**	(200,000)
Aviation Safety Facility	
<b>Total Expense</b>	(73,778,135)
<b>Net Income</b>	16,447,349
<b>Capital and Bond Sources</b>	
Federal Grants	36,987,304
State Grants	3,825,119
Other Grants	950,000
Bond Funding	2,350,000
<b>Total Capital and Bond Sources</b>	44,112,423
<b>Capital Expenditures</b>	
General Aviation/FBO	(525,000)
Terminal	(3,550,163)
Airfield	(49,629,124)
Landside	(360,927)
Equipment	(4,862,996)
Other Building & Grounds	(1,305,000)
<b>Total Capital Expenditures</b>	(60,233,210)
<b>Subtotal Capital and Bonds</b>	(16,120,787)
<b>To/(From) Net Reserves FY 26/27</b>	326,561
<b>Unrestricted Cash Balance Forecast FYE June 30, 2026</b>	30,655,869
<b>Unrestricted Cash Balance Forecast FYE June 30, 2027</b>	30,982,431
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	2.83
QTA Bond (11/27 payoff) 1.25x required	2.47
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	3.51
Restaurant Bond (10/32 payoff) 1.5x required	9.44
Administration/FBO Building (4/44 Payoff) 2.0x required	10.72
<b>Enplanements Forecast FYE June 30, 2026</b>	587,099

Revenues	2027-2028
Airport Operations	35,077,634
Fuel Farm Operations	4,148,076
FBO Operations	44,731,812
<b>Bond Revenue</b>	3,077,177
Fuel Fees	3,077,177
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,326,665
<b>Total Revenue</b>	92,328,891
<b>Expenses</b>	
Airport Operations	(31,469,170)
Fuel Farm Operations	(4,469,254)
FBO Operations	(25,586,486)
<b>Bond Expense</b>	(1,146,586)
Rental Car QTA	(1,108,657)
Fuel Farm	(4,262,856)
FBO - Hangars	(3,603,834)
Restaurant	(3,756,292)
Administration/FBO Building	(200,000)
Checked Baggage Inspection	(1,417,858)
Aviation Safety Facility	
<b>Total Expense</b>	(76,820,992)
<b>Net Income</b>	15,507,899
<b>Capital and Bond Sources</b>	
Federal Grants	21,965,625
State Grants	1,164,563
Other Grants	17,233,000
Bond Funding	17,844,328
<b>Total Capital and Bond Sources</b>	58,207,516
<b>Capital Expenditures</b>	
General Aviation/FBO	-
Terminal	(38,250,000)
Airfield	(24,740,000)
Landside	(2,500,000)
Equipment	-
Other Building & Grounds	(300,000)
<b>Total Capital Expenditures</b>	(65,790,000)
<b>Subtotal Capital</b>	(7,582,484)
<b>To/(From) Net Reserves FY 27/28</b>	7,925,415
<b>Unrestricted Cash Balance Forecast FYE June 30, 2027</b>	30,982,431
<b>Unrestricted Cash Balance Forecast FYE June 30, 2028</b>	38,907,845
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	-
QTA Bond (11/27 payoff) 1.25x required	2.59
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	3.61
Restaurant Bond (10/32 payoff) 1.5x required	11.96
Administration/FBO Building (4/44 Payoff) 2.0x required	10.72
<b>Enplanements Forecast FYE June 30, 2027</b>	593,872

Revenues	2028-2029
Airport Operations	37,385,779
Fuel Farm Operations	4,355,480
FBO Operations	46,831,422
<b>Bond Revenue</b>	3,231,035
Fuel Fees	3,231,035
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,466,265
<b>Total Revenue</b>	97,237,509
<b>Expenses</b>	
Airport Operations	(31,481,322)
Fuel Farm Operations	(4,763,866)
FBO Operations	(27,161,578)
<b>Bond Expense</b>	(1,092,592)
Rental Car QTA	-
Fuel Farm	(3,978,017)
FBO - Hangars	(3,546,561)
Restaurant	(3,756,292)
Administration/FBO Building	(200,000)
Checked Baggage Inspection	(2,331,431)
Aviation Safety Facility	
<b>Total Expense</b>	(78,111,638)
<b>Net Income</b>	19,125,851
<b>Capital and Bond Sources</b>	
Federal Grants	43,312,500
State Grants	1,732,500
Other Grants	950,000
Bond Funding	1,070,000
<b>Total Capital and Bond Sources</b>	47,065,000
<b>Capital Expenditures</b>	
General Aviation/FBO	-
Terminal	(14,700,000)
Airfield	(46,720,000)
Landside	(2,500,000)
Equipment	-
Other Building & Grounds	(300,000)
<b>Total Capital Expenditures</b>	(64,220,000)
<b>Subtotal Capital and Bonds</b>	(17,155,000)
<b>To/(From) Net Reserves FY 28/29</b>	1,970,851
<b>Unrestricted Cash Balance Forecast FYE June 30, 2028</b>	38,907,845
<b>Unrestricted Cash Balance Forecast FYE June 30, 2029</b>	40,878,696
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	-
QTA Bond (11/27 payoff) 1.25x required	-
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	4.00
Restaurant Bond (10/32 payoff) 1.5x required	12.68
Administration/FBO Building (4/44 Payoff) 2.0x required	11.26
<b>Enplanements Forecast FYE June 30, 2028</b>	605,759

Revenues	2029-2030
Airport Operations	38,855,795
Fuel Farm Operations	4,573,254
FBO Operations	49,049,137
<b>Bond Revenue</b>	3,392,587
Fuel Fees	3,392,587
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,614,240
<b>Total Revenue</b>	101,452,542
<b>Expenses</b>	
Airport Operations	(32,548,659)
Fuel Farm Operations	(5,080,323)
FBO Operations	(29,082,536)
<b>Bond Expense</b>	-
Rental Car QTA	-
Fuel Farm	-
FBO - Hangars	(4,262,856)
Restaurant	(3,546,561)
Administration/FBO Building	(3,756,292)
Checked Baggage Inspection	(2,331,431)
Aviation Safety Facility	(731,878)
<b>Total Expense</b>	(81,397,807)
<b>Net Income</b>	20,054,735
<b>Capital and Bond Sources</b>	
Federal Grants	5,390,625
State Grants	2,962,500
Other Grants	-
Bond Funding	18,700,000
<b>Total Capital and Bond Sources</b>	27,053,125
<b>Capital Expenditures</b>	
General Aviation/FBO	-
Terminal	-
Airfield	(54,485,000)
Landside	(2,500,000)
Equipment	-
Other Building & Grounds	-
<b>Total Capital Expenditures</b>	(56,985,000)
<b>Subtotal Capital and Bonds</b>	(29,931,875)
<b>To/(From) Net Reserves FY 29/30</b>	(9,877,140)
<b>Unrestricted Cash Balance Forecast FYE June 30, 2029</b>	40,878,696
<b>Unrestricted Cash Balance Forecast FYE June 30, 2030</b>	31,001,556
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	-
QTA Bond (11/27 payoff) 1.25x required	-
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	3.80
Restaurant Bond (10/32 payoff) 1.5x required	9.81
Administration/FBO Building (4/44 Payoff) 2.0x required	8.77
<b>Enplanements Forecast FYE June 30, 2029</b>	615,675

Revenues	2030-2031
Airport Operations	41,829,382
Fuel Farm Operations	4,801,917
FBO Operations	51,393,467
<b>Bond Revenue</b>	3,562,216
Fuel Fees	3,562,216
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,771,095
<b>Total Revenue</b>	107,325,605
<b>Expenses</b>	
Airport Operations	(33,533,964)
Fuel Farm Operations	(5,420,429)
FBO Operations	(31,083,551)
<b>Bond Expense</b>	-
Rental Car QTA	-
Fuel Farm	-
FBO - Hangars	(3,978,017)
Restaurant	(3,546,561)
Administration/FBO Building	(3,756,292)
Checked Baggage Inspection	(2,331,431)
Aviation Safety Facility	(2,531,267)
<b>Total Expense</b>	(86,181,512)
<b>Net Income</b>	21,144,093
<b>Capital and Bond Sources</b>	
Federal Grants	4,500,000
State Grants	883,125
Other Grants	-
Bond Funding	-
<b>Total Capital and Bond Sources</b>	5,383,125
<b>Capital Expenditures</b>	
General Aviation/FBO	-
Terminal	-
Airfield	(8,065,000)
Landside	(2,500,000)
Equipment	-
Other Building & Grounds	-
<b>Total Capital Expenditures</b>	(10,565,000)
<b>Subtotal Capital and Bonds</b>	(5,181,875)
<b>To/(From) Net Reserves FY 30/31</b>	15,962,218
<b>Unrestricted Cash Balance Forecast FYE June 30, 2030</b>	31,001,556
<b>Unrestricted Cash Balance Forecast FYE June 30, 2031</b>	46,963,774
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	-
QTA Bond (11/27 payoff) 1.25x required	-
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	4.16
Restaurant Bond (10/32 payoff) 1.5x required	14.35
Administration/FBO Building (4/44 Payoff) 2.0x required	13.43
<b>Enplanements Forecast FYE June 30, 2030</b>	625,806

Revenues	2031-2032
Airport Operations	44,519,182
Fuel Farm Operations	5,042,013
FBO Operations	53,873,690
<b>Bond Revenue</b>	3,740,327
Fuel Fees	3,740,327
Customer Facility Charges	2,967,528
Passenger Facility Charges	2,937,361
<b>Total Revenue</b>	113,080,100
<b>Expenses</b>	
Airport Operations	(35,013,018)
Fuel Farm Operations	(5,786,150)
FBO Operations	(33,367,658)
<b>Bond Expense</b>	-
Rental Car QTA	-
Fuel Farm	-
FBO - Hangars	(3,978,017)
Restaurant	(3,546,561)
Administration/FBO Building	(3,756,292)
Checked Baggage Inspection	(2,331,431)
Aviation Safety Facility	(2,531,267)
<b>Total Expense</b>	(90,310,394)
<b>Net Income</b>	22,769,705
<b>Capital and Bond Sources</b>	
Federal Grants	7,125,000
State Grants	285,000
Other Grants	-
Bond Funding	-
<b>Total Capital and Bond Sources</b>	7,410,000
<b>Capital Expenditures</b>	
General Aviation/FBO	-
Terminal	-
Airfield	(7,905,000)
Landside	-
Equipment	-
Other Building & Grounds	-
<b>Total Capital Expenditures</b>	(7,905,000)
<b>Subtotal Capital and Bonds</b>	(495,000)
<b>To/(From) Net Reserves FY 31/32</b>	22,274,705
<b>Unrestricted Cash Balance Forecast FYE June 30, 2031</b>	46,963,774
<b>Unrestricted Cash Balance Forecast FYE June 30, 2032</b>	69,238,479
<b>Debt Service Coverage (Estimated)</b>	
Fuel Farm Bond (02/28 payoff) 1.25x required	-
QTA Bond (11/27 payoff) 1.25x required	-
Hangar 3 & GSE Bond (05/37 payoff) 1.5x required	4.21
Restaurant Bond (10/32 payoff) 1.5x required	20.62
Administration/FBO Building (4/44 Payoff) 2.0x required	19.30
<b>Enplanements Forecast FYE June 30, 2031</b>	636,158

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Payroll	Salaries & Wages	Salaries & Wages	\$11,366,913	\$12,255,626	8%	\$12,740,802	\$14,013,051	\$14,671,135	\$15,407,244	\$16,658,466
Payroll	FICA/WC/UI Tax	Employer Payroll Taxes	\$1,785,969	\$1,897,403	6%	\$2,032,647	\$1,833,471	\$1,938,415	\$2,039,698	\$2,139,633
Payroll	Wyoming Retirement	Wyoming Retirement	\$1,516,572	\$1,636,389	8%	\$2,058,351	\$1,940,073	\$2,052,924	\$2,173,111	\$2,092,415
Personnel Benefits	Housing	Housing	\$1,881,000	\$1,893,600	1%	\$1,863,000	\$1,371,600	\$1,371,600	\$1,371,600	\$1,364,400
Personnel Benefits	Medical - BCBS	Medical - BCBS	\$2,197,633	\$2,248,477	2%	\$2,339,912	\$2,303,408	\$2,424,287	\$2,548,568	\$2,669,330
<b>Subtotal Payroll and Personnel</b>			<b>\$18,748,088</b>	<b>\$19,931,494</b>	<b>6%</b>	<b>\$21,034,713</b>	<b>\$21,461,604</b>	<b>\$22,458,361</b>	<b>\$23,540,222</b>	<b>\$24,924,243</b>
Office Expenses	Office Supplies	Meeting Supplies	\$18,000	\$18,000	0%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Office Expenses	Office Supplies moved from 6-201.012	Pantry Supplies (Coffee,snacks, Drinks, Kitchenware)	\$51,500	\$51,500	0%	\$51,500	\$51,500	\$51,500	\$51,500	\$51,500
Office Expenses	Office Supplies	Printing (Business Cards, AlphaGraphics, Taxi Rate Cards, Stationary, e	\$0	\$7,500	-	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Office Expenses	Office Supplies	Misc. Office Supplies	\$4,500	\$5,000	11%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Office Expenses	Postage Courier Shipping	Postage Courier Shipping	\$32,600	\$15,000	-54%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Bank Service Charges	Bank Service Charges	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Office Expenses	Merchant Services	Merchant Services	\$75,500	\$75,000	-1%	\$77,250	\$79,568	\$81,955	\$84,413	\$86,946
Office Expenses	Dues & Subscription	JH Chamber of Commerce	\$1,300	\$1,300	0%	\$1,300	\$1,300	\$1,300	\$1,300	\$1,300
Office Expenses	Dues & Subscription	WAC Annual Dues	\$2,000	\$2,500	25%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Office Expenses	Dues & Subscription	AAAE Dues for employee/airport	\$13,000	\$13,000	0%	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
Office Expenses	Dues & Subscription	NWAAAE Dues for employee/airport	\$3,500	\$4,000	14%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Office Expenses	Dues & Subscription	Rotary Club	\$1,700	\$1,900	12%	\$1,900	\$1,900	\$1,900	\$1,900	\$1,900
Office Expenses	Dues & Subscription	ACI Dues	\$25,992	\$30,000	15%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Office Expenses	Dues & Subscription	Newspaper/Mag Subscriptions	\$2,500	\$5,000	100%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Office Expenses	Dues & Subscription	WY Rural Watter	\$505	\$505	0%	\$505	\$505	\$505	\$505	\$505
Office Expenses	Dues & Subscription	Employers Council Membership Dues	\$8,350	\$9,000	8%	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Office Expenses	Dues & Subscription	Dues & Subscriptions Misc	\$0	\$5,000	-	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Office Expenses	Dues & Subscription	TIPS	\$0	\$5,000	-	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Office Expenses	Dues & Subscription	ACT	\$0	\$2,000	-	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Office Expenses	Conferences (JE/BOD)	General Conferences	\$20,000	\$10,000	-50%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Office Expenses	Conferences (JE/BOD)	Governors Business Forum	\$18,000	\$18,000	0%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Office Expenses	Conferences (JE/BOD)	Wyoming Governor's Conference on Tourism	\$12,000	\$12,000	0%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Office Expenses	Conferences (JE/BOD)	Board/Staff Retreat Group	\$30,000	\$30,000	0%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Office Expenses	Conferences (JE/BOD)	Northwest Chapter AAAE	\$6,300	\$6,615	5%	\$6,615	\$6,615	\$6,615	\$6,615	\$6,615
Office Expenses	Conferences (JE/BOD)	AAAE National Conference	\$6,300	\$6,615	5%	\$6,615	\$6,615	\$6,615	\$6,615	\$6,615
Office Expenses	Conferences (JE/BOD)	AAAE AIC	\$66,150	\$69,458	5%	\$69,458	\$69,458	\$69,458	\$69,458	\$69,458
Office Expenses	Conferences (JE/BOD)	ACI CEO	\$6,300	\$6,615	5%	\$6,615	\$6,615	\$6,615	\$6,615	\$6,615
Office Expenses	Conferences (JE/BOD)	General Travel	\$12,600	\$18,000	43%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Office Expenses	Meetings (JE/BOD)	AAAE PRC Meeting	\$0	\$6,000	-	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Office Expenses	Meetings (JE/BOD)	Denver ADO	\$6,300	\$25,000	297%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Office Expenses	Meetings (JE/BOD)	Washington DC Meeting	\$6,300	\$15,000	138%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Meetings (JE/BOD)	WAOA - 2meetings	\$6,300	\$12,000	90%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Office Expenses	Meetings (JE/BOD)	Best Airline Practices - 4 Trips	\$12,600	\$13,230	5%	\$13,230	\$13,230	\$13,230	\$13,230	\$13,230
Office Expenses	Meetings (JE/BOD)	JH Air Airline Mtgs.	\$6,300	\$12,000	90%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Office Expenses	Meetings (JE/BOD)	Misc. Manager and Board Travel	\$8,400	\$12,000	43%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Office Expenses	Meetings (JE/BOD)	Retreat Facilitator	\$31,500	\$15,000	-52%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Meeting, Training & Schooling	Operations	\$52,500	\$36,050	-31%	\$36,050	\$36,050	\$36,050	\$36,050	\$36,050
Office Expenses	Meeting, Training & Schooling	Custodial	\$5,250	\$6,000	14%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Office Expenses	Meeting, Training & Schooling	Maintenance	\$30,975	\$18,000	-42%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Office Expenses	Meeting, Training & Schooling	Vehicle Maintenance/Driver's Training	\$25,000	\$15,000	-40%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Meeting, Training & Schooling	Information Technology (IT)	\$23,100	\$15,000	-35%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Meeting, Training & Schooling	Administration	\$39,900	\$24,000	-40%	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000
Office Expenses	Meeting, Training & Schooling	Finance	\$0	\$12,000	-	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Office Expenses	Meeting, Training & Schooling	Communications	\$14,700	\$36,000	145%	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000
Office Expenses	Meeting, Training & Schooling	Environmental	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Office Expenses	Meeting, Training & Schooling	Security	\$8,400	\$10,000	19%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Office Expenses	Meeting, Training & Schooling	Host	\$5,250	\$6,000	14%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Office Expenses	Meeting, Training & Schooling	Human Resources	\$15,750	\$24,400	55%	\$24,400	\$24,400	\$24,400	\$24,400	\$24,400
Office Expenses	Meeting, Training & Schooling	Management	\$36,750	\$37,853	3%	\$37,853	\$37,853	\$37,853	\$37,853	\$37,853
Office Expenses	Meeting, Training & Schooling	Higher Education Tuition	\$25,000	\$21,647	-13%	\$21,647	\$21,647	\$21,647	\$21,647	\$21,647
Office Expenses	Meeting, Training & Schooling	Training meals	\$21,000	\$21,000	0%	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Office Expenses	Meeting, Training & Schooling	Meeting & Schools Other	\$20,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Office Expenses	Adverts (Employ, BOD, RFB)	Newspaper (Open Positions)	\$31,076	\$43,500	40%	\$43,500	\$43,500	\$43,500	\$43,500	\$43,500
Office Expenses	Adverts (Employ, BOD, RFB)	Newspaper (Legal Ads, RFB, Meeting Notice)	\$16,500	\$16,500	0%	\$16,500	\$16,500	\$16,500	\$16,500	\$16,500
Office Expenses	Customer Relations	Live Music in Terminal	\$12,000	\$16,000	33%	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000
Office Expenses	Customer Relations	Customer Appreciation [Food/Beverage]	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Office Expenses	Customer Relations	Holiday Decorations	\$3,000	\$3,000	0%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Office Expenses	Customer Relations	Customer/Employee Appreciation Swag	\$55,000	\$55,000	0%	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000
Office Expenses	Customer Relations	Raptor Center - Flight & Feathers [Year-Round/Peak Times]	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Office Expenses	Community Outreach	Touch-A-Truck	\$10,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Office Expenses	Community Outreach	Town Hall (quarterly)	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Office Expenses	Community Outreach	Sunflower Program	\$2,200	\$2,200	0%	\$2,200	\$2,200	\$2,200	\$2,200	\$2,200
Office Expenses	Community Outreach	Airline Rendezvous	\$20,000	\$30,000	50%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Office Expenses	Community Outreach	Guest Speakers	\$70,000	\$50,000	-29%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Office Expenses	Community Outreach	Special Events	\$75,000	\$25,000	-67%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Office Expenses	Community Outreach	Advertisements/General Outreach (4 Steps, 2 Hours etc)	\$94,500	\$94,500	0%	\$94,500	\$94,500	\$94,500	\$94,500	\$94,500
Office Expenses	Community Outreach	Digital Asset Library(Content Creation/Photoshoots)	\$0	\$25,000	-	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Office Expenses	Community Outreach	Civil Air Patrol	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Office Expenses	Community Outreach	Sponsorships (Riverwind/Children's Museum/Womentum/Rotary)	\$96,000	\$96,000	0%	\$96,000	\$96,000	\$96,000	\$96,000	\$96,000
Office Expenses	Community Outreach	Industry Sponsorships (NWAAE/AAAE/ACI/WAC)	\$40,000	\$50,000	25%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Office Expenses	Community Outreach	Community Outreach Other	\$7,500	\$7,500	0%	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Office Expenses	Community Outreach	Board Meeting Supplies	\$33,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Office Expenses	Community Outreach	Board Supplies	\$27,500	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Office Expenses	Employee Relations	Employee Appreciation	\$54,000	\$74,000	37%	\$74,000	\$74,000	\$74,000	\$74,000	\$74,000
Office Expenses	Employee Relations	Staff Retreat	\$15,000	\$25,000	67%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Office Expenses	Employee Relations	Holiday Meals	\$18,000	\$18,000	0%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Office Expenses	Employee Relations	Customer/Employee Other (Bereavement, Babies, Weddings, Etc.)	\$25,000	\$35,000	40%	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Office Expenses	Uniforms	Uniform Expense ( Host, Custodial, Maint, Ops and Snow Crew.)	\$73,150	\$94,380	29%	\$94,698	\$87,829	\$104,992	\$90,193	\$99,431
Office Expenses	Uniforms	Coveralls Operations/maintenance	\$6,273	\$6,273	0%	\$6,461	\$6,655	\$6,854	\$7,060	\$7,060
Office Expenses	Office Equipment (Rent/Own)	Photocopier	\$13,200	\$13,200	0%	\$13,200	\$13,200	\$13,200	\$13,200	\$13,200
Office Expenses	Loyalty Discount Uber/Lyft	Loyalty Discount Uber/Lyft	\$2,000	\$2,000	0%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Contractual	Legal	Legal	\$225,000	\$225,000	0%	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000
Contractual	Accounting/Auditing	Financial Consulting	\$75,000	\$100,000	33%	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Contractual	Accounting/Auditing	Annual Audit JHAB and Federal Grants	\$65,000	\$65,000	0%	\$66,425	\$69,746	\$73,234	\$76,895	\$80,740
Contractual	Program Services/Consulting	Special Services On-Call (Eng, Arch, Grant Closeout, 3 Elephant)	\$125,000	\$100,000	-20%	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Contractual	BusinessSupportServices/Mktg	Three Elephant	\$48,000	\$48,000	0%	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000
Contractual	BusinessSupportServices/Mktg	Public Relations	\$45,000	\$46,000	2%	\$47,000	\$47,000	\$47,000	\$47,000	\$47,000
Contractual	BusinessSupportServices/Mktg	Professional Fees Other	\$18,000	\$10,000	-44%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractual	BusinessSupportServices/Mktg	Customer Survey (RRC)	\$30,000	\$25,500	-15%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Contractual	Day Security	TOJ LEO Agreement	\$840,159	\$967,291	15%	\$978,384	\$1,027,303	\$1,078,668	\$1,132,601	\$1,189,232
Contractual	Night Security	Night Security Agreement	\$159,538	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Contractual	User Fees (GTNP)	User Fees (GTNP)	\$1,234,637	\$1,346,445	9%	\$1,363,105	\$1,455,431	\$1,514,232	\$1,633,175	\$1,740,767
Contractual	HR Services	MSEC / Training (professional/workplace conduct)	\$75,000	\$75,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Contractual	HR Services	MSEC / Fees and Training	\$6,200	\$6,200	0%	\$36,750	\$38,588	\$40,517	\$42,543	\$0
Contractual	HR Services	Hays	\$22,500	\$22,500	0%	\$22,500	\$22,500	\$22,500	\$22,500	\$0
Contractual	Medical Oversight Services	Medical Oversight Services	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
<b>Subtotal Administrative Expense</b>			<b>\$4,700,806</b>	<b>\$4,725,676</b>	<b>1%</b>	<b>\$4,733,660</b>	<b>\$4,875,706</b>	<b>\$5,011,039</b>	<b>\$5,177,469</b>	<b>\$5,292,262</b>
Environmental Plan & Mgnt	Noise Abatement Plan (Fly Quiet)	Noise Abatement Plan (Fly Quiet)	\$115,766	\$115,000	-1%	\$115,766	\$115,766	\$115,766	\$115,766	\$115,766
Environmental Plan & Mgnt	Noise Abatement Plan (Fly Quiet)	Noise Abatement Plan (Noise Monitoring)	\$85,000	\$85,000	0%	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000
Environmental Plan & Mgnt	USGS Water Testing	USGS Water Testing (Moved from Capital Expense)	\$175,200	\$175,200	0%	\$167,900	\$173,000	\$178,300	\$167,900	\$175,200
Environmental Plan & Mgnt	Environmental Planning	Mead & Hunt - On Call Environmental	\$300,000	\$225,000	-25%	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Environmental Plan & Mgnt	Environmental Planning	Mead & Hunt - Biennial Lite Report (from 6-203..008)	\$185,000	\$20,000	-89%	\$0	\$20,000	\$0	\$20,000	\$0
Environmental Plan & Mgnt	Locate/Digs	USIC Permit	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Environmental Plan & Mgnt	PFAS Initiatives	Mead & Hunt - PFAS (Board Initiatives)	\$300,000	\$50,000	-83%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Environmental Plan & Mgnt	PFAS Initiatives	Filter System Purchase/Install	\$150,000	\$150,000	0%	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Environmental Plan & Mgnt	PFAS Initiatives	Mead and Hunt Residential Water Well Sampling and Airport Groundwat	\$0	\$130,000	-	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	Carbon Accreditation	Carbon Offsets	\$5,500	\$15,000	173%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Environmental Plan & Mgnt	Carbon Accreditation	Good Traveler	\$10,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Environmental Plan & Mgnt	Recycling Initiatives (Cardb)	Large Multi-Stream Recycling Trailer	\$150,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	Recycling Initiatives (Cardb)	Cardboard Recycling	\$3,200	\$3,200	0%	\$3,200	\$3,200	\$3,200	\$3,200	\$3,200
Environmental Plan & Mgnt	Pest Control	Pest Control Moved to 6-210.023	\$0	\$0	-	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	TC Drinking Water Testing	Annual Water Systems Testing	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Environmental Plan & Mgnt	Airport Wells Monitor Expand	Water Well Testing and Repair	\$0	\$0	-	\$0	\$0	\$0	\$0	\$20,000
Environmental Plan & Mgnt	Food Composting	Compost Disposal	\$3,000	\$3,000	0%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Environmental Plan & Mgnt	Carbon Accreditation	Green Initiatives	\$50,000	\$75,000	50%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Environmental Plan & Mgnt	Carbon Accreditation	Green Transportation Options Around Airport	\$20,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	Carbon Accreditation	EV Car Charging Stations	\$20,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	Net Zero Road Map	Net Zero (ACA)	\$0	\$100,000	-	\$125,000	\$0	\$25,000	\$0	\$25,000
Environmental Plan & Mgnt	Urban Night Sky Place	Dark Sky Designation - Continuation	\$10,000	\$25,000	150%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Environmental Plan & Mgnt	Wildlife Hazard Mitigation Plan/Assessment	Wildlife Hazard Mitigation Plan/Assessment Moved to 6-205-109	\$0	\$0	-	\$0	\$0	\$0	\$0	\$0
Environmental Plan & Mgnt	Environmental Other	Environmental Other	\$100,000	\$91,544	-8%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
<b>Subtotal Environmental</b>			<b>\$1,712,666</b>	<b>\$1,292,944</b>	<b>-25%</b>	<b>\$1,104,866</b>	<b>\$1,004,966</b>	<b>\$1,015,266</b>	<b>\$999,866</b>	<b>\$1,032,166</b>
Licenses & General Insurance	Property Insurance	Property and Liability Insurance	\$656,664	\$735,145	12%	\$771,829	\$856,730	\$950,970	\$1,055,577	\$1,171,691
<b>Subtotal Licenses &amp; Prop Insurance</b>			<b>\$656,664</b>	<b>\$735,145</b>	<b>12%</b>	<b>\$771,829</b>	<b>\$856,730</b>	<b>\$950,970</b>	<b>\$1,055,577</b>	<b>\$1,171,691</b>
Airfield/ARFF	Tools & Supplies	Fod Boss Mats airfield sweeper to collect debris	\$8,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	Tools & Supplies	Ramp fixtures (new)	\$25,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	Tools & Supplies	Virtower (glycol reports)	\$12,000	\$12,000	0%	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Airfield/ARFF	Tools & Supplies	Vaisala - RWIS Subscription (Moved from 6-208.003)	\$6,000	\$6,000	0%	\$6,250	\$6,500	\$6,750	\$7,000	\$7,250
Airfield/ARFF	Tools & Supplies	Wildlife Control	\$0	\$2,500	-	\$0	\$2,500	\$0	\$2,500	\$0
Airfield/ARFF	Tools & Supplies	Binoculars	\$0	\$1,000	-	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Airfield/ARFF	Tools & Supplies	Fire extinguisher servicing, eye wash station, AEDs, etc.	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Airfield/ARFF	RVR Maintenance	DBT Service - ATC, RVR, RWIS (Was Vaisala)	\$45,000	\$45,000	0%	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Airfield/ARFF	RVR Maintenance	Head Replacement	\$0	\$35,000	-	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Airfield/ARFF	Signs & Lights	Runway/Taxiway Signs & Lights; MALS Control (Maint and parts)	\$90,000	\$100,000	11%	\$103,000	\$106,090	\$109,273	\$112,551	\$115,595
Airfield/ARFF	Perimeter Gates & Fences	Vehicle Gate Parts & Maintenance (Airside)	\$15,000	\$30,000	100%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Airfield/ARFF	Perimeter Gates & Fences	Fence Repair & Screening	\$20,000	\$30,000	50%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Airfield/ARFF	Other General/Maintenance	Concrete Ramp Repair	\$45,000	\$45,000	0%	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Airfield/ARFF	Other General/Maintenance	Asphalt Repairs	\$30,000	\$30,000	0%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Airfield/ARFF	Other General/Maintenance	Ops Misc (Amazon)	\$0	\$15,000	-	\$15,450	\$15,914	\$16,391	\$16,883	\$17,389
Airfield/ARFF	Other General/Maintenance	Ops Misc (Ace)	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Airfield/ARFF	Other General/Maintenance	RT3 Web Based Data Reporting Portal	\$0	\$7,900	-	\$7,900	\$7,900	\$7,900	\$7,900	\$7,900
Airfield/ARFF	ARFF - Full Scale/TableTop	Mobile Aircraft Trainer - full scale exercise	\$35,000	\$35,000	0%	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Airfield/ARFF	ARFF - Full Scale/TableTop	Table Tops	\$15,000	\$15,000	0%	\$7,500	\$7,500	\$20,000	\$7,500	\$7,500
Airfield/ARFF	ARFF - Full Scale/TableTop	Tools for FireHouse	\$10,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	ARFF - Training/Certification	CPR & Online Training Medical (17)	\$4,000	\$4,000	0%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Airfield/ARFF	ARFF - Training/Certification	ARFF Certification	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Airfield/ARFF	ARFF - Training/Certification	EMR CE Online Training	\$3,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	ARFF - Training/Certification	Advanced ARFF Training (6 peo)	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Airfield/ARFF	ARFF - Training/Certification	Fire Fighter Physicals	\$20,000	\$20,000	0%	\$5,000	\$20,000	\$5,000	\$20,000	\$5,000
Airfield/ARFF	ARFF - Training/Certification	Wildlife Biologist (For required annual training)(moved from 6-203.003)	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Airfield/ARFF	ARFF - Medical Supplies	Medical supplies & equip & Training Supplies	\$15,000	\$12,000	-20%	\$13,000	\$14,000	\$15,000	\$16,000	\$17,000
Airfield/ARFF	ARFF - Medical Supplies	AED Replacement (3)	\$6,600	\$6,600	0%	\$6,600	\$6,600	\$6,600	\$6,600	\$6,600
Airfield/ARFF	ARFF - Fire Retardant Supplies	5 - 50# PURPLE K 5 @ \$125.00 TRAINING AND RESUPPLY	\$2,800	\$2,800	0%	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800
Airfield/ARFF	ARFF - Fire Retardant Supplies	Class B fire retardant resupply (F3)	\$50,000	\$2,500	-95%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Airfield/ARFF	ARFF - Others	Personal Protective Equipment Hazmat	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Airfield/ARFF	ARFF - Others	Large Scale Incident Supplies	\$10,000	\$10,000	0%	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593
Airfield/ARFF	ARFF - Others	Operations Training Videos	\$20,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	ARFF - Others	ARFF SCBA Compressor & Maintenance	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Airfield/ARFF	ARFF - Others	ARFF Equipment-ARFF Fitness	\$30,000	\$37,000	23%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Airfield/ARFF	ARFF - Others	Aladtec Subscription (MOVED TO IT)	\$3,500	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	ARFF - Others	HAZMAT equipment - pig mats/containment pools	\$5,000	\$6,000	20%	\$6,180	\$6,365	\$6,556	\$6,753	\$6,956
Airfield/ARFF	ARFF - Others	ARFF & Ops Other	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Airfield/ARFF	ARFF - Others	Bunker Gear (NFPA Required)	\$24,000	\$25,000	4%	\$26,000	\$27,000	\$28,000	\$29,000	\$30,000
Airfield/ARFF	ARFF - Others	FireHouse Refrigerators	\$5,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Airfield/ARFF	ARFF - Others	Metal Turnout Locker	\$50,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Airfield/ARFF	ARFF - Others	Equipment Ops & ARFF Other	\$20,000	\$25,000	25%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Airfield/ARFF	ARFF - Others	Wildlife Hazard Mitigation Plan/Assessment (moved from 6-203.019)	\$15,000	\$15,000	0%	\$0	\$0	\$0	\$0	\$150,000
<b>Subtotal Airfield/ARFF</b>			<b>\$704,900</b>	<b>\$660,300</b>	<b>-6%</b>	<b>\$599,480</b>	<b>\$623,278</b>	<b>\$624,698</b>	<b>\$636,242</b>	<b>\$775,082</b>
Control Tower		Uavionics - APRT	\$0	\$40,000	-	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Control Tower	Serco Housing	Tower Personnel Costs	\$72,000	\$165,000	129%	\$165,000	\$165,000	\$165,000	\$165,000	\$165,000
Control Tower	Other General/Maintenance	Tower Shades & Window Cleaning	\$7,500	\$15,000	100%	\$10,000	\$15,000	\$10,000	\$15,000	\$10,000
Control Tower	Other General/Maintenance	Tower hvac maint	\$40,000	\$40,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Control Tower	Tools & Supplies	Other	\$10,000	\$10,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
<b>Subtotal Control Tower</b>			<b>\$129,500</b>	<b>\$270,000</b>	<b>108%</b>	<b>\$265,000</b>	<b>\$270,000</b>	<b>\$265,000</b>	<b>\$270,000</b>	<b>\$265,000</b>
Security	Tools & Supplies	Security Badges, spare parts, supplies, signs	\$15,000	\$20,000	33%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Security	Clearing House (Fingerprint)	Transportation Security Clearing House	\$18,000	\$18,000	0%	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Security	Clearing House (Fingerprint)	Identity Management System (Airbadge)	\$40,000	\$41,200	3%	\$42,436	\$43,709	\$45,020	\$45,020	\$45,020
Security	Security Supplies	Gate Area Stanchions	\$15,000	\$15,000	0%	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Security	Security (Licenses)	Mountain West-Milestone Renewal Yearly Contract	\$12,000	\$8,820	-27%	\$9,261	\$9,724	\$10,210	\$10,721	\$11,257
Security	Security (Licenses)	Stone S2 Renewal Yearly	\$6,000	\$6,180	3%	\$6,489	\$6,813	\$7,154	\$7,512	\$7,887
Security	Security (Licenses)	Stone Milestone Remote Support Yearly	\$15,000	\$14,591	-3%	\$15,321	\$16,087	\$16,891	\$17,736	\$18,622
Security	Security (Licenses)	Stone S2 Support hourly	\$5,000	\$5,150	3%	\$5,408	\$5,678	\$5,962	\$6,260	\$6,260
Security	Security (Licenses)	Camera Licenses	\$7,000	\$5,000	-29%	\$5,000	\$20,000	\$5,000	\$5,000	\$20,000
Security	Security (Licenses)	Cyberkey License Agreement	\$1,485	\$1,870	26%	\$1,964	\$2,062	\$2,165	\$2,273	\$2,387
Security	Security (Licenses)	Inovi (analytics)	\$5,500	\$5,665	3%	\$5,835	\$6,010	\$6,190	\$6,190	\$6,190
Security	Security Equipment	Amber Box Shot Detection	\$0	\$0	-	\$35,000	\$0	\$0	\$0	\$0
Security	Security Equipment	Access Control System (upgrades recommended from audit)	\$0	\$25,000	-	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Security	Security Equipment	Security Equipment: Recording Storage Servers	\$0	\$0	-	\$0	\$0	\$45,000	\$0	\$0
Security	Security Equipment	Security Equipment: Virtual Server VMS	\$0	\$25,000	-	\$0	\$0	\$0	\$0	\$0
Security	Security Equipment	Readers for Vehicle Gates NADAP	\$0	\$25,000	-	\$0	\$0	\$0	\$0	\$0
Security	Security Equipment	Security Equipment: S2 Nodes	\$0	\$0	-	\$300,000	\$0	\$0	\$0	\$0
Security	Security (Equipment)	Security Equipment: Cameras	\$30,000	\$35,000	17%	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Security	Security Locks/Keys	CyberLock Supplies, spare parts, etc.	\$20,000	\$15,000	-25%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Security	Other General/Maintenance	Automated Exit Lane (additional maintenance)	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Security	Other General/Maintenance	Access Control System (Maint As needed)	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Security	Other General/Maintenance	ILETS (Interactive Custom Computer Based Training)	\$0	\$0	-	\$0	\$100,000	\$0	\$0	\$0
Security	Other General/Maintenance	Flip Flow Maintenance Contract	\$9,180	\$9,822	7%	\$10,313	\$10,829	\$11,370	\$11,939	\$12,536
<b>Subtotal Security</b>			<b>\$229,165</b>	<b>\$306,298</b>	<b>34%</b>	<b>\$587,526</b>	<b>\$371,412</b>	<b>\$305,463</b>	<b>\$263,150</b>	<b>\$280,659</b>
Information Technology (IT)	Tools & Supplies	HR Technology (supplies)	\$6,000	\$5,000	-17%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Information Technology (IT)	Tools & Supplies	Computer Maint./Supply Other	\$17,500	\$15,000	-14%	\$15,750	\$16,538	\$17,364	\$18,233	\$18,233
Information Technology (IT)	Tools & Supplies	Networking (cable runs)	\$12,500	\$12,000	-4%	\$13,125	\$13,781	\$14,470	\$15,194	\$15,194
Information Technology (IT)	Tools & Supplies	Other	\$15,000	\$10,000	-33%	\$10,500	\$11,025	\$11,576	\$12,155	\$12,155
Information Technology (IT)	Displays	TSI/FIDS	\$7,000	\$8,400	20%	\$8,400	\$8,820	\$9,261	\$9,724	\$9,724
Information Technology (IT)	Displays	Replacement TV for FIDS and GIDS	\$25,000	\$30,000	20%	\$26,250	\$27,563	\$28,941	\$30,388	\$30,388
Information Technology (IT)	Software/Updates	DocuSign	\$1,725	\$2,000	16%	\$1,725	\$1,725	\$1,725	\$1,725	\$1,725
Information Technology (IT)	Software/Updates	Filehold	\$2,000	\$2,000	0%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Information Technology (IT)	Software/Updates	WebEx, AMSTAT, Hootsuite, Later, MailChimp, SurveyMonkey, Chargebee, Online papers	\$17,302	\$17,500	1%	\$17,302	\$17,302	\$17,302	\$17,302	\$17,302
Information Technology (IT)	Software/Updates	Microsoft Office 365	\$30,000	\$30,000	0%	\$31,500	\$33,075	\$34,729	\$36,465	\$36,465
Information Technology (IT)	Software/Updates	Windows Server Upgrades	\$55,000	\$0	-100%	\$0	\$0	\$55,000	\$0	\$0
Information Technology (IT)	Software/Updates	Adobe	\$18,000	\$24,000	33%	\$18,900	\$19,845	\$20,837	\$21,879	\$21,879
Information Technology (IT)	Software/Updates	Veoci Management Software	\$25,000	\$25,200	1%	\$25,750	\$26,523	\$27,318	\$28,138	\$28,138
Information Technology (IT)	Software/Updates	Meraki Licensing	\$0	\$0	-	\$100,000	\$0	\$0	\$0	\$0
Information Technology (IT)	Software/Updates	Proxmox Licensing	\$5,000	\$5,250	5%	\$5,250	\$5,513	\$5,788	\$6,078	\$6,078
Information Technology (IT)	Software/Updates	Ubuntu Server Licensing	\$8,000	\$8,400	5%	\$8,400	\$8,820	\$9,261	\$9,724	\$9,724
Information Technology (IT)	Software/Updates	Board Software	\$12,000	\$15,000	25%	\$14,500	\$14,500	\$14,500	\$14,500	\$14,500
Information Technology (IT)	Software/Updates	Schedule Software for Operations (Aladtec)	\$0	\$3,500	-	\$3,600	\$3,700	\$3,800	\$3,900	\$4,000
Information Technology (IT)	Software/Updates	Windows Server Licensing (MPSA)	\$0	\$30,000	-	\$31,500	\$33,000	\$34,000	\$35,000	\$36,000
Information Technology (IT)	Software/Updates	Other	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Information Technology (IT)	Software OnLine Backup	Online Backup and backup software (online data)	\$12,000	\$12,600	5%	\$12,600	\$13,230	\$13,892	\$14,586	\$14,586
Information Technology (IT)	Software OnLine Backup	VMWare Licensing	\$6,000	\$20,000	233%	\$21,000	\$22,000	\$23,000	\$24,000	\$25,000

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Information Technology (IT)	Website Maintenance	Website Maintenance/Updates/Modifications/Design	\$125,000	\$25,000	-80%	\$25,000	\$25,750	\$26,523	\$27,318	\$27,318
Information Technology (IT)	Website Maintenance	Website Hosting	\$6,000	\$0	-100%	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Information Technology (IT)	HRIS Maintenance	HRIS System Licensing Fees	\$40,752	\$46,000	13%	\$57,000	\$58,000	\$59,000	\$60,000	\$61,000
Information Technology (IT)	Accounting System Maintenance	Accounting System Maintenance	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Information Technology (IT)	Flight Tracker	Flightview Contract	\$2,200	\$2,300	5%	\$2,400	\$2,500	\$2,600	\$2,700	\$2,800
Information Technology (IT)	Common Use Supplies	Common Use Supplies	\$20,000	\$15,000	-25%	\$15,750	\$16,500	\$17,250	\$18,000	\$18,750
Information Technology (IT)	Common Use Parts	Common Use Parts	\$20,000	\$25,000	25%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Information Technology (IT)	Common Use Subscription	Common Use Subscription	\$90,000	\$89,000	-1%	\$92,000	\$95,000	\$97,750	\$100,000	\$102,750
Information Technology (IT)	Common Use Subscription	Common Use Subscription - Monitoring	\$0	\$25,000	-	\$26,000	\$27,000	\$28,000	\$29,000	\$30,000
Information Technology (IT)	CyberSecurity	Cisco DUO	\$10,000	\$15,000	50%	\$15,750	\$16,538	\$17,364	\$18,233	\$19,101
Information Technology (IT)	CyberSecurity	Enterprise Password Manager	\$5,000	\$6,300	26%	\$6,615	\$6,946	\$7,293	\$7,658	\$7,980
Information Technology (IT)	CyberSecurity	Sophos Client MDR Endpoint	\$20,000	\$24,000	20%	\$25,200	\$26,460	\$27,783	\$29,172	\$30,401
Information Technology (IT)	CyberSecurity	Sophos Client MDR Server	\$12,000	\$20,000	67%	\$21,000	\$22,050	\$23,153	\$24,310	\$25,334
Information Technology (IT)	CyberSecurity	Sophos Client NDR	\$20,000	\$30,000	50%	\$31,500	\$33,075	\$34,729	\$36,465	\$38,002
Information Technology (IT)	CyberSecurity	Central Logging Service - Adlumin	\$20,000	\$21,000	5%	\$22,050	\$23,153	\$24,310	\$25,526	\$26,741
Information Technology (IT)	CyberSecurity	Audits and Ret Team Engagements	\$80,000	\$84,000	5%	\$88,200	\$92,610	\$97,241	\$102,103	\$106,404
Information Technology (IT)	CyberSecurity	Vulnerability Management	\$15,000	\$25,000	67%	\$26,250	\$27,563	\$28,941	\$30,388	\$31,668
Information Technology (IT)	CyberSecurity	Aviation ISAC	\$25,000	\$25,000	0%	\$26,250	\$27,563	\$28,941	\$30,388	\$31,668
Information Technology (IT)	CyberSecurity	Cybersecurity Other	\$30,000	\$20,000	-33%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Information Technology (IT)	Computer Equipment <\$5K	Desktop Replacements	\$10,000	\$22,000	120%	\$23,100	\$24,255	\$25,468	\$26,741	\$27,868
Information Technology (IT)	Computer Equipment <\$5K	Laptop Replacements	\$45,000	\$28,000	-38%	\$29,400	\$30,870	\$32,414	\$34,034	\$35,468
Information Technology (IT)	Computer Equipment <\$5K	Misc IT Technology (projector, etc.)	\$4,500	\$5,000	11%	\$5,250	\$5,513	\$5,788	\$6,078	\$6,334
Information Technology (IT)	Computer Equipment <\$5K	Mobile Devices	\$7,000	\$12,000	71%	\$12,600	\$13,230	\$13,892	\$14,586	\$15,201
Information Technology (IT)	Computer Equipment <\$5K	IP Phone Replacements	\$1,200	\$5,000	317%	\$5,250	\$5,513	\$5,788	\$6,078	\$6,334
Information Technology (IT)	Computer Equipment <\$5K	Board Technology Needs	\$3,500	\$5,000	43%	\$5,250	\$5,513	\$5,788	\$6,078	\$6,334
Information Technology (IT)	Computer Equipment <\$5K	UPS Replacement	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Information Technology (IT)	Computer Equipment <\$5K	North Basement Battery Backup	\$50,000	\$50,000	0%	\$10,000	\$10,000	\$50,000	\$10,000	\$10,000
Information Technology (IT)	Computer Equipment <\$5K	3D Printer Supplies	\$0	\$10,000	-	\$10,500	\$11,025	\$11,576	\$12,155	\$12,667
Information Technology (IT)	Computer Equipment <\$5K	Networking Equipment	\$0	\$15,000	-	\$15,750	\$16,538	\$17,364	\$18,233	\$19,001
Information Technology (IT)	Radio Equipment	Inventory/Stock - Spare Radios, Antennas, Handhelds, Maintenance - X Band - Digital Radio (\$15k subscript)	\$90,000	\$65,000	-28%	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Information Technology (IT)	IT Equipment Maintenance	Printer cleaning & service	\$15,000	\$15,000	0%	\$15,750	\$16,538	\$17,364	\$18,233	\$19,001
Information Technology (IT)	IT Equipment Maintenance	UPS Maintenance	\$10,000	\$21,000	110%	\$22,050	\$23,153	\$24,310	\$25,526	\$26,601
Information Technology (IT)	IT Equipment Maintenance	Vendor Consulting	\$0	\$20,000	-	\$21,000	\$22,050	\$23,153	\$24,310	\$25,334
Information Technology (IT)	PublicAddressPagingSystem	IED-Service Contract	\$24,000	\$33,000	38%	\$33,000	\$36,300	\$39,930	\$43,923	\$45,863
Information Technology (IT)	PublicAddressPagingSystem	Admin PA System	\$0	\$0	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Information Technology (IT)	IT System AI Updates	IT System AI Updates	\$0	\$25,000	-	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
<b>Subtotal IT</b>			<b>\$1,091,179</b>	<b>\$1,129,450</b>	<b>4%</b>	<b>\$1,238,917</b>	<b>\$1,181,159</b>	<b>\$1,319,475</b>	<b>\$1,269,222</b>	<b>\$1,300,012</b>
Parking	Tools & Supplies	Tools & Supplies	\$7,000	\$10,000	43%	\$10,200	\$10,400	\$10,600	\$10,800	\$11,000
Parking	PARCS Contracts	SKIDATA - Service Agreement	\$65,000	\$65,000	0%	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Parking	PARCS Maint/Spare Parts	Parking Kiosks - maintenance/ upgrades/spare parts	\$47,000	\$30,000	-36%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Parking	PARCS Maint/Spare Parts	New Workstations	\$0	\$15,000	-	\$0	\$0	\$0	\$0	\$0
Parking	Parking Signs & Supplies	Parking Lot (Signs, post, fencing, vinyl & misc.)	\$30,000	\$40,000	33%	\$41,000	\$42,000	\$43,000	\$44,000	\$45,000
Parking	Supplies (Host Area)	Host Supplies	\$7,000	\$5,000	-29%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Parking (moved to 6-210)	Other General/Maintenance	Curb Repair/Replacement (moved to 6-210)	\$0	\$0	-	\$0	\$0	\$5,000	\$10,000	\$5,000
Parking (moved to 6-210)	Other General/Maintenance	Electric GSE Charge Stations (maintenance/moved to 6-210)	\$0	\$0	-	\$0	\$0	\$10,000	\$10,000	\$10,000
Parking	Towing Expense	Towing Expense	\$25,000	\$5,000	-80%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
<b>Subtotal Parking</b>			<b>\$181,000</b>	<b>\$170,000</b>	<b>-6%</b>	<b>\$166,200</b>	<b>\$167,400</b>	<b>\$183,600</b>	<b>\$189,800</b>	<b>\$186,000</b>
Building/Facilities	Tools & Supplies	Building Construction Supplies	\$150,000	\$150,000	0%	\$155,000	\$160,000	\$165,000	\$170,000	\$175,000
Building/Facilities	Tools & Supplies	Baggage Carts and Supplies	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Building/Facilities	Tools & Supplies	Tools	\$0	\$25,000	-	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	HVAC	HVAC (Agreement & Parts)	\$60,000	\$60,000	0%	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Building/Facilities	HVAC	HVAC Filters	\$15,000	\$17,500	17%	\$18,000	\$18,500	\$19,000	\$19,500	\$20,000
Building/Facilities	Sprinkler & Fire Detection	Sprinkler R&M Mandated by State & Fire Alarm	\$20,000	\$35,000	75%	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Building/Facilities	Sprinkler & Fire Detection	Fire Alarm Updates/Improvements	\$25,000	\$25,000	0%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	Sprinkler & Fire Detection	Terminal Fire Curtain	\$2,000	\$2,000	0%	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Building/Facilities	Sprinkler & Fire Detection	Terminal Fire Extinguishers	\$4,000	\$4,000	0%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Building/Facilities	Roofs	Roof Repair/Replace	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Doors	Rytec Doors Parts & Service	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Doors	Sliding Door Replacement	\$60,000	\$60,000	0%	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Building/Facilities	Doors	Sliding Door Service & Parts (Stanley)	\$50,000	\$50,000	0%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Building/Facilities	Doors	Garage Door Maintenance	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Flooring	Rug & Linen Service	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Flooring	Entryway carpets	\$30,000	\$30,000	0%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Building/Facilities	Flooring	Replace Carpet Tiles/Flooring	\$50,000	\$30,000	-40%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Building/Facilities	Flooring	Refinish Terminal Lobby Floors (Annual Maintenance)	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Wall Finishings	Paint Supplies	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Wall Finishings	Terminal Wood	\$0	\$0	-	\$0	\$0	\$0	\$0	\$20,000
Building/Facilities	Bag Belt (CBIS)	Service contract	\$75,000	\$75,000	0%	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Building/Facilities	Bag Belt (CBIS)	Parts	\$25,000	\$25,000	0%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	Bag Belt (CBIS)	Baggage Scale Calibration & PM	\$3,000	\$3,000	0%	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Building/Facilities	Generators	Generator Maint/Repair/Loadbank/Transfer switches (Cummins)	\$23,690	\$23,690	0%	\$23,690	\$24,401	\$25,133	\$25,887	\$26,663
Building/Facilities	Electrical	Electrical	\$130,000	\$140,000	8%	\$150,000	\$160,000	\$170,000	\$180,000	\$190,000
Building/Facilities	Electrical	Heaters for PARCS	\$0	\$22,000	-	\$0	\$0	\$10,000	\$0	\$0
Building/Facilities	Plumbing (LiftStation/Sumps)	Sumps Emptied (Master Environmental, Peak Water Services)	\$85,000	\$87,000	2%	\$87,000	\$87,000	\$87,000	\$87,000	\$87,000
Building/Facilities	Plumbing (LiftStation/Sumps)	Plumbing replacement equipment	\$22,000	\$13,000	-41%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Building/Facilities	Plumbing (LiftStation/Sumps)	Plumbing Other	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Furniture & Fixtures	Furniture/equipment maintenance	\$70,000	\$80,000	14%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	Furniture & Fixtures	Restroom Updates (fixture replacements)	\$35,000	\$20,000	-43%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Furniture & Fixtures	Terminal Wood/Log Repair & Refinish	\$5,000	\$5,000	0%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Building/Facilities	Furniture & Fixtures	Furniture updates	\$40,000	\$20,000	-50%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Furniture & Fixtures	Office Artwork	\$5,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
Building/Facilities	Furniture & Fixtures	Equipment F&F Other	\$10,000	\$5,000	-50%	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Building/Facilities	Fencing/Gates	Perimeter Fence	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Building/Facilities	IT Infrastructure	Fiber line projects	\$25,000	\$25,000	0%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	IT Infrastructure	HMI Combining and Improvements	\$30,000	\$30,000	0%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Building/Facilities	Landscaping (Spring Cleaning)	Fertilizer for trees	\$10,000	\$15,000	50%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Building/Facilities	Landscaping (Spring Cleaning)	Mulch for Trees	\$13,500	\$15,000	11%	\$10,000	\$0	\$0	\$25,000	\$0
Building/Facilities	Landscaping (Spring Cleaning)	Landscape Contract	\$25,000	\$25,000	0%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	Landscaping (Spring Cleaning)	Weed Control	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Landscaping (Spring Cleaning)	Spruce Trees	\$25,000	\$100,000	300%	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000
Building/Facilities	Landscaping (Spring Cleaning)	Sprinkler Repair	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Landscaping (Spring Cleaning)	Planter Box Material and Maintenance	\$30,000	\$30,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Building/Facilities	Landscaping (Spring Cleaning)	Other	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Building/Facilities	Equipment/Rental	Equipment Rental (Mini Ex, Backhoe, Saws)	\$25,000	\$25,000	0%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Building/Facilities	Other General/Maintenance	Professional cleaning artwork	\$5,000	\$2,500	-50%	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Building/Facilities	Other General/Maintenance	Other General and Scheduled Maintenance	\$100,000	\$100,000	0%	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Building/Facilities	Elevator	Elevator Service & Maintenance	\$3,000	\$9,000	200%	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Building/Facilities	Water Well Maint & Repair	Water Well Maintenance & Repair	\$50,000	\$50,000	0%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Building/Facilities	Small Non-Capital Projects	Small Non-Capital Projects	\$35,000	\$35,000	0%	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Building/Facilities	Landside/Parking	Landside(Paint, paint supplies, templates, Striper maint.)	\$25,000	\$10,000	-60%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Landside/Parking	Curb Repair/Replacement	\$40,000	\$40,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Building/Facilities	Landside/Parking	Electric GSE Charge Stations (maintenance)	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Building/Facilities	Other General/Maintenance	Pest Control (moved from 6-203.012)	\$2,000	\$4,000	100%	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
<b>Subtotal Building/Facilities</b>			<b>\$1,608,190</b>	<b>\$1,702,690</b>	<b>6%</b>	<b>\$1,623,190</b>	<b>\$1,579,401</b>	<b>\$1,605,633</b>	<b>\$1,636,887</b>	<b>\$1,648,163</b>
Custodial	Tools & Supplies	Tools & Supplies	\$52,500	\$55,000	5%	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000
Custodial	Tools & Supplies	Amazon Airport	\$0	\$28,166	-	\$28,166	\$28,166	\$28,166	\$28,166	\$28,166
Custodial	Tools & Supplies	Airport Equipment- Vacuums	\$0	\$2,000	-	\$4,000	\$4,000	\$5,000	\$5,000	\$5,000
Custodial	Tools & Supplies	Airport Equipment- doodle scrub	\$0	\$3,000	-	\$0	\$0	\$3,000	\$0	\$0
Custodial	Tools & Supplies	Airport Equipment-Carpet Machine	\$0	\$0	-	\$0	\$5,000	\$0	\$0	\$5,000
Custodial	Tools & Supplies	New Admin Building - Carpet Extractor	\$0	\$7,500	-	\$0	\$0	\$0	\$0	\$0

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Custodial	Tools & Supplies	Airport Terminal floor buffer/stripper/polisher	\$0	\$5,000	-	\$0	\$0	\$0	\$5,000	\$0
Custodial	Tools & Supplies	Airport Terminal propane burnisher	\$0	\$7,500	-	\$0	\$0	\$0	\$7,500	\$0
Custodial	Tools & Supplies	Terminal floor maintenance- 3m products	\$0	\$10,000	-	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Custodial	Cleaning Supplies	Cleaning Supplies	\$297,500	\$320,000	8%	\$330,000	\$340,000	\$350,000	\$360,000	\$370,000
Custodial	Other General/Maintenance	Other General/Maintenance	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Custodial	Other General/Maintenance	Hillyard	\$0	\$20,000	-	\$25,000	\$20,000	\$25,000	\$20,000	\$25,000
Custodial	Other General/Maintenance	Contract Cleaning (Apartments/Window Cleaning)	\$15,000	\$25,000	67%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Custodial	Other General/Maintenance	Professionally clean baggage system	\$15,000	\$0	-100%	\$0	\$0	\$0	\$0	\$0
<b>Subtotal Custodial</b>			<b>\$390,000</b>	<b>\$493,166</b>	<b>26%</b>	<b>\$487,166</b>	<b>\$497,166</b>	<b>\$511,166</b>	<b>\$525,666</b>	<b>\$533,166</b>
Utilities	Telephone	Telephone	\$79,377	\$83,345	5%	\$87,513	\$91,888	\$96,483	\$101,307	\$106,372
Utilities	Internet	Internet - Compunet/Hughesnet/Silverstar	\$20,400	\$20,400	0%	\$20,400	\$20,400	\$20,400	\$20,400	\$20,400
Utilities	Internet	Internet - Satellite - Starlink	\$6,266	\$6,266	0%	\$6,266	\$6,266	\$6,266	\$6,266	\$6,266
Utilities	Electricity & Power (HeatOil)	LIGHT AND POWER (Includes Green Power offset)	\$498,750	\$523,688	5%	\$549,872	\$577,365	\$606,234	\$636,545	\$668,373
Utilities	Garbage & Disposal	Teton Trash and transfer station	\$69,685	\$73,169	5%	\$76,828	\$80,669	\$84,703	\$88,938	\$93,385
Utilities	Garbage & Disposal	Trash Compactor Setup and storage	\$52,500	\$55,125	5%	\$57,881	\$60,775	\$63,814	\$67,005	\$70,355
Utilities	Garbage & Disposal	Garbage Other	\$1,914	\$2,010	5%	\$2,111	\$2,216	\$2,327	\$2,443	\$2,566
Utilities	Sewer (WWCS)	Collection system inspection/jetting force main line	\$40,000	\$40,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Utilities	Sewer (WWCS)	Detention Underground Inspection	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Utilities	Sewer (WWCS)	General Equip. maintenance	\$30,000	\$30,000	0%	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Utilities	Lift Station	GVU Flow Fee (\$11.11)	\$126,000	\$132,300	5%	\$138,915	\$145,861	\$153,154	\$160,811	\$168,852
Utilities	Lift Station	Town Flow Fee (2.27 plus annual \$1840 ANNUAL)	\$25,725	\$27,011	5%	\$28,362	\$29,780	\$31,269	\$32,832	\$34,474
Utilities	Lift Station	Spring Creek Flow Fee (\$1.24)	\$14,175	\$14,884	5%	\$15,628	\$16,409	\$17,230	\$18,091	\$18,996
Utilities	Lift Station	Lift Stations/APE Agreement	\$17,000	\$17,000	0%	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
<b>Subtotal Utilities</b>			<b>\$991,792</b>	<b>\$1,035,198</b>	<b>4%</b>	<b>\$1,080,775</b>	<b>\$1,128,630</b>	<b>\$1,178,879</b>	<b>\$1,231,639</b>	<b>\$1,287,038</b>
Vehicles/Snow Removal	Tools & Supplies	Diesel Laptops/software	\$41,187	\$51,247	24%	\$51,247	\$51,247	\$51,247	\$51,247	\$51,247
Vehicles/Snow Removal	Tools & Supplies	Snow Removal Other/Supplies	\$16,500	\$16,500	0%	\$16,500	\$16,500	\$16,500	\$16,500	\$16,500
Vehicles/Snow Removal	Tools & Supplies	Robot Snow Blower	\$10,000	\$10,000	0%	\$0	\$0	\$0	\$0	\$0
Vehicles/Snow Removal	Tools & Supplies	Storage/Shelving	\$85,000	\$25,000	-71%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Vehicles/Snow Removal	Tools & Supplies	Tools	\$25,750	\$25,000	-3%	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Vehicles/Snow Removal	Tools & Supplies	ADS-B Parts	\$9,270	\$15,000	62%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Vehicles/Snow Removal	Tools & Supplies	Rubber Removal Parts (HOGS)	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Vehicles/Snow Removal	Parts	Rotary Parts	\$40,000	\$40,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Vehicles/Snow Removal	Parts	Runway broom caster wheels	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Vehicles/Snow Removal	Parts	Spare Vehicle Parts (casters/starters/filters etc)	\$36,050	\$40,000	11%	\$42,000	\$44,000	\$46,000	\$48,000	\$50,000
Vehicles/Snow Removal	Parts	Oil & Dispensing/Def/Grease	\$16,575	\$20,000	21%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Vehicles/Snow Removal	Sand/Deicer	Sand Airside and Landside (Winter Operations)	\$50,000	\$50,000	0%	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Vehicles/Snow Removal	Sand/Deicer	Ice Melt	\$15,000	\$15,000	0%	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Vehicles/Snow Removal	Parts (Bits)	Bits (Snow Plow/Dozer)	\$48,801	\$50,000	2%	\$48,801	\$50,265	\$51,773	\$53,327	\$54,926
Vehicles/Snow Removal	Broom Bristles	Broom Bristles (16 Sets)	\$113,728	\$107,200	-6%	\$107,200	\$107,200	\$107,200	\$107,200	\$107,200
Vehicles/Snow Removal	Tires	Tires	\$75,000	\$75,000	0%	\$52,500	\$55,125	\$57,881	\$60,775	\$63,814
Vehicles/Snow Removal	Fuel (Unleaded/Diesel)	Fuel (R 10)	\$159,619	\$175,980	10%	\$184,779	\$203,257	\$223,583	\$245,941	\$270,535
Vehicles/Snow Removal	Contract Services (Equipment Rental)	Sweeper Rental	\$10,000	\$10,000	0%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Vehicles/Snow Removal	Other General/Maintenance	Winter Pavement Treatment	\$60,000	\$60,000	0%	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Vehicles/Snow Removal	Other General/Maintenance	Other	\$217,296	\$228,161	5%	\$239,569	\$251,547	\$264,125	\$277,331	\$291,197
Vehicles/Snow Removal	Other General/Maintenance	Fire Truck Maintenance	\$5,150	\$10,000	94%	\$10,300	\$10,609	\$10,927	\$11,255	\$11,593
Vehicles/Snow Removal	Snow Plow Training Program	Employee Training/Supplies	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
<b>Subtotal Snow Removal</b>			<b>\$1,084,926</b>	<b>\$1,074,088</b>	<b>-1%</b>	<b>\$1,062,896</b>	<b>\$1,099,750</b>	<b>\$1,139,236</b>	<b>\$1,181,576</b>	<b>\$1,227,012</b>
Operations - QTA	Tools & Supplies	Parts for QTA	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Operations - QTA	Parts	Parts for QTA	\$45,000	\$45,000	0%	\$47,250	\$49,613	\$52,093	\$54,698	\$57,433
Operations - QTA	Parts	QTA Maintenance Contract	\$40,000	\$40,000	0%	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Operations - QTA	Other General/Maintenance	General Maintenance	\$40,000	\$40,000	0%	\$42,000	\$44,100	\$46,305	\$48,620	\$51,051
Operations - QTA	Sumps Disposal	Sumps Disposal	\$0	\$16,000	-	\$16,800	\$17,640	\$18,522	\$19,448	\$20,421
Operations - QTA	Charged Labor	Snow Removal - QTA	\$20,000	\$20,000	0%	\$21,000	\$22,050	\$23,153	\$24,310	\$25,526
Operations - QTA	Charged Labor	Management/Administration Labor - QTA	\$20,000	\$20,000	0%	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Operations - QTA	Charged Labor	QTA Maintenance Contract	\$40,000	\$40,000	0%	\$42,000	\$44,100	\$46,305	\$48,620	\$51,051
Building/Facilities	HVAC	HVAC/Sprinkler-Extinguisher/Security - QTA	\$6,000	\$8,500	42%	\$8,925	\$9,371	\$9,840	\$10,332	\$10,848

Account Category	JAC Operations Account Name	Expense Item	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26- 27 Proposed and 25-26 Projected	Forecasted Budget FY 2027- 2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029- 2030	Forecasted Budget FY 2030- 2031	Forecasted Budget FY 2031- 2032
Building/Facilities	HVAC	Fire sprinkler/extinguisher - QTA	\$0	\$1,500	-	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Utilities	Electricity & Power (HeatOil)	Utilities - Electric - QTA	\$31,500	\$31,500	0%	\$33,075	\$34,729	\$36,465	\$38,288	\$40,203
Utilities	Garbage & Disposal	Utilities - Refuse QTA	\$10,500	\$10,500	0%	\$11,025	\$11,576	\$12,155	\$12,763	\$13,401
Utilities	Sewer (WWCS)	Utilities - Sewer - QTA	\$10,500	\$10,500	0%	\$11,025	\$11,576	\$12,155	\$12,763	\$13,401
Environmental Plan & Mgnt	Recycling Initiatives (Cardb)	Utilities - Recycling QTA	\$8,000	\$8,000	0%	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Licenses & General Insurance	Property Insurance	Property and Liability Insurance QTA	\$38,677	\$42,932	11%	\$47,654	\$52,896	\$58,715	\$65,173	\$72,342
<b>Subtotal QTA Operations</b>			<b>\$330,177</b>	<b>\$354,432</b>	<b>7%</b>	<b>\$370,254</b>	<b>\$387,151</b>	<b>\$405,207</b>	<b>\$424,516</b>	<b>\$445,177</b>
<b>FBO Shared/Allocated Expenses</b>			<b>-\$2,200,550</b>	<b>-\$2,343,248</b>	<b>6%</b>	<b>-\$3,657,301</b>	<b>-\$4,023,032</b>	<b>-\$4,425,334</b>	<b>-\$4,867,868</b>	<b>-\$5,354,654</b>
Debt Service Principle & Interest	Rental Car Quick Turnaround Facility Bond	6-801.002 - DSI - BOW 2018 \$8.5M	\$1,249,375	\$1,200,164	-4%	\$1,146,586	\$1,092,592	\$0	\$0	\$0
Debt Service Principle & Interest	Restaurant Remodel Bond	6-801.005 - DSI - FIB 2022A \$16.3M	\$2,079,865	\$3,657,469	76%	\$3,603,834	\$3,546,561	\$3,603,834	\$3,546,561	\$3,546,561
Debt Service Principle & Interest	Checked Baggage Inspection (CBIS) Bond	6-801.xxx - DSI - Checked Baggage	\$0	\$200,000	-	\$1,417,858	\$2,331,431	\$2,331,431	\$2,331,431	\$2,331,431
<b>Subtotal Bond Operations</b>			<b>\$3,329,240</b>	<b>\$5,057,633</b>	<b>52%</b>	<b>\$6,168,278</b>	<b>\$6,970,584</b>	<b>\$5,935,265</b>	<b>\$5,877,992</b>	<b>\$5,877,992</b>
<b>Total Operations Expenses Including Bond Payment</b>			<b>\$33,687,743</b>	<b>\$36,595,266</b>	<b>9%</b>	<b>\$37,637,448</b>	<b>\$38,451,905</b>	<b>\$38,483,924</b>	<b>\$39,411,956</b>	<b>\$40,891,010</b>

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	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26-27 Proposed and 25-26 Projected	Forecasted Budget FY 2027-2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029-2030	Forecasted Budget FY 2030-2031	Forecasted Budget FY 2031-2032
<b>FBO Operations</b>								
<b>Revenue</b>								
<b>Aircraft Fuel and Services</b>								
4-301.001 - Jet A Airline (AvFuel-ITP)	2,527,850	2,603,685	3%	2,709,827	2,820,295	2,935,267	3,054,926	3,179,463
4-301.002 - Jet A GA (AvFuel-ITP)	16,461,834	17,284,926	5%	17,989,561	18,722,921	19,486,178	20,280,549	21,107,304
4-301.003 - Jet A Fuel Retail Sales	5,357,387	5,410,961	1%	5,631,544	5,861,118	6,100,052	6,348,726	6,607,538
4-301.004 - AvGas Fuel Retail Sales	102,119	103,293	1%	107,504	111,886	116,447	121,195	126,135
4-301.005 - Hook Up Fee (Airlines-ITP)	80,642	87,094	8%	90,644	94,339	98,185	102,188	106,353
4-301.007 - FSII Additive	22,086	23,190	5%	24,136	25,120	26,144	27,210	28,319
4-301.008 - GPU/PowerCart/Airstart	144,873	152,117	5%	158,318	164,772	171,489	178,480	185,756
4-301.009 - Potable Water	19,334	20,301	5%	21,128	21,990	22,886	23,819	24,790
4-301.010 - GA Lavatory Service	186,530	195,857	5%	203,841	212,151	220,799	229,800	239,168
4-301.011 - GA DishWashing	14,587	15,316	5%	15,941	16,591	17,267	17,971	18,703
4-301.012 - Nitrogen	5,280	5,544	5%	5,770	6,005	6,250	6,505	6,770
4-301.014 - Oxygen	6,416	6,736	5%	7,011	7,297	7,594	7,904	8,226
4-301.015 - Oil Sales	12,554	13,181	5%	13,719	14,278	14,860	15,466	16,096
4-301.016 - Ramp Fee	2,509,265	2,659,821	6%	2,768,251	2,881,101	2,998,552	3,120,790	3,248,012
4-301.017 - Line Call Out	450	473	5%	492	512	533	554	577
4-301.018 - Deice Fluid - Glycol T-I	1,925,410	2,021,680	5%	2,104,096	2,189,871	2,279,143	2,372,055	2,468,754
4-301.019 - Glycol Disp. Fee - Glycol T-I	142,502	149,627	5%	155,726	162,075	168,682	175,558	182,715
4-301.020 - Deice Fluid - Glycol T-IV	260,651	273,683	5%	284,840	296,452	308,537	321,115	334,206
4-301.021 - Glycol Disp. Fee - Glycol T-IV	20,120	21,126	5%	21,987	22,883	23,816	24,787	25,797
4-301.022 - TKS Fluid	2,303	2,418	5%	2,516	2,619	2,726	2,837	2,953
4-301.024 - Belt Loader Service	800	1,200	50%	1,249	1,300	1,353	1,408	1,465
4-301.026 - Aircraft Stairs/ForkLift	1,200	800	-33%	833	867	902	939	977
4-301.027 - Compressed Air/Fee	175	184	5%	191	199	207	216	224
4-301.029 - Glycol T-I Deicing Fluid FF	72,314	75,930	5%	79,025	82,247	85,600	89,089	92,721
4-301.030 - Glycol T-IV Deicing Fluid FF	10,800	11,340	5%	11,802	12,283	12,784	13,305	13,848
4-301.101 - Hangar Rent Transient	1,125,668	1,181,951	5%	1,230,134	1,280,282	1,332,473	1,386,793	1,443,327
4-301.102 - H-Hangar Rent Based	317,304	333,169	5%	346,751	360,887	375,599	390,910	406,846
4-301.103 - T-Hangar Rent Based	31,500	33,075	5%	34,423	35,827	37,287	38,807	40,389
4-301.201 - Day Ramp Parking	20,555	21,583	5%	22,463	23,378	24,331	25,323	26,356
4-301.202 - Overnight Ramp Parking	1,513,260	1,528,393	1%	1,590,699	1,655,545	1,723,035	1,793,276	1,866,380
4-301.203 - Parking Tied Down Based	4,800	5,040	5%	5,245	5,459	5,682	5,913	6,155
4-301.401 - Catering/Vendor Commissions	75,519	79,295	5%	82,527	85,892	89,393	93,037	96,830
4-301.403 - Office Space Rental	6,734	7,071	5%	7,359	7,659	7,971	8,296	8,634
4-301.404 - Outside Maintenance Fee	220,571	226,085	3%	235,302	244,894	254,877	265,268	276,082
4-301.405 - Aerial Space Rental	50,862	53,405	5%	55,582	57,848	60,206	62,661	65,215
4-301.409 - Miscellaneous	37,173	39,032	5%	40,623	42,279	44,003	45,797	47,664
<b>Aircraft Fuel and Services Total</b>	<b>33,291,426</b>	<b>34,648,581</b>	<b>4%</b>	<b>36,061,061</b>	<b>37,531,122</b>	<b>39,061,111</b>	<b>40,653,472</b>	<b>42,310,747</b>
<b>Airport Fees Collected Airlines</b>								
4-302.001 - Customer Facility Fee Airlines	328,160	338,005	3%	348,145	358,589	369,347	380,427	391,840
4-302.002 - Fuel Facility User Fee Airline	1,512,532	1,557,908	3%	1,604,645	1,652,785	1,702,368	1,753,439	1,806,042
4-302.003 - Airline Flow Fee Airlines	984,582	1,014,120	3%	1,044,543	1,075,880	1,108,156	1,141,401	1,175,643
<b>Airport Fees Collected Airlines Total</b>	<b>2,825,274</b>	<b>2,910,033</b>	<b>3%</b>	<b>2,997,334</b>	<b>3,087,254</b>	<b>3,179,871</b>	<b>3,275,267</b>	<b>3,373,525</b>
<b>Airport Fees Collected GA</b>								
4-303.001 - Landing Fees GA	2,800,923	3,137,034	12%	3,496,713	3,897,632	4,344,518	4,842,642	5,397,879
4-303.002 - Customer Facility Fee GA - Jet	176,122	181,406	3%	202,205	225,389	251,231	280,036	312,144
4-303.003 - Customer Facility Fee GA - AvG	591	600	1%	669	745	831	926	1,032
<b>Airport Fees Collected GA Total</b>	<b>2,977,637</b>	<b>3,319,040</b>	<b>11%</b>	<b>3,699,587</b>	<b>4,123,766</b>	<b>4,596,580</b>	<b>5,123,605</b>	<b>5,711,056</b>
<b>Maintenance Services</b>								
4-304.001 - Maint-Labor Airline	117,727	125,968	7%	134,020	142,586	151,700	161,396	171,713
4-304.002 - Maint-CallOutFee Airline	215,550	226,328	5%	240,794	256,186	272,561	289,983	308,518
4-304.003 - Maint-CallOutFee-OT Airline	508,425	544,015	7%	578,788	615,783	655,144	697,020	741,573
4-304.004 - Maint-Labor GA	40,997	43,867	7%	46,671	49,654	52,828	56,205	59,797
4-304.005 - Maint-CallOutFee GA	12,900	13,545	5%	14,411	15,332	16,312	17,355	18,464
4-304.006 - Maint-CallOutFee-OT GA	28,744	30,181	5%	32,110	34,163	36,346	38,670	41,141
4-304.007 - Shop Supply Fee Airline	35,806	37,596	5%	39,999	42,556	45,276	48,170	51,249
4-304.008 - Maint-Parts/Accessories Airlin	334	358	7%	381	405	431	458	488
4-304.009 - Shop Supply Fee GA	3,783	3,972	5%	4,226	4,497	4,784	5,090	5,415
4-304.010 - Maint-Parts/Accessories GA	791	831	5%	884	940	1,000	1,064	1,132
4-304.011 - Maint-LavDump Fee	72,800	77,896	7%	82,875	88,172	93,808	99,804	106,184
4-304.012 - Maint-LS Labor Airline	300	315	5%	335	357	379	404	429
4-304.014 - Maint-GSE Rental	11,550	12,128	5%	12,903	13,727	14,605	15,538	16,532
4-304.015 - Maint-Oil Sales	1,640	1,722	5%	1,832	1,949	2,074	2,206	2,347
4-304.016 - Maint-Oxygen	475	499	5%	531	565	601	639	680
4-304.017 - Maint-Nitrogen	1,000	1,050	5%	1,117	1,189	1,264	1,345	1,431
4-304.018 - Maint-Battery	655	688	5%	732	778	828	881	938
4-304.020 - Maint-Potable Water	250	263	5%	279	297	316	336	358
4-304.021 - Maint-Defuel	2,920	3,066	5%	3,262	3,471	3,693	3,929	4,180
4-304.025 - Maint-Miscellaneous	7,037	7,389	5%	7,862	8,364	8,899	9,468	10,073
<b>Maintenance Services Total</b>	<b>1,063,685</b>	<b>1,131,675</b>	<b>6%</b>	<b>1,204,011</b>	<b>1,280,970</b>	<b>1,362,849</b>	<b>1,449,961</b>	<b>1,542,642</b>
<b>Non-Aero-Transportation</b>								
4-305.001 - On-FBO RAC - MAG/Concession	450,000	472,500	5%	496,125	520,931	546,978	574,327	603,043
4-305.002 - On-FBO RAC - Counter Rent	13,181	13,840	5%	14,532	15,258	16,021	16,822	17,664
4-305.003 - On-FBO RAC - Storage T-Hangar	36,000	37,800	5%	39,690	41,675	43,758	45,946	48,243
4-305.004 - On-FBO RAC - Parking Stall	120,000	126,000	5%	132,300	138,915	145,861	153,154	160,811
4-305.005 - On-FBO RAC - Storage Space \$7	79,068	83,021	5%	87,172	91,531	96,108	100,913	105,959
<b>Non-Aero-Transportation Total</b>	<b>698,249</b>	<b>733,161</b>	<b>5%</b>	<b>769,819</b>	<b>808,310</b>	<b>848,726</b>	<b>891,162</b>	<b>935,720</b>
<b>Revenue Total</b>	<b>40,856,271</b>	<b>42,742,489</b>	<b>5%</b>	<b>44,731,812</b>	<b>46,831,422</b>	<b>49,049,137</b>	<b>51,393,467</b>	<b>53,873,690</b>
<b>Cost of Goods Sold</b>								
<b>CGS-Airport Fuel &amp; Services</b>								
5-301.001 - COGS Jet A Fuel Retail	1,651,896	1,701,453	3%	1,759,133	1,818,768	1,880,426	1,944,173	2,010,082
5-301.002 - COGS AvGas Fuel Retail	64,561	65,529	1%	67,751	70,048	72,422	74,878	77,416
5-301.003 - COGS FSII Additive	8,505	8,930	5%	9,233	9,546	9,870	10,204	10,550
5-301.006 - COGS Oil Sales	257	270	5%	279	288	298	308	319
5-301.007 - COGS Deice Fluid - Glycol T-I	272,985	286,634	5%	296,351	306,397	316,784	327,523	338,627
5-301.008 - COGS Deice Fluid - Glycol T-IV	62,258	65,371	5%	67,587	69,878	72,247	74,697	77,229
5-301.009 - COGS TKS Fluid	10,804	11,344	5%	11,728	12,126	12,537	12,962	13,401
5-301.010 - COGS Disposal - Glycol T-I	65,170	68,428	5%	70,748	73,146	75,626	78,190	80,840

	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26-27 Proposed and 25-26 Projected	Forecasted Budget FY 2027-2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029-2030	Forecasted Budget FY 2030-2031	Forecasted Budget FY 2031-2032
<b>FBO Operations</b>								
5-301.011 - COGS Disposal - Glycol T-IV	17,496	18,370	5%	18,993	19,637	20,303	20,991	21,702
5-301.013 - COGS-DF FacilityFee G-TI	29,100	30,555	5%	31,591	32,662	33,769	34,914	36,097
5-301.014 - COGS-DF FacilityFee G-TIV	9,438	9,910	5%	10,246	10,593	10,952	11,324	11,707
<b>CGS-Airport Fuel &amp; Services Total</b>	<b>2,192,468</b>	<b>2,266,794</b>	<b>3%</b>	<b>2,343,639</b>	<b>2,423,090</b>	<b>2,505,234</b>	<b>2,590,163</b>	<b>2,677,971</b>
<b>CGS-Airport Fees Airlines</b>								
5-302.001 - Customer Facility Fee Jet A	298,322	307,272	3%	316,490	325,985	335,764	345,837	356,212
5-302.002 - Fuel Facility User Fee Jet A	1,363,270	1,404,168	3%	1,446,293	1,489,682	1,534,372	1,580,403	1,627,815
5-302.003 - Airline Flow Fee Jet A	894,967	921,816	3%	949,471	977,955	1,007,293	1,037,512	1,068,637
<b>CGS-Airport Fees Airlines Total</b>	<b>2,556,559</b>	<b>2,633,256</b>	<b>3%</b>	<b>2,712,254</b>	<b>2,793,621</b>	<b>2,877,430</b>	<b>2,963,753</b>	<b>3,052,665</b>
<b>CGS-Airport Fees GA</b>								
5-303.001 - Landing Fees GA	2,380,785	2,666,479	12%	2,889,798	3,131,820	3,394,111	3,678,370	3,986,435
5-303.002 - Customer Facility Fee Jet A	156,480	161,175	3%	174,673	189,302	205,156	222,338	240,959
5-303.003 - Customer Facility Fee AvGas	565	574	1%	622	674	730	791	858
5-303.004 - Fuel Facility User Fee Jet A	723,027	744,718	3%	807,088	874,683	947,938	1,027,328	1,113,367
5-303.005 - Fuel Facility User Fee AvGas	2,610	2,649	2%	2,871	3,111	3,372	3,654	3,960
5-303.006 - GA Flow Fee Jet A	375,552	386,819	3%	419,215	454,325	492,375	533,611	578,302
5-303.007 - GA Flow Fee AvGas	1,356	1,377	1%	1,492	1,617	1,752	1,899	2,058
5-303.008 - Parking,TieDown,RampFee	365,777	384,066	5%	416,232	451,091	488,871	529,814	574,186
5-303.009 - Hangar Fees	183,275	192,439	5%	208,556	226,022	244,952	265,466	287,699
<b>CGS-Airport Fees GA Total</b>	<b>4,189,428</b>	<b>4,540,295</b>	<b>8%</b>	<b>4,920,546</b>	<b>5,332,645</b>	<b>5,779,256</b>	<b>6,263,271</b>	<b>6,787,823</b>
<b>CGS-Maintenance Services</b>								
5-304.001 - Parts & Accessories	4,984	5,233	5%	5,494	5,769	6,058	6,360	6,678
5-304.002 - Freight Costs	935	982	5%	1,031	1,083	1,137	1,194	1,254
<b>CGS-Maintenance Services Total</b>	<b>5,919</b>	<b>6,215</b>	<b>5%</b>	<b>6,526</b>	<b>6,852</b>	<b>7,195</b>	<b>7,554</b>	<b>7,932</b>
<b>Cost of Goods Sold Total</b>	<b>8,944,374</b>	<b>9,446,559</b>	<b>6%</b>	<b>9,982,965</b>	<b>10,556,208</b>	<b>11,169,115</b>	<b>11,824,741</b>	<b>12,526,391</b>
<b>Revenue Net Cost Of Goods Sold</b>	<b>31,911,897</b>	<b>33,295,930</b>	<b>4%</b>	<b>34,748,846</b>	<b>36,275,215</b>	<b>37,880,023</b>	<b>39,568,726</b>	<b>41,347,298</b>
<b>Expenses</b>								
<b>Payroll &amp; Personnel</b>								
6-101.001 - Salaries & Wages	4,671,987	5,110,040	9%	5,399,561	5,621,121	6,036,281	6,386,007	6,758,466
6-101.002/3/4 - FICA Tax/WC/UI	763,692	827,954	8%	873,068	905,570	966,474	1,017,779	1,072,419
6-101.005 - WY Retirement	772,388	853,953	11%	924,474	991,661	1,071,040	1,137,908	1,209,122
6-102.001 - Housing	918,000	918,000	0%	936,000	936,000	936,000	936,000	936,000
6-102.002 - Medical - BCBS	1,423,170	1,458,705	2%	1,573,085	1,655,939	1,744,594	1,839,454	1,940,954
<b>Payroll &amp; Personnel Total</b>	<b>8,549,237</b>	<b>9,168,653</b>		<b>9,706,187</b>	<b>10,110,292</b>	<b>10,754,390</b>	<b>11,317,148</b>	<b>11,916,961</b>
<b>Office Expenses</b>								
6-201.001 - Office Supplies	22,731	26,595	17%	29,255	32,180	35,398	38,938	42,832
6-201.002 - Postage Courier Shipping	1,316	1,355	3%	1,490	1,640	1,803	1,984	2,182
6-201.003 - Bank Service Charges	58	60	3%	66	72	80	87	96
6-201.005 - Dues & Subscription	20,579	23,460	14%	25,806	28,387	31,226	34,348	37,783
6-201.008 - Meeting, Training & Schooling	68,940	79,281	15%	87,209	95,930	105,523	116,075	127,683
6-201.009 - Adverts (Employ, BOD, RFB)	11,352	12,487	10%	13,736	15,110	16,620	18,283	20,111
6-201.010 - Customer Relations	6,980	7,059	1%	7,765	8,541	9,396	10,335	11,369
6-201.011 - Community Outreach	123,855	4,009	-97%	4,410	4,851	5,336	5,870	6,457
6-201.012 - Employee Relations	15,210	19,621	29%	21,584	23,742	26,116	28,728	31,601
6-201.013 - Uniforms	79,652	79,652	0%	87,618	96,379	106,017	116,619	128,281
6-201.014 - Office Equipment (Owned-Maint)	5,000	5,000	0%	5,500	6,050	6,655	7,321	8,053
6- Merchant Card Fees	515,504	567,054	10%	623,759	686,135	754,749	830,224	913,246
<b>Office Expenses Total</b>	<b>871,177</b>	<b>825,634</b>	<b>-5%</b>	<b>908,198</b>	<b>999,017</b>	<b>1,098,919</b>	<b>1,208,811</b>	<b>1,329,692</b>
<b>Contractual Agreements</b>								
6-202.001 - Legal	29,140	33,750	16%	37,125	40,838	44,921	49,413	54,355
6-202.002 - Accounting/Auditing	0	9,750	-	10,725	11,798	12,977	14,275	15,702
6-202.004 - Bus.SupportServices/Mktg	0	4,500	-	4,950	5,445	5,990	6,588	7,247
6-202.008 - HR Services	17,229	15,555	-10%	17,111	18,822	20,704	22,774	25,051
6-202.009 - Medical Oversight Services	0	2,250	-	2,475	2,723	2,995	3,294	3,624
<b>Contractual Agreements Total</b>	<b>46,369</b>	<b>65,805</b>	<b>42%</b>	<b>72,386</b>	<b>79,624</b>	<b>87,586</b>	<b>96,345</b>	<b>105,980</b>
<b>Licenses &amp; General Insurance</b>								
6-204.001 - Licenses	1,500	1,500	0%	1,500	1,500	1,500	1,500	1,500
<b>Licenses &amp; General Insurance Total</b>	<b>1,500</b>	<b>1,500</b>	<b>0%</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Security</b>								
6-207.001 - Tools & Supplies	9,349	2,000	-79%	0	0	0	0	0
6-207.002 - Clearing House (Fingerprint)	0	5,920	-	5,920	11,840	23,680	47,360	94,720
6-207.004 - Security Cameras (Licenses)	0	4,728	-	4,728	9,455	18,910	37,821	75,642
6-207.005 - Security Equipment	0	11,000	-	11,000	22,000	44,000	88,000	176,000
6-207.006 - Security Locks/Keys	0	1,500	-	1,500	3,000	6,000	12,000	24,000
6-207.007 - Other General/Maintenance	0	2,982	-	2,982	5,964	11,929	23,858	47,715
<b>Security Total</b>	<b>9,349</b>	<b>28,130</b>	<b>201%</b>	<b>26,130</b>	<b>52,260</b>	<b>104,519</b>	<b>209,038</b>	<b>418,077</b>
<b>Information Technology (IT)</b>								
6-208.001 - Tools & Supplies	1,753	1,890	8%	2,079	2,287	2,516	2,767	3,044
6-208.002 - Displays	0	1,728	-	1,901	2,091	2,300	2,530	2,783
6-208.003 - Software/Updates	95	7,778	8048%	8,556	9,411	10,353	11,388	12,527
6-208.004 - Software OnLine Backup	0	1,467	-	1,614	1,775	1,953	2,148	2,363
6-208.005 - Website Maintenance	0	1,125	-	1,238	1,361	1,497	1,647	1,812
6-208.006 - HRIS Maintenance	0	2,070	-	2,277	2,505	2,755	3,031	3,334
6-208.007 - Accounting System Maintenance	0	225	-	248	272	299	329	362
6-208.008 - Flight Tracker	0	104	-	114	126	138	152	167
6-208.012 - CyberSecurity	0	12,164	-	13,380	14,718	16,190	17,809	19,590
6-208.013 - FBO System Maint	56,036	61,640	10%	67,804	74,584	82,043	90,247	99,272
6-208.014 - Computer Equipment <\$5K	342	5,040	1374%	5,544	6,098	6,708	7,379	8,117
6-208.015 - Radio Equipment	0	2,925	-	3,218	3,539	3,893	4,282	4,711
6-208.016 - IT Equipment Maintenance	0	2,520	-	2,772	3,049	3,354	3,690	4,058
6-208.017 - PublicAddressPagingSystem	0	1,125	-	1,238	1,361	1,497	1,647	1,812
<b>Information Technology (IT) Total</b>	<b>58,227</b>	<b>101,801</b>	<b>75%</b>	<b>111,981</b>	<b>123,179</b>	<b>135,497</b>	<b>149,047</b>	<b>163,951</b>
<b>Maintenance/Building/Facilities</b>								
6-210.001 - Tools & Supplies	3,780	48,500	1183%	48,500	48,500	48,500	48,500	48,500
6-210.002 - HVAC	1,464	1,500	2%	3,666	8,960	10,000	10,000	10,000
6-210.003 - Sprinkler & Fire Detection	1,392	1,500	8%	3,666	8,960	10,000	10,000	10,000
6-210.004 - Roofs	0	1,500	-	3,666	8,960	10,000	10,000	10,000

	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26-27 Proposed and 25-26 Projected	Forecasted Budget FY 2027-2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029-2030	Forecasted Budget FY 2030-2031	Forecasted Budget FY 2031-2032
<b>FBO Operations</b>								
6-210.005 - Doors	0	1,000	-	2,444	5,974	14,600	35,685	87,217
6-210.006 - Flooring	10,500	10,500	0%	10,500	10,500	10,500	10,500	10,500
6-210.007 - Wall Finishings	3,000	3,000	0%	7,332	10,000	10,000	10,000	10,000
6-210.009 - Generators	0	3,554	-	8,686	10,000	10,000	10,000	10,000
6-210.010 - Electrical	0	21,000	-	21,000	21,000	21,000	21,000	21,000
6-210.011 - Plumbing (LiftStation/Sumps)	5,100	16,500	224%	16,995	17,505	18,030	18,571	19,128
6-210.012 - Furniture & Fixtures	0	3,000	-	7,332	17,921	20,000	20,000	20,000
6-210.014 - Fencing/Gates	0	9,000	-	21,997	30,000	30,000	30,000	30,000
6-210.015 - IT Infrastructure	5,055	0	-100%	0	0	0	0	0
6-210.017 - Equipment/Rental	4,100	0	-100%	0	0	0	0	0
6-210.018 - EV Charging Station	0	10,000	-	24,441	10,000	10,000	10,000	10,000
6-210.020 - Water Wells Repairs/Maint	0	5,000	-	5,000	5,000	5,000	5,000	5,000
Pest Control	0	400	-					
<b>Maintenance/Building/Facilities Total</b>	<b>34,390</b>	<b>135,954</b>	<b>295%</b>	<b>185,227</b>	<b>213,281</b>	<b>227,630</b>	<b>249,256</b>	<b>301,345</b>
<b>Custodial</b>								
6-211.001 - Tools & Supplies	1,434	17,633	1129%	7,000	7,000	7,000	7,000	7,000
6-211.002 - Cleaning Supplies	13,014	64,000	392%	64,000	64,000	64,000	64,000	64,000
6-211.003 - Other General/Maintenance	4,780	26,000	444%	26,000	26,000	26,000	26,000	26,000
<b>Custodial Total</b>	<b>19,228</b>	<b>107,633</b>	<b>460%</b>	<b>97,000</b>	<b>97,000</b>	<b>97,000</b>	<b>97,000</b>	<b>97,000</b>
<b>Utilities</b>								
6-212.001 - Telephone	7,475	7,501	0%	7,771	8,051	8,340	8,640	8,951
6-212.002 - Internet	930	1,027	10%	1,064	1,102	1,142	1,183	1,226
6-212.003 - Electricity & Power	110,720	115,211	4%	119,357	123,652	128,102	132,712	137,488
6-212.004 - Garbage & Disposal	7,910	8,063	2%	8,353	8,654	8,965	9,288	9,622
<b>Utilities Total</b>	<b>127,035</b>	<b>131,802</b>	<b>4%</b>	<b>136,545</b>	<b>141,459</b>	<b>146,549</b>	<b>151,823</b>	<b>157,287</b>
<b>Operations - FBO Line Services</b>								
6-501.001 - Tools & Supplies	38,891	43,094	11%	47,403	52,143	57,358	63,093	69,403
6-501.002 - R&M Refueler	101,467	111,614	10%	122,775	135,053	148,558	163,414	179,755
6-501.003 - R&M Other GroundSupportEqpts	41,725	45,897	10%	50,487	55,536	61,089	67,198	73,918
6-501.004 - R&M Deice Trucks	14,097	15,507	10%	17,058	18,764	20,640	22,704	24,974
6-501.005 - Sumps Disposal	9,337	10,271	10%	11,298	12,428	13,671	15,038	16,542
6-501.007 - Leased Car Payments	34,422	37,864	10%	41,650	45,815	50,397	55,437	60,980
6-501.008 - Oil & Grease	25,501	28,051	10%	30,857	33,942	37,336	41,070	45,177
6-501.009 - AvFuel Trucks Rent Billing	151,984	167,183	10%	183,901	202,291	222,520	244,772	269,250
6-501.102 - Usage Fuel (UnleadGas)	11,744	12,919	10%	14,211	15,632	17,195	18,914	20,806
6-501.202 - Usage Fuel (DyedDiesel)	57,879	63,667	10%	70,033	77,037	84,740	93,214	102,536
<b>Operations - FBO Line Services Total</b>	<b>487,048</b>	<b>536,066</b>	<b>10%</b>	<b>589,673</b>	<b>648,640</b>	<b>713,504</b>	<b>784,854</b>	<b>863,340</b>
<b>Operations - FBO Maintenance</b>								
6-502.001 - Tools & Supplies	103,000	103,264	0%	107,391	111,684	116,149	120,792	125,620
<b>Operations - FBO Maintenance Total</b>	<b>103,000</b>	<b>103,264</b>	<b>0%</b>	<b>107,391</b>	<b>111,684</b>	<b>116,149</b>	<b>120,792</b>	<b>125,620</b>
<b>Shared/Alloc/ChargedCost</b>								
9-002.001 - Assigned Airfield/ARFF	382,011	396,180	4%	435,798	479,378	527,316	580,047	638,052
9-002.002 - Assigned Control Tower	116,700	162,000	39%	178,200	196,020	215,622	237,184	260,903
9-002.003 - Assigned Environmental	750,263	745,376	-1%	819,914	901,905	992,095	1,091,305	1,200,436
9-002.004 - Assigned Insurance	554,372	615,353	11%	676,888	744,577	819,035	900,938	991,032
9-002.005 - Assigned TOJ Law Enforcement	82,560	96,729	17%	106,402	117,042	128,746	141,621	155,783
9-002.006 - Assigned Security Night	15,722	41,226	162%	0	0	0	0	0
9-002.007 - Assigned SnowRem Payroll	329,108	385,007	17%	423,507	465,858	512,444	563,688	620,057
9-002.008 - Assigned Vehicle/SnowRem Others	365,029	582,453	60%	640,698	704,768	775,245	852,769	938,046
9-002.009 - Assigned WWCS	16,488	13,560	-18%	14,916	16,408	18,048	19,853	21,839
9-002.010 - Assigned Use Fee	327,834	331,800	1%	360,978	397,076	436,783	480,461	528,507
<b>Shared/Alloc/ChargedCost Total</b>	<b>2,940,087</b>	<b>3,369,684</b>	<b>15%</b>	<b>3,657,301</b>	<b>4,023,032</b>	<b>4,425,334</b>	<b>4,867,868</b>	<b>5,354,654</b>
<b>Expenses Total</b>	<b>13,247,098</b>	<b>14,575,926</b>		<b>15,599,518</b>	<b>16,600,968</b>	<b>17,908,577</b>	<b>19,253,482</b>	<b>20,835,406</b>
<b>Debt Service Principle &amp; Interest Payment</b>								
6-801.007 - DSI - FIB 2022C \$33.5M	4,258,982	4,258,982	0%	4,262,856	3,978,017	4,262,856	3,978,017	3,978,017
6-801.008 - DSI - FIB 2024A \$41.3M	186,510	3,756,292	1914%	3,756,292	3,756,292	3,756,292	3,756,292	3,756,292
<b>Debt Service Interest Payment Total</b>	<b>4,445,492</b>	<b>8,015,274</b>	<b>80%</b>	<b>8,019,148</b>	<b>7,734,309</b>	<b>8,019,148</b>	<b>7,734,309</b>	<b>7,734,309</b>
<b>FBO Net Income after Bond Pmt</b>	<b>14,219,307</b>	<b>10,704,731</b>	<b>-25%</b>	<b>11,130,180</b>	<b>11,939,938</b>	<b>11,952,297</b>	<b>12,580,935</b>	<b>12,777,583</b>

Fuel Farm Operations	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26-27 Proposed and 25-26 Projected	Forecasted Budget FY 2027-2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029-2030	Forecasted Budget FY 2030-2031	Forecasted Budget FY 2031-2032
<b>Revenues</b>								
<b>Airport Fees - Jet A</b>								
4-201.001 - CustomerFacilityFee (JetA Air)	330,490	347,014	5%	364,365	382,583	401,712	421,798	442,888
4-201.002 - Fuel Facility Fee (JetA Air)	1,491,939	1,566,536	5%	1,644,862	1,727,106	1,813,461	1,904,134	1,999,341
4-201.003 - CustomerFacilityFee (JetA GA)	173,642	182,324	5%	191,440	201,012	211,063	221,616	232,697
4-201.004 - Fuel Facility Fee (JetA GA)	791,674	831,257	5%	872,820	916,461	962,284	1,010,399	1,060,919
<b>Airport Fees - Jet A Total</b>	<b>2,787,744</b>	<b>2,927,131</b>	<b>5%</b>	<b>3,073,488</b>	<b>3,227,162</b>	<b>3,388,520</b>	<b>3,557,946</b>	<b>3,735,844</b>
<b>Airport Fees -AvGas</b>								
4-202.001 - Customer Facility Fee (AvG GA)	599	629	5%	661	694	728	765	803
4-202.002 - Fuel Facility Fee (AvG GA)	2,747	2,884	5%	3,028	3,179	3,338	3,505	3,681
<b>Airport Fees -AvGas Total</b>	<b>3,346</b>	<b>3,513</b>	<b>5%</b>	<b>3,689</b>	<b>3,873</b>	<b>4,067</b>	<b>4,270</b>	<b>4,484</b>
<b>Fluid Sales - AvGas</b>								
4-203.001 - Gallon Sold	61,796	64,886	5%	68,130	71,537	75,114	78,870	82,813
4-203.002 - Flow Fee Collection	5,425	5,696	5%	5,981	6,280	6,594	6,924	7,270
4-203.003 - Administration Fee	2,242	2,354	5%	2,472	2,596	2,725	2,862	3,005
<b>Fluid Sales - AvGas Total</b>	<b>69,463</b>	<b>72,937</b>	<b>5%</b>	<b>76,583</b>	<b>80,413</b>	<b>84,433</b>	<b>88,655</b>	<b>93,088</b>
<b>Fluid Sales - Unleaded Gas</b>								
4-204.001 - Gallons Sold	943,161	990,319	5%	1,039,835	1,091,827	1,146,418	1,203,739	1,263,926
4-204.002 - Administration Fee	144,512	151,738	5%	159,324	167,291	175,655	184,438	193,660
4-204.003 - Flow Fee Collection	66,600	69,930	5%	73,426	77,097	80,952	85,000	89,250
<b>Fluid Sales - Unleaded Gas Total</b>	<b>1,154,273</b>	<b>1,211,986</b>	<b>5%</b>	<b>1,272,586</b>	<b>1,336,215</b>	<b>1,403,026</b>	<b>1,473,177</b>	<b>1,546,836</b>
<b>Fluid Sales - Dyed Diesel</b>								
4-205.001 - Gallons Sold	200,195	212,204	6%	222,815	233,955	245,653	257,936	270,833
4-205.002 - Administration Fee	26,992	28,342	5%	29,759	31,247	32,810	34,450	36,172
4-205.003 - Flow Fee Collection	12,461	13,084	5%	13,738	14,425	15,146	15,903	16,698
<b>Fluid Sales - Dyed Diesel Total</b>	<b>239,648</b>	<b>253,630</b>	<b>6%</b>	<b>266,312</b>	<b>279,627</b>	<b>293,609</b>	<b>308,289</b>	<b>323,704</b>
<b>Fluid Sales - Glycol T-I</b>								
4-206.001 - Gallons Sold	1,021,240	1,224,401	20%	1,285,621	1,349,903	1,417,398	1,488,268	1,562,681
4-206.002 - Administration Fee	306,607	367,320	20%	385,687	404,971	425,219	446,480	468,804
4-206.003 - Glycol Recovery Fee	311,968	324,259	4%	340,472	357,495	375,370	394,139	413,846
<b>Fluid Sales - Glycol T-I Total</b>	<b>1,639,815</b>	<b>1,915,981</b>	<b>17%</b>	<b>2,011,780</b>	<b>2,112,369</b>	<b>2,217,987</b>	<b>2,328,887</b>	<b>2,445,331</b>
<b>Fluid Sales - Glycol T-IV</b>								
4-207.001 - Gallons Sold	285,497	299,772	5%	314,761	330,499	347,024	364,375	382,594
4-207.002 - Administrative Fee	85,725	90,011	5%	94,512	99,238	104,199	109,409	114,880
4-207.003 - Glycol Recovery Fee	101,173	106,231	5%	111,543	117,120	122,976	129,125	135,581
<b>Fluid Sales - Glycol T-IV Total</b>	<b>472,395</b>	<b>496,015</b>	<b>5%</b>	<b>520,816</b>	<b>546,856</b>	<b>574,199</b>	<b>602,909</b>	<b>633,055</b>
<b>Revenue Total</b>	<b>6,366,684</b>	<b>6,881,193</b>	<b>8%</b>	<b>7,225,253</b>	<b>7,586,515</b>	<b>7,965,841</b>	<b>8,364,133</b>	<b>8,782,340</b>
<b>Cost of Goods Sold</b>								
<b>Fluid Sales - AvGas</b>								
5-203.001 - AvGas Purchase	35,523	37,299	5%	39,164	41,122	43,178	45,337	47,604
5-203.002 - AvGas CGS	47,614	49,995	5%	52,495	55,119	57,875	60,769	63,808
5-203.003 - AvGas Gain/Loss Fluctuation	1,724	1,810	5%	1,901	1,996	2,095	2,200	2,310
<b>Fluid Sales - AvGas Total</b>	<b>84,861</b>	<b>89,104</b>	<b>5%</b>	<b>93,560</b>	<b>98,237</b>	<b>103,149</b>	<b>108,307</b>	<b>113,722</b>
<b>Fluid Sales - Unleaded Gas</b>								
5-204.001 - UnleadedGas Purchase	(86,284)	(90,598)	5%	(95,128)	(99,884)	(104,878)	(110,122)	(115,628)
5-204.002 - UnleadedGas CGS	1,009,139	1,059,596	5%	1,112,576	1,168,204	1,226,615	1,287,945	1,352,343
5-204.003 - UnleadedGas Gain/Loss Fluctuat	3,396	3,566	5%	3,744	3,931	4,128	4,334	4,551
<b>Fluid Sales - Unleaded Gas Total</b>	<b>926,251</b>	<b>972,564</b>	<b>5%</b>	<b>1,021,192</b>	<b>1,072,252</b>	<b>1,125,864</b>	<b>1,182,157</b>	<b>1,241,265</b>
<b>Fluid Sales - Dyed Diesel</b>								
5-205.001 - DyedDiesel Purchase	37,840	39,732	5%	41,719	43,805	45,995	48,295	50,710
5-205.002 - DyedDiesel CGS	208,997	219,447	5%	230,420	241,941	254,038	266,739	280,076
5-205.003 - DyedDiesel Gain/Loss Fluctuati	3,371	3,540	5%	3,716	3,902	4,097	4,302	4,517
<b>Fluid Sales - Dyed Diesel Total</b>	<b>250,209</b>	<b>262,719</b>	<b>5%</b>	<b>275,855</b>	<b>289,648</b>	<b>304,130</b>	<b>319,337</b>	<b>335,304</b>
<b>Fluid Sales - Glycol T-I</b>								
5-206.001 - Glycol T-I Purchase	(143,397)	(150,567)	5%	(158,096)	(166,000)	(174,300)	(183,015)	(192,166)
5-206.002 - Glycol T-I CGS	1,195,948	1,472,920	23%	1,546,566	1,623,895	1,705,089	1,790,344	1,879,861
5-206.003 - Glycol T-I Gain/Loss Fluctuati	1,327	1,393	5%	1,463	1,536	1,613	1,693	1,778
<b>Fluid Sales - Glycol T-I Total</b>	<b>1,053,878</b>	<b>1,323,746</b>	<b>26%</b>	<b>1,389,934</b>	<b>1,459,430</b>	<b>1,532,402</b>	<b>1,609,022</b>	<b>1,689,473</b>
<b>Fluid Sales - Glycol T-IV</b>								
5-207.001 - Glycol T-IV Purchase	35,085	36,839	5%	38,681	40,615	42,646	44,778	47,017
5-207.002 - Glycol T-IV CGS	202,159	212,267	5%	222,880	234,024	245,726	258,012	270,912
5-207.003 - Glycol T-IV Gain/Loss Fluctuat	3,785	3,974	5%	4,173	4,382	4,601	4,831	5,072
<b>Fluid Sales - Glycol T-IV Total</b>	<b>241,029</b>	<b>253,080</b>	<b>5%</b>	<b>265,734</b>	<b>279,021</b>	<b>292,972</b>	<b>307,621</b>	<b>323,002</b>
<b>Cost Of Goods Sold Total</b>	<b>2,556,227</b>	<b>2,901,214</b>	<b>13%</b>	<b>3,046,274</b>	<b>3,198,588</b>	<b>3,358,518</b>	<b>3,526,443</b>	<b>3,702,766</b>
<b>Revenue Net Cost Of Goods Sold</b>	<b>3,810,457</b>	<b>3,979,979</b>	<b>4%</b>	<b>4,178,978</b>	<b>4,387,927</b>	<b>4,607,324</b>	<b>4,837,690</b>	<b>5,079,574</b>
<b>Expenses</b>								
<b>Payroll</b>								
6-101.001 - Salaries & Wages	395,666	416,579	5%	441,043	506,130	494,843	524,394	560,482
6-101.002/3/4 - FICA Tax/WC/UI	65,173	71,349	9%	74,939	78,761	82,832	87,167	87,167
6-101.005 - WY Retirement	65,962	73,802	12%	80,461	85,443	90,748	96,398	102,415
6-102.001 - Housing	90,000	90,000	0%	90,010	90,010	90,010	90,010	90,010
6-102.002 - Medical - BCBS	131,441	156,477	19%	158,343	160,229	162,141	164,078	166,040
<b>Payroll &amp; Personnel Total</b>	<b>748,242</b>	<b>808,208</b>	<b>8%</b>	<b>889,028</b>	<b>977,931</b>	<b>1,075,724</b>	<b>1,183,297</b>	<b>1,301,626</b>
<b>Office Expenses</b>								
6-201.001 - Office Supplies	959	1,055	10%	1,161	1,277	1,405	1,545	1,700
6-201.008 - Meeting, Training & Schooling	1,459	1,604	10%	1,765	1,941	2,135	2,349	2,584
6-201.012 - Employee Relations	99	109	10%	119	131	145	159	175
6-201.013 - Uniforms	4,143	4,557	10%	5,013	5,514	6,066	6,672	7,340
<b>Office Expenses Total</b>	<b>6,660</b>	<b>7,326</b>	<b>10%</b>	<b>8,058</b>	<b>8,864</b>	<b>9,750</b>	<b>10,725</b>	<b>11,798</b>
<b>Contractual Agreements</b>								
6-202.003 - Program Services/Consulting	3,225	3,548	10%	3,902	4,292	4,722	5,194	5,713
6-202.008 - HR Services	4,043	4,447	10%	4,892	5,381	5,919	6,511	7,162
<b>Contractual Agreements Total</b>	<b>7,268</b>	<b>7,995</b>	<b>10%</b>	<b>8,794</b>	<b>9,674</b>	<b>10,641</b>	<b>11,705</b>	<b>12,876</b>

Fuel Farm Operations	Projected Operating Expenses FY 2025-2026	Proposed Budget FY 2026-2027	Change Between 26-27 Proposed and 25-26 Projected	Forecasted Budget FY 2027-2028	Forecasted Budget FY 2028-2029	Forecasted Budget FY 2029-2030	Forecasted Budget FY 2030-2031	Forecasted Budget FY 2031-2032
<b>Licenses &amp; General Insurance</b>								
6-204.001 - Licenses	190	209	10%	230	253	278	306	337
6-204.005 - FFCharged Insurance 6%	77,354	76,786	-1%	84,465	92,911	102,202	112,422	123,665
<b>Licenses &amp; General Insurance Total</b>	<b>77,544</b>	<b>76,995</b>	<b>-1%</b>	<b>84,695</b>	<b>93,164</b>	<b>102,481</b>	<b>112,729</b>	<b>124,002</b>
<b>Information Technology (IT)</b>								
6-208.014 - Computer Equipment <\$5K	600	650	8%	715	787	865	952	1,047
<b>Information Technology (IT) Total</b>	<b>600</b>	<b>650</b>	<b>8%</b>	<b>715</b>	<b>787</b>	<b>865</b>	<b>952</b>	<b>1,047</b>
<b>Building/Facilities</b>								
6-210.003 - Sprinkler & Fire Detection	637	700	10%	770	847	932	1,025	1,128
6-210.014 - Fencing/Gates	175	193	10%	212	233	256	282	310
<b>Building/Facilities Total</b>	<b>812</b>	<b>893</b>	<b>10%</b>	<b>982</b>	<b>1,081</b>	<b>1,189</b>	<b>1,307</b>	<b>1,438</b>
<b>Utilities</b>								
6-212.001 - Telephone	1,393	1,533	10%	1,686	1,855	2,040	2,244	2,469
6-212.002 - Internet	0	0		0	0	0	0	0
6-212.003 - Electricity & Power	13,361	14,697	10%	16,166	17,783	19,561	21,518	23,669
6-212.004 - Garbage & Disposal	0	0		0	0	0	0	0
6-212.005 - Sewer (WWCS)	7,665	8,432	10%	9,275	10,202	11,222	12,345	13,579
<b>Utilities Total</b>	<b>22,419</b>	<b>24,661</b>	<b>10%</b>	<b>27,127</b>	<b>29,840</b>	<b>32,824</b>	<b>36,106</b>	<b>39,717</b>
<b>Operations - Fuel Farm</b>								
6-301.001 - Tools & Supplies	75,009	96,810	29%	106,491	117,140	128,854	141,739	155,913
6-301.002 - Demurrage	8,095	8,905	10%	9,795	10,774	11,852	13,037	14,341
6-301.003 - Glycol Delce Disposal	131,984	145,182	10%	159,701	175,671	193,238	212,562	233,818
6-301.004 - Oil/Fuel Sumps Disposal	28,530	31,382	10%	34,521	37,973	41,770	45,947	50,542
6-301.005 - Certific/Inspect/Registration	5,785	6,364	10%	7,000	7,700	8,470	9,317	10,248
6-301.006 - Other General/Maintenance	15,624	17,186	10%	18,905	20,795	22,875	25,162	27,678
6-301.007 - Fuel Farm Software License	43,511	47,862	10%	52,648	57,913	63,704	70,074	77,082
6-301.008 - Equipment/Rental	12,000	13,200	10%	14,520	15,972	17,569	19,326	21,259
<b>Operations - Fuel Farm Total</b>	<b>320,537</b>	<b>366,891</b>	<b>14%</b>	<b>403,580</b>	<b>443,938</b>	<b>488,331</b>	<b>537,164</b>	<b>590,881</b>
<b>Expenses Total</b>	<b>1,184,082</b>	<b>1,293,618</b>	<b>9%</b>	<b>1,422,980</b>	<b>1,565,278</b>	<b>1,721,805</b>	<b>1,893,986</b>	<b>2,083,385</b>
<b>Debt Service Principle and Interest</b>								
6-801.006 - DSI - FIB 2022B \$5.4M	950,278	950,278	0%	1,108,657	0	0	0	0
<b>Debt Service Payment Total</b>	<b>950,278</b>	<b>950,278</b>	<b>0%</b>	<b>1,108,657</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fuel Farm Net Income after Bond Pmt</b>	<b>1,676,097</b>	<b>1,736,083</b>	<b>4%</b>	<b>2,201,670</b>	<b>2,822,650</b>	<b>2,885,518</b>	<b>2,943,704</b>	<b>2,996,190</b>

DRAFT

	Total 26/27	Total 27/28	Total 28/29	Total 29/30	Total 30/31	Total 31/32
<b>Unrestricted Cash, Beginning</b>	<b>30,655,869.22</b>					
<b>Sources of Cash:</b>						
AIP Grant Income	36,987,304.28	21,965,625	43,312,500	5,390,625	4,500,000	7,125,000
State of Wy/Seal Coat Grant Income	3,825,118.87	1,164,563	1,732,500	2,962,500	883,125	285,000
BIL Funds (ATP/AIG)	-	-	-	-	-	-
Other Grant Income (TSA-OTA/TCD/LVE/IRS)	950,000.00	17,233,000	950,000	-	-	-
<b>Subtotal Grant Income</b>	<b>41,762,423.15</b>	<b>40,363,188</b>	<b>45,995,000</b>	<b>8,353,125</b>	<b>5,383,125</b>	<b>7,410,000</b>
FBO Net Income/(Loss)	18,720,004.40	19,145,326	19,669,845	19,966,602	20,309,917	20,506,032
Operating Income	35,439,306.15	35,077,634	37,385,778	38,855,795	41,829,382	44,519,181
Fuel Farm Net Income (Includes \$0.10 / gallon flowage fee adjustment)	2,686,361.47	2,755,999	2,822,650	2,885,518	2,943,704	2,996,190
<b>Total Sources of cash, including beginning</b>	<b>129,263,964.39</b>	<b>128,324,577</b>	<b>144,781,118</b>	<b>110,939,736</b>	<b>101,467,684</b>	<b>122,395,177</b>
<b>Uses of Cash:</b>						
Capital Expenses-						
<b>FBO CAMPUS</b>						
GA Ramp Trench Grate Repairs	75,000.00	-	-	-	-	-
Hangar 5 Improvements	450,000.00	-	-	-	-	-
<b>TERMINAL</b>						
Bagbelt System Upgrades (TSA CBIS) CA/CO	200,000.00	3,050,000	700,000	-	-	-
Bagbelt System Upgrades (TSA CBIS) Construct	1,000,000.00	18,140,000	7,000,000	-	-	-
Bagbelt System Upgrades (TSA CBIS) Construct Building	1,000,000.00	17,060,000	7,000,000	-	-	-
IT Equipment Terminal (not common use/security)	130,000.00	-	-	-	-	-
Facia on Gates 3-8	300,000.00	-	-	-	-	-
Terminal Furniture	50,000.00	-	-	-	-	-
Terminal Flooring	50,000.00	-	-	-	-	-
Rental Car Signage	73,131.00	-	-	-	-	-
Explosive Detection Equipment for AWS	50,000.00	-	-	-	-	-
PA System Replacement	697,032.00	-	-	-	-	-
<b>AIRFIELD</b>						
Deice Pad Improvements - Phase 2 Construction - 2025_2026	2,486,193.91	-	-	-	-	-
Deice Pad Improvements - Phase 2 (CA/CO) - 2026_2027	1,413,864.92	-	-	-	-	-
Deice Pad Improvements - Phase 2 Construction - 2026_2027	14,806,354.00	-	-	-	-	-
Non-Fed Deice Phase 2 Construction (2025-2026)	237,800.22	-	-	-	-	-
Non-Fed Deice Pad Improvements - Phase 2 (CA/CO) - 2026_2027	41,962.00	-	-	-	-	-
Non-Fed Deice Pad Improvements - Phase 2 Construction - 2026_2027	7,534,292.62	-	-	-	-	-
GA Apron Reconstruction and Improvements (Design) - 2028_2029	-	-	-	-	1,550,000	-
GA Apron Reconstruction and Improvements (CA/CO) - 2029_2030	-	-	-	-	-	600,000
GA Apron Reconstruction and Improvements Construction - 2029_2030	-	-	-	-	-	7,000,000
Aviation Safety Facility Planning Study (2025/2026)	140,784.73	-	-	-	-	-
Aviation Safety Facility Environmental (2026/2027)	1,500,000.00	-	-	-	-	-
Aviation Safety Facility (Design) - 2027_2028	-	4,800,000	200,000	-	-	-
Aviation Safety Facility (CA/CO) - 2028_2030	-	-	2,000,000	3,250,000	750,000	-
Aviation Safety Facility Construction - 2028_2030	-	-	44,000,000	50,000,000	5,000,000	-
Taxiway A Rehab (South) and Conn. TW A2, A3, and Bypass Design - 2025_2026	1,225,000.00	-	-	-	-	-
Taxiway A Rehab (South) and Conn. TW A2, A3, and BypassCA/CO - 2026_2027	870,000.00	2,130,000	-	-	-	-
Taxiway A Rehab (South) and Conn. TW A2, A3, and Bypass - 2026_2027	18,500,000.00	16,500,000	-	-	-	-
Pavement Marking - CA/CO (2026 - Local Only)	22,872.00	-	-	-	-	-
Pavement Marking - Construction (2026 - Local Only)	250,000.00	-	-	-	-	-
Pavement Marking - Design (2027 - State and Local)	55,000.00	-	-	-	-	-
Pavement Marking - CA/CO (2027 - State and Local)	25,000.00	30,000	-	-	-	-
Pavement Marking - Construction (2027 - State and Local)	125,000.00	275,000	-	-	-	-
Pavement Marking - Design (2028 - Local Only)	-	55,000	-	-	-	-
Pavement Marking - CA/CO (2028 - Local Only)	-	25,000	30,000	-	-	-
Pavement Marking - Construction (2028 - Local Only)	-	125,000	275,000	-	-	-
Pavement Marking - Design (2029 - Local Only)	-	-	60,000	-	-	-
Pavement Marking - CA/CO (2029 - Local Only)	-	-	30,000	30,000	-	-
Pavement Marking - Construction (2029 - Local Only)	-	-	125,000	275,000	-	-
Pavement Marking and Seal Coat - Design (2030 - State and Local)	-	-	-	80,000	-	-
Pavement Marking and Seal Coat - CA/CO (2030 - State and Local)	-	-	-	50,000	50,000	-
Pavement Marking and Seal Coat - Construction (2030 - State and Local)	-	-	-	800,000	500,000	-
Pavement Marking - Design (2031 - Local Only)	-	-	-	-	60,000	-
Pavement Marking - CA/CO (2031 - Local Only)	-	-	-	-	30,000	30,000
Pavement Marking - Construction (2031 - Local Only)	-	-	-	-	125,000	275,000
Replace Ramp Lighting	95,000.00	-	-	-	-	-
Replace Black Fencing	-	800,000	-	-	-	-
AWOS/RVR	-	-	-	-	-	-
AWOS Installation	300,000.00	-	-	-	-	-
<b>LANDSIDE</b>						
Access Road Reconstruction (Mill & Fill)	-	-	-	2,500,000	2,500,000	-
EV Charging Stations	10,927.00	-	-	-	-	-
Asphalt/Parking Lot Patching/Concrete Repair/Curb Repair	-	2,500,000	2,500,000	-	-	-
Landscape Master Plan	250,000.00	-	-	-	-	-
Parking Evaluation	100,000.00	-	-	-	-	-
Commercial Lane(s) - Add Equipment and Fencing	-	-	-	-	-	-
<b>EQUIPMENT</b>						
Replace Operations Vehicles	200,000.00	-	-	-	-	-
New SRE (Broom or Plow trucks)	2,541,799.00	-	-	-	-	-
New Loader/Dozer	150,000.00	-	-	-	-	-
Small Ops Equipment	265,000.00	-	-	-	-	-
SRE Attachments	315,197.00	-	-	-	-	-
New Vehicle Purchase	325,000.00	-	-	-	-	-
FBO GSE	650,000.00	-	-	-	-	-
FBO Vehicles/Service Equipment	416,000.00	-	-	-	-	-
<b>OTHER BUILDING AND GROUNDS</b>						
IT System/Network Improvements	500,000.00	-	-	-	-	-
Brief Cam (AI Security)	100,000.00	-	-	-	-	-
Employee Housing Purchase/Maintenance	120,000.00	-	-	-	-	-
Fuel Farm Fence	200,000.00	-	-	-	-	-
QTA Replace Wash Bays	250,000.00	300,000	300,000	-	-	-
Firehouse/Hangar 3 Radio Improvements	60,000.00	-	-	-	-	-
Supervisor Location in ATC	75,000.00	-	-	-	-	-
<b>Subtotal Capital Expenses</b>	<b>60,233,210.40</b>	<b>65,790,000</b>	<b>64,220,000</b>	<b>56,985,000</b>	<b>10,565,000</b>	<b>7,905,000</b>
Operating Expenses	31,537,632.87	31,469,170	31,481,322	32,548,659	33,533,964	35,013,018
<b>Total Uses of Cash</b>	<b>91,770,843.27</b>	<b>97,259,170</b>	<b>95,701,322</b>	<b>89,533,659</b>	<b>44,098,964</b>	<b>42,918,018</b>
<b>Debt Service:</b>						
<b>Sources-</b>						
Bond Proceeds	1,280,000.04	16,220,000	-	18,700,000	-	-
CFC Income	2,967,527.67	2,967,528	2,967,528	2,967,528	2,967,528	2,967,528
PFC Income	2,194,966.72	2,326,665	2,466,265	2,614,240	2,771,095	2,937,361
Restricted Fund Roll Over/Interest	1,070,000.00	1,624,328	1,070,000	-	-	-
<b>Total Sources of Debt</b>	<b>7,512,494.43</b>	<b>23,138,521</b>	<b>6,503,792</b>	<b>24,281,768</b>	<b>5,738,623</b>	<b>5,904,888</b>
<b>Uses-</b>						
Fuel Farm Bond P&I (Fuel Fees - 02/28 payoff) - 2022B	950,278.08	1,108,657	-	-	-	-
QTA Bond P&I (CFCs - 11/27 Payoff) - 2018B	1,200,164.32	1,146,586	1,092,592	-	-	-
Hangar 3 & GSE Bond P&I (FBO Rev - 05/37 Payoff) - 2022C	4,258,981.50	4,262,856	3,978,017	4,262,856	3,978,017	3,978,017
Restaurant Bond P&I (PFCs - 10/32 Payoff) - 2022A	3,657,469.22	3,603,834	3,546,561	3,603,834	3,546,561	3,546,561
Administration/FBO Building Bond P&I (4/44 Payoff, FBO Rev) - 2024A	3,756,291.84	3,756,292	3,756,292	3,756,292	3,756,292	3,756,292
CBIS Bond (CFCs - 10 yr Bond \$17.5 Million @ 6%)	200,000	1,417,858	2,331,431	2,331,431	2,331,431	2,331,431
Aviation Safety Facility (PFCs - 10 yr Bond \$19 Million @ 6%)	-	-	-	731,878	2,531,267	2,531,267
<b>Total Uses of Debt</b>	<b>14,023,185</b>	<b>15,296,082</b>	<b>14,704,892</b>	<b>14,686,290</b>	<b>16,143,568</b>	<b>16,143,568</b>
<b>Unrestricted Cash Reserves</b>	<b>30,982,430.58</b>	<b>38,907,845</b>	<b>40,878,696</b>	<b>31,001,556</b>	<b>46,963,774</b>	<b>69,238,479</b>
<b>Restricted Cash Reserves</b>	<b>\$24,125,427.00</b>	<b>24,714,383</b>	<b>24,757,667</b>	<b>24,800,951</b>	<b>26,844,235</b>	<b>28,887,519</b>
<b>Total Cash Reserves</b>	<b>55,107,857.58</b>	<b>63,622,228</b>	<b>65,636,363</b>	<b>55,802,507</b>	<b>73,808,009</b>	<b>98,125,998</b>



# Operating & Capital Budget 2026-2027

The following document presents the Jackson Hole Airport Board's budget for the Fiscal Year Ending June 30, 2027

Accounting & Finance  
Department



Jackson Hole Airport Board  
1250 E. Airport Rd.  
Jackson, WY 83001  
307-733-7695

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## **Background**

The following pages present the Jackson Hole Airport Board's ("the Board") operating budget for fiscal year 2026/2027. The Board consists of five members jointly appointed by the Town and County. The Joint Powers Agreement sets forth the terms by which the Town, County and Airport operate. Under this agreement, the Town and County annually review the Airport Budget. The Town and County also sign all FAA grant agreements as co-sponsors. The Board operates under the authority of both an Airport Board under Wyoming State Statute and as a Joint Powers Board and holds ownership of all facilities, equipment, lease holdings and operating rights.

The Board adopted a Certificate of Organization on January 2, 1968, pursuant to the Town of Jackson Ordinance and Board of Teton County Commissioners Resolution officially forming the Airport Board and electing officers. Annually the Certificate of Organization is renewed, and new officers are elected as appointed by the Town and County. For the year February 1, 2026 – January 31, 2027, the slate of officers is Melissa Turley, President; Bob McLaurin, Vice President; Ed Liebzeit, Treasurer; John Carey, Secretary; and Rob Wallace, Member. The Board operates the Airport inside the boundaries of Grand Teton National Park ("the Park") under a Use Agreement with the U.S. Department of Interior.

The Board's fiscal year is from July 1 – June 30 each year. Once the Board approves the budget, it is submitted to the Town and County for review by May 1st of each year. The Board approves changes to the rates and charges prior to July 1 by resolution. These changes may include ground transportation fees, parking fees, rents, landing fees and other standard fees. The Board approved rates and charges can be found under financial information on the airport website at <https://www.jacksonholeairport.com/airport-board/records-reports/>.

The Board operates the Airport as a business enterprise to be financially self-sufficient. The Airport does not have the authority to tax and does not use local tax dollars, property tax or sales tax for operations. The Airport is funded primarily by fees paid by airport users, including airlines and businesses that operate at the airport. The airport is a key piece of infrastructure for our community, connecting citizens and employers to the country and globally. The airport supports not just passenger travel but also search and rescue, wildland firefighting, air medical, the National Park Service and Wyoming Game and Fish, among many other activities. A recent update to the Aviation Economic Impact Study conducted by the Wyoming Department of Transportation lists the airport's annual economic contribution to the State at \$2.4 billion with job generation of 20,772 annually.

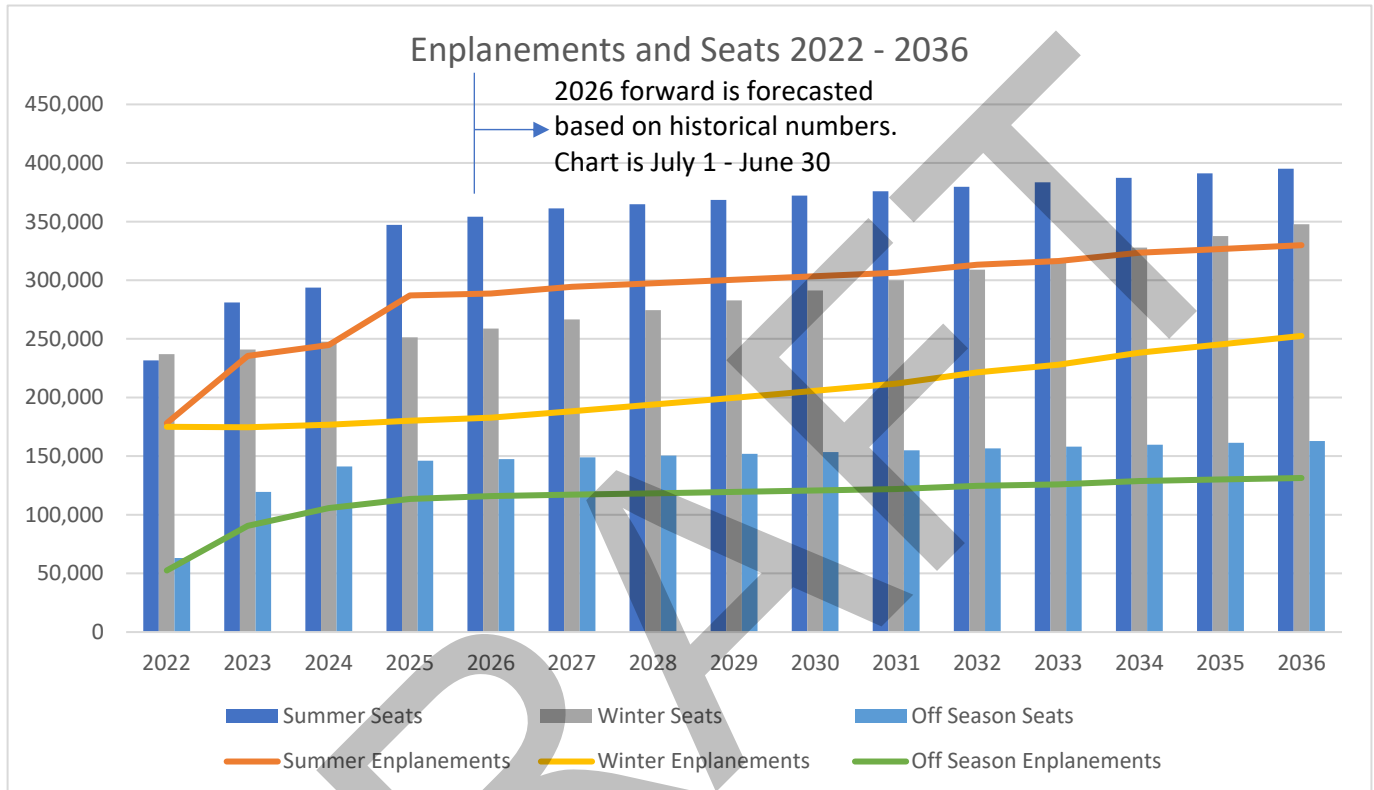
## **Budget Goals**

The goals for this budget cycle are as follows:

- Operate a safe, secure, and environmentally responsible airport.
- Fiscal responsibility – execute a financial plan that provides the resources necessary to achieve objectives while maintaining a strong financial position.
- Provide services that exceed customer expectations and world-class facilities.
- Cultivate mutually beneficial community partnerships.
- Attract, develop, and retain high performing employees – Employer of Choice.

## Airport Activity

Reviewing the Airport’s activity numbers is important to planning long-term needs for infrastructure, staffing, and operations. The numbers in the forecast below represent a “best estimate” following conversations with the airlines and considering the dynamic environment that currently exists related to historic travel demand and current economic conditions.



## Jackson Hole Airport Board Budget Summary

We are again presenting the budget with three enterprise centers and six cost centers. The enterprise centers are Airport Operations, Fuel Farm, and Fixed Based Operator (FBO). The Airport operates the fixed base operation under the name Jackson Hole Flight Services. Where appropriate, cost center expenses have been allocated between the Airport Operations, FBO, and the Fuel Farm enterprise centers. The six specific cost centers listed below remain unchanged from prior years: airfield, landside, terminal, other buildings and grounds, environmental, and community outreach. Revenues, expenses and cost centers for the various enterprise centers and their associated cost centers are outlined in the following pages.

Presented on the following page is a chart summarizing the Airport Board’s total budget for fiscal year 2026/2027.

<b>Revenues</b>		<b>2026-2027</b>
	Airport Operations	35,439,306
	Fuel Farm Operations	5,930,915
	FBO Operations	42,742,489
<b>Bond Revenue</b>	Fuel Fees	950,278
	Customer Facility Charges	2,967,528
	Passenger Facility Charges	2,194,967
<b>Total Revenue</b>		<b>90,225,483</b>
<b>Expenses</b>		
	Airport Operations	(31,537,633)
	Fuel Farm Operations	(4,194,832)
	FBO Operations	(24,022,485)
<b>Bond Expense</b>	Rental Car QTA	(1,200,164)
	Fuel Farm	(950,278)
	FBO - Hangars	(4,258,982)
	Restaurant	(3,657,469)
	Administration/FBO Building	(3,756,292)
	Checked Baggage Inspection**	(200,000)
	Aviation Safety Facility	-
<b>Total Expense</b>		<b>(73,778,135)</b>
	<b>Net Income</b>	<b>16,447,349</b>
<b>Capital and Bond Sources</b>		
	Federal Grants	36,987,304
	State Grants	3,825,119
	Other Grants	950,000
	Bond Funding	2,350,000
<b>Total Capital and Bond Sources</b>		<b>44,112,423</b>
<b>Capital Expenditures</b>		
	General Aviation/FBO	(525,000)
	Terminal	(3,550,163)
	Airfield	(49,629,124)
	Landside	(360,927)
	Equipment	(4,862,996)
	Other Building & Grounds	(1,305,000)
<b>Total Capital Expenditures</b>		<b>(60,233,210)</b>
	<b>Subtotal Capital and Bonds</b>	<b>(16,120,787)</b>
	<b>To/(From) Net Reserves FY 26/27</b>	<b>326,561</b>
	<b>Unrestricted Cash Balance Forecast FYE June 30, 2026</b>	<b>30,655,869</b>
	<b>Unrestricted Cash Balance Forecast FYE June 30, 2027</b>	<b>30,982,431</b>

\*\*Anticipated new bond for outbound baggage construction (checked baggage inspection system, CBIS). The project is still in design phase, so the timing and amount of bond is yet to be determined. The amount shown is interest only during construction.

### Airport Operations

The Airport operations budget is a stand-alone enterprise center separate from FBO operations and fuel farm operations. All revenues generated from the operation of this enterprise center, including rents, landing fees, and other operating fees, will be used to offset the expenses related to airport operations. The year-end balance expected from airport operations is anticipated to be \$4,006,534 after debt service. The specific details for the airport operations enterprise center are outlined on pages 6-14.

### Fixed Base Operation

The FBO provides aeronautical services for both general aviation and airline aircraft. This second enterprise center has been set up with an individual operating budget that includes income, expense, labor, and debt service. Debt service in the FBO enterprise center covers the cost of the Hangar 3 construction project and the administration and FBO terminal building. Year-end net income anticipated to be received from the FBO is \$10,704,731 after debt service. The FBO enterprise center information is detailed starting on page 15.

### Fuel Farm

The fuel farm operation has been set up with an individual operating budget as the third enterprise center, which includes income, expense, and debt service payment. Fuel sales have been adjusted based on predicted activity levels for the upcoming budget year. Income includes fuel and glycol revenues, the administration fee on fuel and glycol, and the fees on fuel delivered. Fuel farm expenses include fuel and glycol purchases, glycol recovery and trucking expenses, labor, overhead and maintenance expenses at the fuel farm, and glycol recapture pad and debt service. Income for the fiscal year 2026-2027 that is anticipated to be received from the fuel farm operations is \$1,736,083 after debt service. The fuel farm enterprise center information is detailed on page 22.

### Capital Improvement Plan

The capital improvement plan is a multi-year plan focused on larger infrastructure and equipment needs at the airport. Presented in this budget are the items which staff has identified as a priority for the upcoming fiscal year. The total capital expenditures are \$60,233,210. Capital needs are funded from a variety of sources including reserve funds. The capital plan for fiscal year 2026-2027 has identified \$16,120,210 in capital reserve funding with the remainder coming from grants and bonds. This results in net income to reserves after capital of \$326,561. The Airport's capital plan can be found on pages 23-24.

### **Personnel**

The Airport's full-time equivalent (FTE) staffing number is expected to be approximately 156 this upcoming year. This includes airport administration, operations (aircraft rescue fire fighters/ maintenance/IT/custodial), and security employees (98 total). Also included in the FTE number is the Jackson Hole Flight Services (FBO) staff (53) and fuel farm (5). This includes full staffing of the night security operation, which is an addition of 3 staff positions. There is a planned adjustment in wages this year as well as an increase in the cost of health insurance. All other benefits remain unchanged. The proposed personnel expense adjustments are as follows:

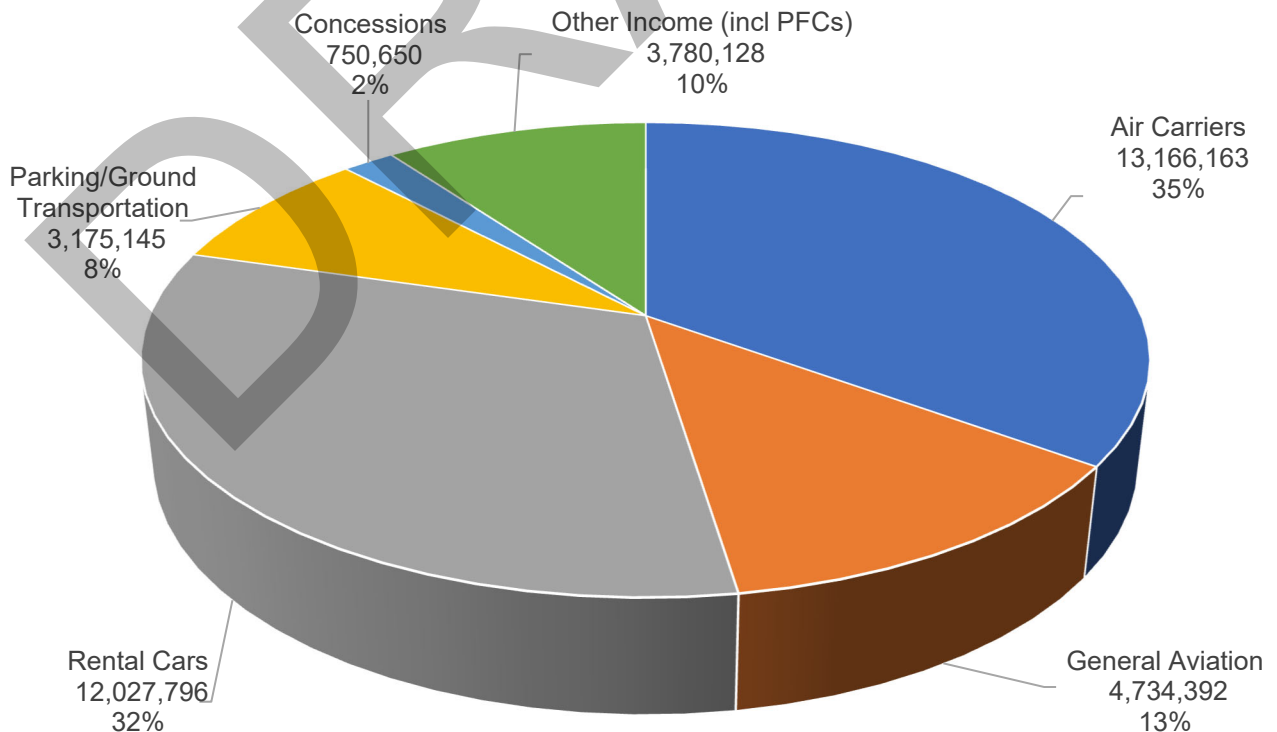
- Health insurance adjustment (9%) = \$98,900
- Six percent pool for merit adjustment = \$853,873

As of March 31, 2026, there are 7 open positions (excluding the new night security positions) the airport is looking to fill including: 2 FBO line service staff, 1 FBO customer service representative, 2 maintenance officers, 1 airport operations officer and 1 fuel farm specialist. The fully burdened cost for these positions averages \$140,681. The vacancy cost for one FTE is estimated to be \$385 per day. With an average time to fill of 130 days, the vacancy cost is \$50,106 per position. This does not account for intangible costs such as lost productivity, overtime and time spent filling the open position(s).

**Airport Operations Revenue Summary**

The Airport does not have the authority to tax and does not use local tax dollars, property tax or sales tax for operations. Aeronautical revenues are collected from both the fixed base operator and the airlines as well as other aeronautical users of the airport. Non-aeronautical revenues are collected from a variety of sources including terminal concessions, rental cars, and parking. These revenue streams are used to fund cost center expenses. There are six profit centers for airport operations including air carriers, rental cars, general aviation, concessions, parking/ground transportation, and other income. A more detailed review of the anticipated revenues and sources for each of these profit centers is below.

**Airport Operations Income Budget FY 2026/2027**



### Air Carriers

Air Carrier income is derived from two sources: landing fees and terminal rents. These revenues are used to offset expenses related to the airfield and terminal operations. Travel to the Jackson Hole area is expected to remain steady throughout the next fiscal year. Landing fees are calculated on a maximum certified gross weight (CGW) basis and will adjust to \$9.16 per 1,000 pounds landed CGW. Air carrier revenue is expected to be \$13,166,163 in fiscal year 2026/2027. Of this, \$5,722,412 is terminal space rental, \$6,943,751 is landing fees, and the remaining \$500,000 is the glycol facility fee which will be charged at \$5.00 per gallon of glycol dispensed. This fee will help to recoup the Board's anticipated out-of-pocket costs for the new glycol dispensing system which are currently estimated to be about \$5.4 million.

### Rental Cars

Rental car revenue is predominantly composed of minimum annual guarantee amounts (MAGs). The rental car agreements were bid in 2023 in an open competition process that established the MAGs. By contract, the on-airport rental car companies are required to pay 10% of gross revenue or their MAG, whichever is higher. The rental cars also pay rent for space in the terminal and parking lot (including storage spaces) to help offset the expenses related to the terminal and landside cost centers. The terminal rent is calculated at the same rate that is charged to the air carriers. The rental cars also pay operations and maintenance costs and rent for the use of the rental car quick turnaround (QTA) car wash facility. These fees help to offset the cost of operating the QTA facility. Finally, off airport rental cars pay 10% of gross revenue for airport operations. The rental car revenue for fiscal year 2026/2027 is anticipated to be \$12,027,796.

### General Aviation

The general aviation revenue source includes landing fees collected from general aviation. General aviation revenue is used to help pay for airfield costs as well as environmental costs and general aviation share of costs related to snow removal and ARFF. General aviation landing fees have been adjusted to \$10.86 per 1,000 pounds CGW this year. The general aviation revenue stream is budgeted to be \$4,734,392 for fiscal year 2026/2027. This income is collected by the FBO and paid to the Airport as revenue separate from the FBO enterprise center.

### Concessions

Much of the revenue from concessions is received from restaurant revenue. All concession revenue is dependent on activity levels. The restaurant revenue is composed of either a percentage of gross revenue or minimum annual guarantee. The operator pays whichever amount is higher. Projected revenue has been adjusted to reflect a new restaurant operator for this upcoming fiscal year. In addition to restaurant revenue, additional concession income is received from bear spray rental income and brochures. The concession revenue stream helps to fund the terminal cost center. Revenue is budgeted to be \$750,650 for the fiscal year 2026/2027.

### Parking/Ground Transportation

Parking and ground transportation revenue includes parking fees and ground transportation access fees. This income will help to support the maintenance and upgrades of the airport's roadways and parking lots. For fiscal year 2026/2027, parking/ground transportation revenue is budgeted to be \$3,175,145

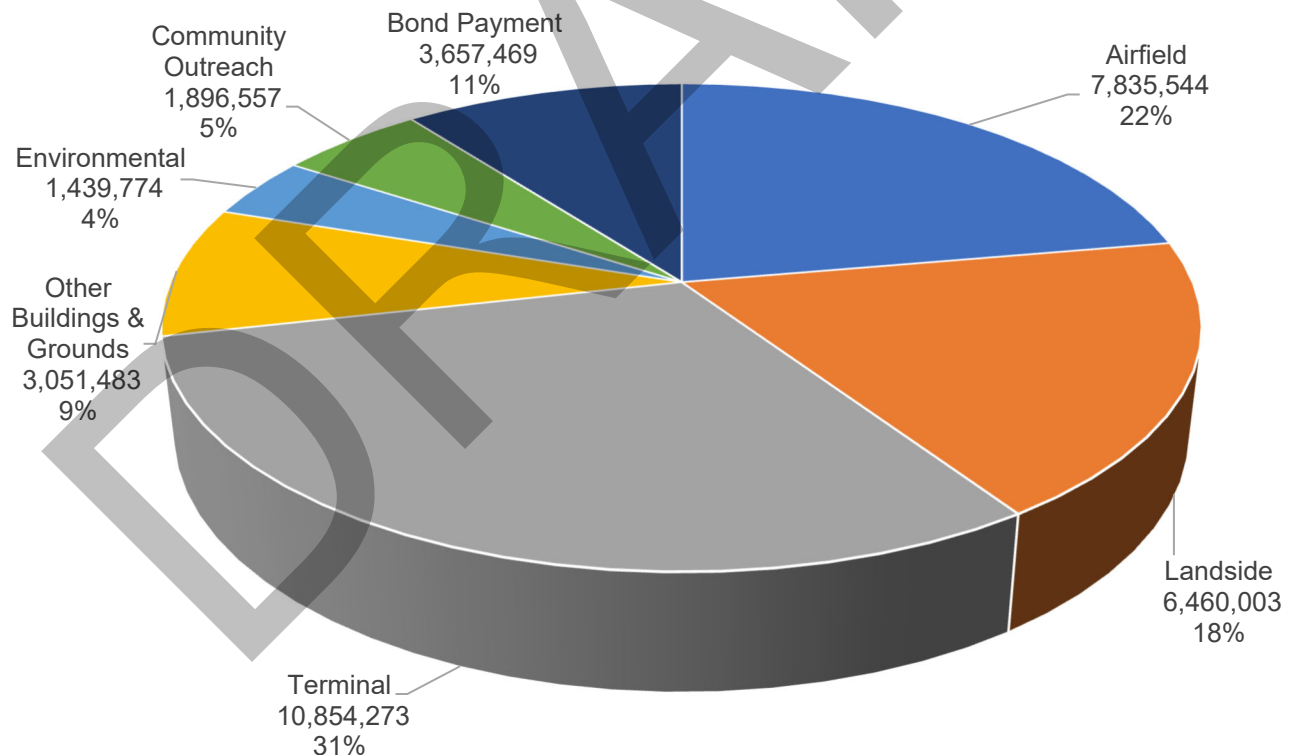
### Other Income

Other income includes interest income, security income, and other airport revenue received from smaller lessees such as the Prime Flight agreement. The budgeted amount for fiscal year 2026/2027 including PFC revenue totals \$3,780,128.

### **Airport Operations Expense Summary**

As presented on the following pages, the budget has been developed to accomplish the airport's financial objectives. These objectives were detailed above but more broadly include: 1) operating a safe, secure and environmentally responsible airport, 2) exceed customer and community expectations, 3) infrastructure reinvestment to deliver and maintain a facility that meets the needs of the traveling public.

### **Airport Operations Expense Budget FY 2026/2027**



Budgeted expenses for airport operations total \$35,195,102, including debt service. Operating expenses exclude fuel farm expenses and FBO expenses as those are reflected in separate budgets on pages 15-21 (FBO) and 22 (fuel farm) following the detailed cost center information.

The table below presents the fiscal year 2026/2027 budget numbers compared with the projected year end.

<b>Operations Expenses</b>	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	18,201,326	19,931,494
Administrative Expense	3,696,833	4,052,976
Customer & Employee Relations	1,003,973	672,700
Environmental Planning & Ops	867,650	547,568
Licenses & Insurance	656,664	735,145
Airfield & ARFF	341,828	264,120
Control Tower Operation	129,500	108,000
Security Operations	100,139	278,168
Information Technology	1,002,696	1,089,290
Parking	181,000	170,000
Maintenance/Facilities/Custodial	1,822,757	1,952,269
Utilities	880,051	889,836
Vehicles/Snow Removal	1,143,909	491,635
QTA Operations	330,177	354,432
<b>TOTAL OPERATING EXPENSE</b>	<b>30,358,503</b>	<b>31,537,633</b>

#### Airport Operations Budget Cost Centers

The airport experienced strong passenger traffic with record enplanements in calendar year 2025 which continues into 2026. General aviation activity remains at consistent levels during the past year.

There are six direct cost centers for the Airport: airfield, landside, terminal, other buildings and grounds, environmental, and community outreach. There are also 15 indirect cost centers for the Airport. The indirect cost centers include areas such as personnel expenses, utilities and building expenses, operations and maintenance expenses and equipment expenses. Some expenses where appropriate have been split between the FBO and JAC Operations enterprise centers, for example the aircraft rescue firefighting, snow removal and environmental programs.

The 2026/2027 budget has been compared with the 2025/2026 projections generally and in each cost center in the following sections. A few key areas that may have an impact on multiple cost centers are highlighted below followed by more detailed information for the individual cost centers:

- Personnel expenses have been adjusted this year to include the items detailed on page 5.
- Security expenses include purchase of additional storage servers to support cameras and video storage capacity across the airport.

- Information Technology has been adjusted to include replacement of the public address/paging system in the terminal.
- Maintenance/Facilities/Custodial includes a number of expense items such as:
  - Updating furniture in the passenger terminal,
  - Additional landscaping expenses including tree replacement,
  - An adjustment for items related to additional square footage requiring upkeep.

In allocating overhead expenses to the cost centers, staff reviews personnel hours dedicated to the cost centers as well as the budgeted costs associated with each indirect cost center. This is compared with the percentages for the prior year to determine what, if any, adjustments are needed. The expenses for the indirect cost centers excluding administrative expenses are allocated to the direct cost centers based on this analysis. After those direct and indirect costs are allocated to the direct cost centers, administrative expenses can be allocated based on the total actual direct and indirect costs for each cost center. The overall budget numbers and percentages of the FY 2026/2027 budget for allocation purposes can be found in the following table. The comparisons against 2025/2026 projected expenses by cost center are on the following pages.

Operations Cost Centers	Budget Operating Expense FY 2026-2027	Airfield		Landside		Terminal		Other Buildings & Grounds		Environmental		Community Outreach	
		%		%		%		%		%		%	
Payroll & Personnel	19,931,494	26%	5,218,007	22%	4,411,411	33%	6,672,379	9%	1,780,127	4%	802,088	5%	1,047,482
Administrative Expense	4,052,976	35%	1,418,542	20%	810,595	32%	1,296,952	10%	405,298	1%	40,530	2%	81,060
Customer & Employee Relations	672,700	0%	-	0%	-	0%	-	0%	-	0%	-	100%	672,700
Environmental Planning & Ops	547,568	0%	-	0%	-	0%	-	0%	-	100%	547,568	0%	-
Licenses & Insurance	735,145	14%	102,920	20%	147,029	53%	389,627	10%	73,514	1%	7,351	2%	14,703
Airfield & ARFF	264,120	100%	264,120	0%	-	0%	-	0%	-	0%	-	0%	-
Control Tower Operation	108,000	100%	108,000	0%	-	0%	-	0%	-	0%	-	0%	-
Security Operations	278,168	15%	42,195	15%	42,195	65%	179,714	5%	14,065	0%	-	0%	-
Information Technology	1,089,290	24%	258,811	16%	178,490	46%	495,811	5%	55,332	3%	31,236	6%	69,611
Parking	170,000	0%	-	100%	170,000	0%	-	0%	-	0%	-	0%	-
Maintenance/Facilities/Custodial	1,952,269	0%	3,000	20%	398,500	68%	1,332,384	11%	218,386	0%	-	0%	-
Utilities	889,836	20%	174,132	10%	86,965	55%	487,406	13%	119,329	1%	11,001	1%	11,001
Vehicles/Snow Removal	491,635	50%	245,818	44%	214,818	0%	-	6%	31,000	0%	-	0%	-
QTA Operations	354,432	0%	-	0%	-	0%	-	100%	354,432	0%	-	0%	-
<b>TOTAL OPERATING EXPENSE</b>	<b>31,537,633</b>		<b>7,835,544</b>		<b>6,460,003</b>		<b>10,854,273</b>		<b>3,051,483</b>		<b>1,439,774</b>		<b>1,896,557</b>

\* The percentages shown in the table above represent the percentage of total line-item expense allocated to each cost center.

**Airfield Cost Center:**

This cost center includes the costs associated with the airfield and air carrier apron including snow removal, aircraft rescue firefighting, operations and maintenance expenses, and utilities expenses. Adjustments to this cost center are due to expected increases in insurance, personnel expenses, and security operations. Additionally, there was a reallocation of costs from the JAC Operations to JAC FBO enterprise center in the Airfield & ARFF and Control Tower Operation lines of this cost center.

**Airfield**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	4,765,054	5,218,007
Administrative Expense	1,293,891	1,418,542
Licenses & Insurance	91,933	102,920
Airfield & ARFF	341,828	264,120
Control Tower Operation	129,500	108,000
Security Operations	14,020	42,195
Information Technology	250,674	258,811
Maintenance/Facilities/Custodial	-	3,000
Utilities	237,614	174,132
Vehicles/Snow Removal	629,150	245,818
<b>TOTAL OPERATING EXPENSE</b>	<b>7,935,304</b>	<b>7,835,544</b>

**Landside Cost Center:**

This cost center includes the expenses associated with the parking lots and roadways at the Airport. Adjustments to this cost center are due to expected increases in insurance, personnel expenses, and security operations.

**Landside**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	4,028,475	4,411,411
Administrative Expense	739,367	810,595
Licenses & Insurance	131,333	147,029
Security Operations	14,020	42,195
Information Technology	160,431	178,490
Parking	181,000	170,000
Maintenance/Facilities/Custodial	258,831	398,500
Utilities	70,404	86,965
Vehicles/Snow Removal	457,564	214,818
<b>TOTAL OPERATING EXPENSE</b>	<b>6,122,985</b>	<b>6,460,003</b>

*Terminal:*

Included in the terminal cost center are all costs associated with the terminal building including repair and maintenance, custodial, utilities, baggage system and certain security items related to access control (cameras, doors, alarms). Adjustments to this cost center are related to increases in building facilities, personnel expenses, security operations and information technology. The increases in security operations are due to upgrades to the servers and cameras as well as implementation of items from the security audit.

**Terminal**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	6,093,178	6,672,379
Administrative Expense	1,182,986	1,296,952
Licenses & Insurance	348,032	389,627
Security Operations	67,093	179,714
Information Technology	441,186	495,811
Maintenance/Facilities/Custodial	1,301,448	1,332,384
Utilities	466,427	487,406
<b>TOTAL OPERATING EXPENSE</b>	<b>9,900,351</b>	<b>10,854,273</b>

*Other Buildings and Grounds:*

This cost center includes the Airport owned hangars, control tower, and the rental car quick turnaround wash facilities. Like the terminal cost center, significant expenses in this cost center include operations and maintenance for these buildings, custodial, and non-capital equipment expenses. The most significant change is in QTA operations to account for increased maintenance needs as the facilities age.

**Other Buildings & Grounds**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	1,625,602	1,780,127
Administrative Expense	369,683	405,298
Licenses & Insurance	65,666	73,514
Security Operations	5,007	14,065
Information Technology	50,135	55,332
Maintenance/Facilities/Custodial	262,477	218,386
Utilities	88,005	119,329
Vehicles/Snow Removal	57,195	31,000
QTA Operations	253,677	354,432
<b>TOTAL OPERATING EXPENSE</b>	<b>2,862,406</b>	<b>3,051,483</b>

*Environmental:*

This past year the airport continued the progress made in sustainability. The objective this year is to continue to work on the previously established initiatives including noise monitoring and the Fly Quiet Program. Environmental payroll includes the airport's environmental manager and payroll costs allocated to the environmental cost center associated with administering the environmental programs. With the start of the FBO operation, many of the environmental costs have been reclassified under the general aviation operation and are reflected under that enterprise center including the noise monitoring and Fly Quiet program.

**Environmental**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	732,462	802,088
Administrative Expense	36,968	40,530
Environmental Planning & Ops	867,650	547,568
Licenses & Insurance	6,567	7,351
Information Technology	30,081	31,236
Utilities	8,801	11,001
Vehicles/Snow Removal	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>1,683,100</b>	<b>1,439,774</b>

*Community Outreach:*

Community outreach remains a key value for the Board. As the airport progresses into the next cycle of projects, collaboration with stakeholders and the community will be important. This practice will lay the groundwork for an informed community to help them understand the Board's goals and priorities. Payroll expenses in this cost center include personnel costs related to the operation of this community outreach and customer relations. The utilities and equipment expenses included in this cost center are related to telephone and computer costs.

**Community Outreach**

	<b>Projected Operating Expense FY 2025-2026</b>	<b>Budget Operating Expense FY 2026-2027</b>
Payroll & Personnel	956,554	1,047,482
Administrative Expense	73,937	81,060
Customer & Employee Relations	993,933	672,700
Licenses & Insurance	13,133	14,703
Information Technology	70,189	69,611
Utilities	8,801	11,001
Vehicles/Snow Removal	-	-
<b>TOTAL OPERATING EXPENSE</b>	<b>2,117,689</b>	<b>1,896,557</b>

**Fixed Base Operations Budget**

The fixed base operation (FBO) is operated by the airport under the name Jackson Hole Flight Services (JHFS) with all income and expenses relating to the operation allocated to the FBO enterprise center. FBO revenues include aircraft fueling, aircraft maintenance, aircraft parking/handling/tiedown, hangar revenue and landing fees, among others. Some of the expenses include fuel fees, personnel, administrative, operating and overhead expenses. Also included in expenses are costs of goods sold and non-operating expenses. Costs of goods sold are the direct cost of items which the FBO resells or uses for customers. These include products like oil, glycol, batteries, and aircraft parts as well as pass through costs like landing fees and user fees. Costs have been allocated as appropriate in specific cost centers including Control Tower, Airfield, Aircraft Rescue Fire Fighting (ARFF), Security and Snow Removal. Where possible, direct operating costs have been assigned to the FBO operation when they are known. A summary of the FBO enterprise center budget is below.

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<b>Fixed Base Operation (JHFS)</b>	<b>Projected FY 2025-2026</b>	<b>Proposed Budget FY 2026-2027</b>
<b>Revenue</b>		
Aircraft Fuel and Services	33,291,426	34,648,581
<b>Airport Fees Collected Airlines</b>		
Customer Facility Fee Airlines	328,160	338,005
Fuel Facility User Fee Airline	1,512,532	1,557,908
Airline Flow Fee Airlines	984,582	1,014,120
	<b>2,825,274</b>	<b>2,910,033</b>
<b>Airport Fees Collected GA</b>		
Landing Fees GA	2,800,923	3,137,034
Customer Facility Fee GA - Jet	176,122	181,406
Customer Facility Fee GA - AvG	591	600
	<b>2,977,637</b>	<b>3,319,040</b>
Maintenance Services	1,063,685	1,131,675
Non-Aero-Transportation	698,249	733,161
<b>Revenue</b>	<b>40,856,271</b>	<b>42,742,489</b>
<b>Cost of Goods Sold</b>	<b>8,944,374</b>	<b>9,446,559</b>
<b>Gross Revenue</b>	<b>31,911,897</b>	<b>33,295,930</b>
<b>Expenses</b>		
Payroll & Personnel	8,549,237	9,168,653
Office Expenses	871,177	825,634
Contractual Agreements	46,369	65,805
Licenses & General Insurance	1,500	1,500
Security	9,349	28,130
Information Technology (IT)	58,227	101,801
Maintenance/Building/Facilities	34,390	135,954
Custodial	19,228	107,633
Utilities	127,035	131,802
Operations - FBO Line Services	487,048	536,066
Operations - FBO Maintenance	103,263	103,264
Allocated/Shared Costs	2,940,087	3,369,684
<b>Expenses</b>	<b>13,247,361</b>	<b>14,575,926</b>
<b>Income From Operations Before Bond Payment</b>	<b>18,664,536</b>	<b>18,720,004</b>
<b>Debt Service Interest Payment Total</b>	<b>4,445,492</b>	<b>8,015,274</b>
<b>FBO Net Income after Bond Pmt</b>	<b>14,219,044</b>	<b>10,704,730</b>

The table below presents the fiscal year 2026/2027 budget expense numbers compared with projected year end.

<b>FBO Operating Expenses</b>	<b>Projected FBO Expense FY 2025-2026</b>	<b>Budget FBO Expense FY 2026-2027</b>
Payroll & Personnel	8,549,237	9,168,653
Administrative Expense	713,780	782,458
Customer & Employee Relations	157,397	43,177
Environmental Planning & Ops	750,263	745,376
Licenses & Insurance	930,075	1,014,458
Airfield & ARFF	382,011	396,180
Control Tower Operation	116,700	162,000
Security Operations	107,631	166,085
Information Technology	58,227	101,801
FBO Line	487,048	536,066
Maintenance/Facilities/Custodial	54,069	243,587
Utilities	143,523	145,362
Vehicles/Snow Removal	694,137	967,459
FBO Maintenance	103,263	103,264
<b>TOTAL OPERATING EXPENSE</b>	<b>13,247,361</b>	<b>14,575,926</b>

Expenses in the FBO budget have been allocated to cost centers in the same manner as the airport operating budget. The FBO operating expense allocations (excluding fuel purchases) are on the following page:

FBO Cost Centers	Budget FBO Expense FY 2026-2027	Airfield		Landside		FBO Terminal		Environmental	
Payroll & Personnel	9,168,653	57%	5,226,132	5%	458,433	33%	3,025,656	5%	458,433
Administrative Expense	782,458	60%	469,475	5%	39,123	32%	250,386	3%	23,474
Customer & Employee Relations	43,177	0%	-	0%	-	0%	-	100%	43,177
Environmental Planning & Ops	745,376	0%	-	0%	-	0%	-	100%	745,376
Contractual Agreements & Insurance	1,014,458	0%	-	0%	-	100%	1,014,458	0%	-
Airfield & ARFF	396,180	90%	356,562	0%	-	10%	39,618	0%	-
Control Tower Operation	162,000	100%	162,000	0%	-	0%	-	0%	-
Security Operations	166,085	50%	83,042	25%	41,521	25%	41,521	0%	-
Information Technology	101,801	10%	10,180	10%	10,180	80%	81,441	0%	-
FBO Line	536,066	80%	428,853	0%	-	20%	107,213	0%	-
Building Facilities/Custodial	243,587	0%	-	5%	12,179	95%	231,408	0%	-
Utilities	145,362	70%	101,753	10%	14,536	20%	29,072	0%	-
Vehicles/Snow Removal Expense	967,459	90%	870,713	10%	96,746	0%	-	0%	-
FBO Maintenance	103,264	90%	92,937	5%	5,163	5%	5,163	0%	-
<b>TOTAL OPERATING EXPENSE</b>	<b>14,575,926</b>	<b>100%</b>	<b>7,801,648</b>	<b>-</b>	<b>677,882</b>	<b>-</b>	<b>4,825,936</b>	<b>-</b>	<b>1,270,460</b>

\* The percentages shown in the table above represent the percent of total line-item expense allocated to each cost center.

**FBO Airfield:**

This cost center includes the FBO proportion of costs associated with the airfield and general aviation apron including snow removal, aircraft rescue firefighting, operations and maintenance expenses, and utilities expenses. The adjustment in this cost center is due to an increase in costs associated with the airfield as well as personnel and administrative expenses.

<b>Airfield</b>		
	<b>Projected FBO Expense FY 2025-2026</b>	<b>Budget FBO Expense FY 2026-2027</b>
Payroll & Personnel	4,873,065	5,226,132
Administrative Expense	428,268	469,475
Airfield & ARFF	343,810	356,562
Control Tower Operation	116,700	162,000
Security Operations	53,815	83,042
Information Technology	5,823	10,180
Operations Line	389,638	428,853
Utilities	100,466	101,753
Vehicles/Snow Removal	624,724	870,713
Operations Maintenance	92,937	92,937
<b>TOTAL OPERATING EXPENSE</b>	<b>7,029,246</b>	<b>7,801,648</b>

**FBO Landside:**

This cost center includes the expenses associated with the FBO parking lot and access roads at the Airport.

<b>Landside</b>		
	<b>Projected FBO Expense FY 2025-2026</b>	<b>Budget FBO Expense FY 2026-2027</b>
Payroll & Personnel	427,462	458,433
Administrative Expense	35,689	39,123
Security Operations	26,908	41,521
Information Technology	5,823	10,180
Maintenance/Facilities/Custodial	2,703	12,179
Utilities	14,352	14,536
Vehicles/Snow Removal	69,414	96,746
Operations Maintenance	5,163	5,163
<b>TOTAL OPERATING EXPENSE</b>	<b>587,514</b>	<b>677,882</b>

*FBO Terminal:*

Included in the FBO terminal cost center are all costs associated with the FBO terminal including repair and maintenance, custodial, utilities and certain security items related to access control (cameras, doors, alarms). Increases in this area are related to additional square footage requiring more repair, maintenance, and custodial services.

**FBO Terminal**

	<b>Projected FBO Expense FY 2025-2026</b>	<b>Budget FBO Expense FY 2026-2027</b>
Payroll & Personnel	2,821,248	3,025,656
Administrative Expense	228,410	250,386
Licenses & Insurance	930,075	1,014,458
Airfield & ARFF	38,201	39,618
Security Operations	26,908	41,521
Information Technology	46,581	81,441
Operations Line	97,410	107,213
Maintenance/Facilities/Custodial	51,365	231,408
Utilities	28,705	29,072
Operations Maintenance	5,163	5,163
<b>TOTAL OPERATING EXPENSE</b>	<b>4,274,066</b>	<b>4,825,936</b>

*FBO Environmental:*

The FBO Environmental cost center includes expenses related to the environmental programs at the airport. These programs include water quality, noise monitoring and Fly Quiet.

**Environmental**

	<b>Projected FBO Expense FY 2025-2026</b>	<b>Budget FBO Expense FY 2026-2027</b>
Payroll & Personnel	427,462	458,433
Administrative Expense	21,413	23,474
Customer & Employee Relations	157,397	43,177
Environmental Planning & Ops	750,263	745,376
<b>TOTAL OPERATING EXPENSE</b>	<b>1,356,536</b>	<b>1,270,460</b>

## Fuel Farm Operations Budget

The fuel farm operating budget is presented below. The fuel farm budget includes staff overhead, fuel purchase expenses, maintenance, glycol trucking expenses, and insurance. Revenues include fuel sales (at cost), administration fees, and fuel facility use fees (\$0.25/gallon).

<b>Fuel Farm</b>	<b>Projected FY 2025-2026</b>	<b>Proposed Budget FY 2026-2027</b>
<b>Revenue</b>		
Airport Fees - Jet A	2,787,744	2,927,131
Airport Fees -AvGas	3,346	3,513
Fluid Sales - AvGas	69,463	72,937
Fluid Sales - Unleaded Gas	1,154,273	1,211,986
Fluid Sales - Dyed Diesel	239,648	253,630
Fluid Sales - Glycol T-I	1,639,815	1,915,981
Fluid Sales - Glycol T-IV	472,395	496,015
<b>Revenue</b>	<b>6,366,684</b>	<b>6,881,193</b>
<b>Cost of Goods Sold</b>		
Fluid Sales - AvGas	84,861	89,104
Fluid Sales - Unleaded Gas	926,251	972,564
Fluid Sales - Dyed Diesel	250,209	262,719
Fluid Sales - Glycol T-I	1,053,878	1,323,746
Fluid Sales - Glycol T-IV	241,029	253,080
<b>Cost of Goods Sold</b>	<b>2,556,227</b>	<b>2,901,214</b>
<b>Gross Revenue</b>	<b>3,810,457</b>	<b>3,979,979</b>
<b>Expenses</b>		
Personnel Expenses	748,242	808,208
Office Expenses	6,660	7,326
Contractual Agreements	7,268	7,995
Licenses & General Insurance	77,544	76,995
Information Technology (IT)	600	650
Building/Facilities	812	893
Utilities	22,419	24,661
Operations - Fuel Farm	320,537	366,891
<b>Expenses</b>	<b>1,184,082</b>	<b>1,293,618</b>
<b>Income From Operations Before Bond Payment</b>	<b>2,626,375</b>	<b>2,686,361</b>
<b>Debt Service Payment Total</b>	<b>950,278</b>	<b>950,278</b>
<b>Fuel Farm Net Income after Bond Pmt</b>	<b>1,676,097</b>	<b>1,736,083</b>

**Debt**

All bonds issued by the Board are “revenue bonds” because they are secured by a specified revenue source. The Board holds sufficient funds as restricted cash to cover at least one year of debt service as well as other restricted cash investments to meet debt service requirements. For the fiscal year 2026/2027 the Board has five bonds outstanding. The anticipated debt service for the upcoming fiscal year is:

	<b>Annual Source</b>	<b>Annual Payment</b>
FIB Rental Car QTA		-\$1,200,164
FIB - Fuel Farm		-\$950,278
FIB – Restaurant		-\$3,657,469
FIB - Hangar 3/GSE		-\$4,258,982
FIB - Admin/FBO Terminal		-\$3,756,292
<b>Total Bond Payments</b>		<b>-\$13,823,185</b>
Paid with CFC	\$1,200,164	
Paid with Flow Fee	\$950,278	
Paid with Operating Revenues	\$3,657,469	
Paid with FBO Revenues	\$8,015,273	
<b>Total Bond Sources</b>	<b>\$13,823,185</b>	

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## Capital Plan

Capital expenses such as equipment purchases and construction costs are funded through the Capital Improvement Program (CIP). Capital funds include the Federal Airport Improvement Program (AIP), state grant funds, Passenger Facility Charges (PFCs) and rental car Customer Facility Charges (CFCs). When developing the capital plan, the Board approaches each construction project with awareness of potential environmental and community impacts from the beginning stages of design continuing through project completion. This year, construction is anticipated to continue on the deicing pad improvement project. The deicing pad project is a multi-phase project due to funding and phasing constraints with completion projected in FY 2026-2027. This year the Airport expects to complete the project. Once completed, the overall efficiency of deicing operations will improve during the winter season, allowing for better traffic flow during busy times. The Airport anticipates starting work on the rehabilitation of the southern portion of Taxiway A. Once this work is finished, the full Taxiway A will have been rehabilitated including the connector taxiways. There are several small capital projects the Airport intends to complete such as pavement repairs and equipment purchases. Finally, the Airport is continuing to work with the TSA on the updates to the outbound baggage system (checked baggage inspection system, CBIS) in the terminal. The existing equipment is dated and in need of replacement due to difficulty with parts procurement and maintenance. The Airport is working to integrate the new equipment into the design of the building while minimizing interruptions to the traveling public. In order to complete the CBIS project, it is anticipated the Airport will need to use bond financing for a portion of the project. The amount of financing and timing is currently being developed as the Airport works with the design team to get the project ready for bid/construction. With all capital projects, staff remain in close collaboration with the construction management teams to ensure smooth coordination of and minimize disruptions. The airport's preparation in having projects ready for construction has strengthened the Board's position to secure all available funding, highlighting the importance of an accurate and flexible CIP. All the proposed projects for FY 2026/2027 are detailed in the capital list on the following page. The list is comprehensive, and not all the listed projects may be completed in a single year.

Project Name/Location	2026 - 2027 Budget Project Cost	Funding Source (FY 2026-2027)		Total Funding
		Federal/State	JHAB Bond	
<b>FBO CAMPUS</b>				
GA Ramp Trench Grate Repairs	75,000	-	75,000	75,000
Hangar 5 Improvements	450,000	-	450,000	450,000
<b>TERMINAL</b>				
Bagbelt System Upgrades (TSA CBIS) CA/CO	200,000	100,000	100,000	200,000
Bagbelt System Upgrades (TSA CBIS) Construct	2,000,000	1,000,000	1,000,000	2,000,000
IT Equipment Terminal (Not Common Use/Security)	130,000	-	130,000	130,000
Fascia on Gates 3-8	300,000	-	300,000	300,000
Terminal Furniture	50,000	-	50,000	50,000
Terminal Flooring	50,000	-	50,000	50,000
Rental Car Signage	73,131	-	73,131	73,131
Explosive Detection Equipment for AWS	50,000	-	50,000	50,000
PA System Replacement	697,032	-	697,032	697,032
<b>AIRFIELD</b>				
Deice Pad Improvements - Phase 2 (CA/CO)	1,455,827	1,419,431	36,396	1,455,827
Deice Pad Improvements - Phase 2 Construction	25,064,641	17,357,425	7,707,216	25,064,641
Aviation Safety Facility Planning Study	140,785	137,265	3,520	140,785
Aviation Safety Facility Environmental	1,500,000	1,462,500	37,500	1,500,000
Taxiway A Rehab (South) and Conn. TW A2, A3, and Bypass Design	1,225,000	1,194,375	30,625	1,225,000
Taxiway A Rehab (South) and Conn. TW A2, A3, and Bypass CA/CO	870,000	848,250	21,750	870,000
Taxiway A Rehab (South) and Conn. TW A2, A3, and Bypass	18,500,000	18,037,500	462,500	18,500,000
Pavement Marking - CA/CO (2026 - Local Only)	22,872	-	22,872	22,872
Pavement Marking - Construction (2026 - Local Only)	250,000	-	250,000	250,000
Pavement Marking - Design (2027 - State and Local)	55,000	52,250	2,750	55,000
Pavement Marking - CA/CO (2027 - State and Local)	25,000	23,750	1,250	25,000
Pavement Marking - Construction (2027 - State and Local)	125,000	118,750	6,250	125,000
Replace Ramp Lighting	95,000	-	95,000	95,000
AWOS Installation	300,000	-	300,000	300,000
<b>LANDSIDE</b>				
EV Charging Stations	10,927	10,927	-	10,927
Landscape Master Plan	250,000	-	250,000	250,000
Parking Evaluation	100,000	-	100,000	100,000
<b>EQUIPMENT</b>				
Replace Operations Vehicles	200,000	-	200,000	200,000
New SRE (Broom or Plow trucks)	2,541,799	-	2,541,799	2,541,799
New Loader/Dozer	150,000	-	150,000	150,000
Small Ops Equipment	265,000	-	265,000	265,000
SRE Attachments	315,197	-	315,197	315,197
New Vehicle Purchase	325,000	-	325,000	325,000
FBO GSE	650,000	-	650,000	650,000
FBO Vehicles/Service Equipment	416,000	-	416,000	416,000
<b>OTHER BUILDING AND GROUNDS</b>				
IT System/Network Improvements	500,000	-	500,000	500,000
Brief Cam (AI Security)	100,000	-	100,000	100,000
Employee Housing Purchase/Maintenance	120,000	-	120,000	120,000
Fuel Farm Fence	200,000	-	200,000	200,000
QTA Replace Wash Bays	250,000	-	250,000	250,000
Firehouse/Hangar 3 Radio Improvements	60,000	-	60,000	60,000
Supervisor Location in ATC	75,000	-	75,000	75,000
<b>Total Capital Projects</b>	<b>60,233,210</b>	<b>41,762,423</b>	<b>18,470,788</b>	<b>60,233,210</b>