FINANCIAL REPORT

June 30, 2013

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### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Jackson Hole Airport Board Jackson, Wyoming

# Report on the Financial Statements

We have audited the accompanying financial statements of the Jackson Hole Airport Board, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise Jackson Hole Airport Board's basic financial statements as listed in the table of contents.

# Management's Responsibility for the Financial Statements

Jackson Hole Airport Board's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Jackson Hole Airport Board, as of June 30, 2013, and the respective changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

## Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during the audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise Jackson Hole Airport Board's basic financial statements. The budgetary comparison information listed as supplementary data in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the basic financial statements of the Jackson Hole Airport Board. The schedule of passenger facility charges collected and expended is also presented for purposes of additional analysis, as specified in the Passenger Facility Charge Audit Guide for Public Entities, by the Federal Aviation Administration and is not a required part of the basic financial statements of the Jackson Hole Airport Board.

The budgetary comparison information, schedule of expenditures of federal awards, and the schedule of passenger facility charges collected and expended are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the budgetary comparison information, the schedule of expenditures of federal awards, and the schedule of passenger facility charges collected and expended are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

# Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued a report dated October 24, 2013, on our consideration of the Jackson Hole Airport Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit preformed in accordance with Government Auditing Standards in considering Jackson Hole Airport Board's internal control over financial reporting and compliance.

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Porter, Muirhead, Cornia & Howard

Certified Public Accountants

Casper, Wyoming October 24, 2013

# MANAGEMENT DISCUSSION AND ANALYSIS June 30, 2013 (Unaudited)

The Jackson Hole Airport Board (the "Airport Board") is the operator and proprietor of the Jackson Hole Airport (the "Airport"), located north of the Town of Jackson, in Teton County, Wyoming. The Airport Board offers readers of its Financial Statements this narrative overview of its financial activities for the fiscal year ended June 30, 2013 (the "Fiscal Year"). This narrative responds to the requirements of Government Accounting Standards Board ("GASB") No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments.

Financial Highlights. Financial highlights for this fiscal year are as follows:

- The assets of the Airport Board exceeded its liabilities at the close of the most recent fiscal year by \$73,395,991 (net position). Of this amount, \$9,155,755 is classified as unrestricted net position, which may be used to meet the Airport Board's ongoing obligations to citizens and creditors.
- The Airport Board's total net position increased by \$4,189,408.
- As of the close of the fiscal year, the Airport Board's general cash and investments balance was \$8,107,770. Of this, \$800,000 was invested in Certificates of Deposit in a federally insured institution, having maturities of greater than three months.
- At the close of the fiscal year, the Airport Board's passenger facility charge ("PFC") remaining cash balance was \$93,331. This PFC balance is restricted for spending in accordance with the Airport Board's PFC applications, and as approved by the Federal Aviation Administration.
- The Airport Board's total long-term debt decreased by \$146,256 during the current fiscal year.

Overview of the Financial Statements. This discussion and analysis is intended to serve as an introduction to the Airport Board's financial statements. The Airport Board's financial statements are comprised of basic financial statements (found at pages 10 through 14) which include all revenue and expenses, and supplementary information (found at pages 25 through 30) which breaks revenue and expenses into logical categories. In addition, this financial report includes a single audit section listing all Federal grants (found at pages 37 and 38), a report on compliance with OMB Circular A-133 (found on pages 39 and 40), and a summary of the auditor's findings (found at pages 41 and 42).

Basic Financial Statements. The Basic Financial Statements are made up of four components: (1) Statement of Net Position, at page 10; (2) Statement of Revenues, Expenses and Changes in Net Position, at pages 11-12; (3) Statement of Cash Flows, at pages 13-14; and (4) Notes to Financial Statements, at pages 15-22. These are designed to provide readers with a broad overview of the Airport Board's finances, in a manner similar to a private sector business.

The Statement of Net Position presents information on all Airport Board assets and liabilities, with the difference between the two reported as net position. For most organizations, increases or decreases in net position over time may serve as an indicator of whether the financial position of an organization is improving or deteriorating. With respect to the Airport Board, increases or decreases in net position may simply reflect an increase in federal grant funding for infrastructure improvements, in relation to their depreciation.

The Statement of Revenues, Expenses and Changes in Net Position separately describe operating revenues and operating expenses by logical categories; non-operating revenues made up of interest and passenger facilities charge (PFC) reimbursements; and capital contributions. This statement shows that the Airport Board's net position increased by \$4,189,408 during the fiscal year.

# MANAGEMENT DISCUSSION AND ANALYSIS June 30, 2013 (Unaudited)

The Statement of Cash Flows separately discloses cash flow from (a) operating activities, (b) capital and related financing activities, and (c) investing activities. The statement reveals that the Airport Board's cash and cash equivalents including restricted PFC and CFCs at the beginning of the fiscal year were \$4,769,410, and at the end of the fiscal year were \$8,723,834, an increase of \$3,954,424.

Notes to the financial statements provide additional information that is essential for a full understanding of the data provided in the financial statements.

Net position may serve over time as a useful indicator of a government's financial position. In the case of the Airport Board, assets exceeded liabilities by \$73,395,991 at the close of the most recent fiscal year.

	2013			2012		
Assets						
Current and other assets	\$	11,164,506	\$	10,114,763		
Capital assets, net		65,212,467		61,600,575		
Total assets		76,376,973		71,715,338		
<u>Liabilities</u>						
Current and other liabilities		1,896,709		1,249,531		
Long term liabilities		1,084,273		1,259,224		
Total liabilities		2,980,982		2,508,755		
Net position						
Invested in capital assets, net of related debt		64,146,905		60,388,757		
Restricted for passenger facility charges expenditures		93,331		6,471		
Unrestricted		9,155,755		8,811,355		
Total net position	\$	73,395,991	\$	69,206,583		

The Airport Board's total revenues including capital contributions of \$19,874,137 exceeded its total expenses of \$15,684,729 for an increase in net position of \$4,189,408. A summary of revenues and expenses is shown below:

	2013	2012
Program revenues	\$ 12,959,909	\$ 12,203,970
Program expenses	15,676,372	 13,791,945
Loss from operations	(2,716,463)	(1,587,975)
Non-operating revenues and expenses		
Interest income	4,865	3,808
Interest expense	(8,357)	(167,191)
Non capital grants	148,799	20,000
Passenger facilities reimbursements	1,014,051	832,576
Customer facility fees	720,898	566,050
Loss on asset disposal	-	(13,114)
Total non-operating revenues and expenses	1,880,256	1,242,129
Net loss before capital contributions	(836,207)	(345,846)
Capital contributions	5,025,615	9,636,849
	4,189,408	9,291,003
Net position - beginning of year as previously reported	69,206,583	60,378,328
Prior period adjustment		(462,748)
Net position - beginning of year as restated	69,206,583	59,915,580
Net position - end of year	\$ 73,395,991	\$ 69,206,583

MANAGEMENT DISCUSSION AND ANALYSIS
June 30, 2013
(Unaudited)

Supplementary Financial Information. The supplementary financial information, found at pages 25 through 30 of the Financial Statements, are composed of (a) Schedules of Revenue, Expenses and Changes in Cash Balance – Budget and Actual (Budgetary Basis), at pages 25-28, and (b) the Schedule of Passenger Facility Charges Collected and Expended, at page 30. These Schedules have not been prepared in accordance with generally accepted accounting principles (GAAP), but are useful for a deeper understanding of variances between budgeted and actual revenues, expenses and capital outlays in a more detailed breakdown by categories.

The Schedule of Revenue, Expenses and Changes in Cash Balance – Budget and Actual (Budgetary Basis), is prepared on the cash-basis and separately states revenues in categories of operating, grant and PFC, and security screening contract; and separately states expenses in categories in operating, capital outlays and security screening contract.

The Schedule of Passenger Facility Charges Collected and Expended, shows the PFC beginning balance, collections, expenditures and ending balance. This Schedule shows the amount of the FAA-authorized PFC which remains to be collected in future years.

Overview of Revenue and Expenses. The Airport Board received revenue from a variety of sources during the fiscal year. The major sources of revenue, on the budgetary basis, are as follows:

- \$7,312,032 from state and federal grants for selected capital improvements and equipment acquisitions; a decrease of \$303,746 from the previous year. This decrease in grant funding resulted in part from completion of the terminal building expansion project and associated funding.
- \$5,657,795 earned through provision of security screening services under a contract with the Transportation Security Administration (TSA); an increase of \$432,057 over the previous year.
- \$906,528 in project reimbursements from Passenger Facility Charges collected by airlines from airline passengers utilizing the Airport; an increase of \$32,086 over the previous year.
- \$2,262,893 in rentals and fees related to the operations of scheduled airlines; an increase of \$40,635 over the previous year.
- \$735,292 from general aviation related rentals and fees, including those received from the fixed base operator, and landing fees; an increase of \$39,875 over the previous year.
- \$280,109 from other terminal and facilities rents and access fees, including the restaurant, gift shop, TSA rental and terminal advertising; an increase of \$22,208 over the previous year.
- \$2,716,821 from on and off-airport rental car concession fees, an increase of \$182,763 over the previous year.
- \$767,487 from all other operating revenues (excluding glycol) and including parking and ground transportation providers; a decrease of \$30,720 from the previous year. This decrease was due in large part to a decrease in TSA LEO reimbursements and parking income.

# MANAGEMENT DISCUSSION AND ANALYSIS June 30, 2013 (Unaudited)

The Airport Board's expenses for the fiscal year are summarized as follows:

- \$8,176,031 in capital outlays; an increase of \$1,354,747 from the previous year. This increase was due to the completion of the glycol recapture and runway centerline projects in late 2012 as well as the start of the baggage claim remodel project.
- \$4,041,894 related to the provision of security screening services; an increase of \$290,884 over the previous year.
- \$5,865,885 for general operating expenses (excluding glycol); an increase of \$389,778 over the previous year. This was in part due to the increase in environmental planning, professional and legal fees, and repair and maintenance expenses.

Analysis of Significant Changes. For the fiscal year ending June 30, 2013 significant changes in the Airport Board's finances are discussed as follows:

General Comments. Operating revenues and expenses from year to year will depend to a significant degree upon the Airport's aircraft and passenger volume. For instance, fees received from many airport tenants are on a "percentage of gross" basis; parking revenues are directly related to parking lot usage; landing fees and fuel flowage fees are directly related to the volume of aircraft activity. Operating revenues can therefore be expected to mirror future increases or decreases in aircraft and passenger volumes. However, operating expenses do not immediately and automatically mirror aircraft and passenger volume, and must therefore be closely monitored and changed by Airport management when appropriate.

Capital outlays are funded in large part through grant revenues and PFC project reimbursements. Grant revenues are largely dependent on the appropriation of federal funds, and the Airport's aircraft and passenger volume upon which the level of grant funding is partially based. The amount of PFC reimbursements is directly related to passenger volumes. The availability of one or both of these sources of revenue could dramatically limit the Airport Board's ability to make capital outlays in the future.

The Airport Board operates passenger security screening services under a contract from the Transportation Security Administration. Security screening reimbursements and expenses both reflect operations under that contract. Should the contract not be renewed, both revenues and expenditures will simultaneously, or nearly simultaneously, terminate.

#### Specific Comments

**Net Position.** Total net position increased from \$69,206,583 to \$73,395,991, an increase of \$4,189,408 over the last fiscal year. This was due to an increase in capital assets net of related debt, which resulted in large part from the Board's glycol recapture and runway centerline projects.

Cash Position. Cash and cash equivalents (including amounts restricted from PFC and CFC) increased from \$4,769,410 to \$8,723,834, an increase of \$3,954,424 over the last fiscal year (see page 13).

Accounts Payable and Total Liabilities. Accounts payable at the end of the fiscal year increased from \$975,677 to \$1,550,571 an increase of \$574,894 from the last fiscal year. This increase relates to the ongoing construction projects.

**Operating Revenues.** Operating revenues, including security screening, increased from \$12,203,970 to \$12,959,909, an increase of \$755,939 over the last fiscal year. This was due largely to an increase in security screening revenues and terminal rents.

*Operating Expenses*. Operating expenses also increased from \$13,791,945 to \$15,676,372, an increase of \$1,884,427 over the last fiscal year, due to increases including payroll, salaries and fuel.

# MANAGEMENT DISCUSSION AND ANALYSIS June 30, 2013 (Unaudited)

*Non-Operating Revenues and Expenses.* Non-operating revenues and expenses increased from \$1,242,129 to \$1,880,256, an increase of \$638,127 over the last fiscal year.

#### Analysis of Budget Variances.

Actual operating revenues for the fiscal year exceeded budget projections by \$628,172, a 9% increase over the amount budgeted. This was due principally to an increase in rental car revenues resulting from new contracts with higher MAGS bid in late 2012. There were increases over budget in a number of categories including airline revenues and general aviation landing fees. At the same time, actual operating expenses were under budget by \$193,323, or 3%.

Revenues from the passenger security screening contract were \$5,657,795, which was \$540,732 or 11% above budget. Related security screening expenses were \$4,041,894 under budget by \$543,248 or 12%.

## Capital Asset Long-Term Debt Activity.

At the end of June 30, 2013, the Airport had \$64,146,905 invested in capital assets net of related debt. This represents a net increase of \$3,758,148 or 6% increase from 2012. This increase is primarily due to the completion of the runway centerline lighting and de-icing project and the terminal baggage claim project in progress at the end of June 30, 2013.

# Long-Term Debt Activity.

During the year ended June 30, 2013, the Airport paid \$146,256 in principal payments on the loan from Wyoming Business Council. The Airport had a \$1,065,562 loan from Wyoming Business Council outstanding at June 30, 2013.

#### Requests for Information.

This financial report is designed to provide a general overview of the Jackson Hole Airport Board's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Administrative Offices of the Board at the following address:

Jackson Hole Airport Board P.O. Box 159 1250 East Airport Road Jackson, Wyoming 83001 Phone: (307) 733-7695 Fax: (307) 733-9270

BASIC FINANCIAL STATEMENTS

# STATEMENT OF NET POSITION June 30, 2013

AS	SI	$\mathbb{C}1$	S

Comment assets	
Current assets Cash and cash equivalents	\$ 7,307,770
Investments	\$ 7,307,770 800,000
Accounts receivable	780,635
Receivable from state and federal governments	502,699
Prepaid expenses	261,838
Inventory	95,500
Total current assets	9,748,442
Noncurrent assets	
Restricted cash - customer facility fees	1,322,733
Restricted cash - passenger facility charges	93,331
Capital assets	
Buildings and runways including improvements, equipment, furniture, fixtures,	
and vehicles, net of accumulated depreciation	62,112,132
Art - terminal building	322,671
Construction in progress  Total capital assets	2,777,664
•	65,212,467
Total noncurrent assets	66,628,531
Total assets	76,376,973
LIABILITIES	
Current liabilities	
Accounts payable and retainage	1,550,571
Accrued wages payable	139,221
Compensated absences - current portion	26,285
Other payables	32,914
Current portion of long-term debt  Total current liabilities	147,718
	1,896,709
Long term debt - net of current portion	917,844
Compensated absences - long-term portion	166,429
	1,084,273
Total liabilities	2,980,982
NET POSITION	
Invested in capital assets, net of related debt	64,146,905
Restricted for passenger facility charges expenditures	93,331
Unrestricted	9,155,755
Total net position	\$ 73,395,991

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION Year Ended June 30, 2013

Operating revenues	
Landing, ramp, holding room, and boarding pass check fees	\$ 2,549,461
Lease rentals	3,321,214
Security screening reimbursement (TSA)	5,674,617
Glycol sales	564,714
LEO service reimbursement contract (TSA)	76,390
Parking income	496,971
Display case and local service reservations	76,730
Gas tax refund	163,308
Miscellaneous	36,504
Wiscenaneous	30,304
Total operating revenues	12,959,909
Operating expenses	
Capital maintenance	591,694
Consulting - noise study	41,468
Depreciation	4,666,866
Dues and subscriptions	7,555
Environmental management	11,933
Fire rescue training and supplies	37,627
Franchise fees	99,964
Fuel	84,560
Glycol	595,206
Insurance	445,082
Repairs, maintenance and supplies	974,823
Meeting expenses	68,785
Miscellaneous	56,542
Office expenses	64,595
Payroll taxes and benefits	2,601,393
Professional fees	316,559
Salaries	3,878,563
Screening	112,103
Security	529,769
Snow removal	111,240
Telephone	32,952
Travel	51,899
Utilities	
Othities	283,838
Total operating expenses	15,676,372
Loss from operations	(2,716,463)
•	(Continued)

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION (CONTINUED) Year Ended June 30, 2013

Non-operating revenues and expenses		
Interest income	\$	4,865
Interest expense		(8,357)
Non capital grants		148,799
Passenger facilities reimbursements		1,014,051
Customer facility fees		720,898
* ************************************		720,070
Total non-operating revenues and expenses		1,880,256
, , , , , , , , , , , , , , , , , , , ,		
Loss before capital contributions		(836,207)
•		(,)
Capital contributions		5,025,615
		2,022,012
Change in net position		4,189,408
		1,100,100
Total net position - beginning of year		69,206,583
		07,200,303
Total net position - end of year	\$	73,395,991
The state of the s	Ψ_	13,373,371

# STATEMENT OF CASH FLOWS Year Ended June 30, 2013

Cash received from customers Cash payments to suppliers for services (4,513,206) Cash payments to employees for services (6,430,414) Net cash provided by operating activities  Cash flows from capital and related financing activities  Passenger facilities reimbursements received Acquisitions of property and equipment (7,618,993) Customer facility charges received Acquisitions on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (143,10) Grants received from State and Federal governments Net cash used in capital and related financing activities Interest on investing activities Interest on investing activities Interest on investments A,960 Net cash provided by investing activities  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  \$8,723,834	Cash flows from operating activities	
Cash payments to employees for services Net cash provided by operating activities  Cash flows from capital and related financing activities  Passenger facilities reimbursements received Acquisitions of property and equipment Customer facility charges received Principal payments on Business Ready Community Loan Program Customer facility charges received Principal payments on Business Ready Community Loan Program Customer facility charges received Principal payments on Business Ready Community Loan Program Customer facility charges received Principal payments on Business Ready Community Loan Program Customer facility charges received Canterest payments on Business Ready Community Loan Program Customer facility charges received Cash used in capital and related financing activities Total Program Customer facility charges received Ay11,266 Net cash used in capital and related financing activities Cash flows from investing activities Interest on investments Ay60 Net cash provided by investing activities Ay60 Net increase in cash and cash equivalents Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Cash received from customers	\$ 13,465,879
Cash payments to employees for services Net cash provided by operating activities  Cash flows from capital and related financing activities  Passenger facilities reimbursements received Acquisitions of property and equipment Customer facility charges received Principal payments on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (143,10) Grants received from State and Federal governments Net cash used in capital and related financing activities Interest on investing activities Interest on investments Net cash provided by investing activities  Ageod  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Cash payments to suppliers for services	(4,513,206)
Cash flows from capital and related financing activities  Passenger facilities reimbursements received 1,048,198  Acquisitions of property and equipment (7,618,993)  Customer facility charges received 687,300  Principal payments on Business Ready Community Loan Program (146,256)  Interest payments on Business Ready Community Loan Program (14,310)  Grants received from State and Federal governments 7,471,266  Net cash used in capital and related financing activities 1,427,205  Cash flows from investing activities  Interest on investments 4,960  Net cash provided by investing activities 4,960  Net increase in cash and cash equivalents 3,954,424  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets) 4,769,410  Cash and cash equivalents - end of year		(6,430,414)
Passenger facilities reimbursements received Acquisitions of property and equipment (7,618,993) Customer facility charges received 687,300 Principal payments on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (143,10) Grants received from State and Federal governments 7,471,266 Net cash used in capital and related financing activities Interest on investing activities Interest on investments A,960 Net cash provided by investing activities  Net increase in cash and cash equivalents 3,954,424  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year	Net cash provided by operating activities	2,522,259
Passenger facilities reimbursements received Acquisitions of property and equipment (7,618,993) Customer facility charges received 687,300 Principal payments on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (143,10) Grants received from State and Federal governments 7,471,266 Net cash used in capital and related financing activities Interest on investing activities Interest on investments A,960 Net cash provided by investing activities  Net increase in cash and cash equivalents 3,954,424  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year		
Acquisitions of property and equipment (7,618,993) Customer facility charges received 687,300 Principal payments on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (14,310) Grants received from State and Federal governments 7,471,266 Net cash used in capital and related financing activities 1,427,205  Cash flows from investing activities Interest on investments 4,960 Net cash provided by investing activities 4,960  Net increase in cash and cash equivalents 3,954,424  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets) 4,769,410  Cash and cash equivalents - end of year		
Customer facility charges received Principal payments on Business Ready Community Loan Program (146,256) Interest payments on Business Ready Community Loan Program (143,10) Grants received from State and Federal governments Net cash used in capital and related financing activities Interest on investing activities Interest on investments Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Passenger facilities reimbursements received	
Principal payments on Business Ready Community Loan Program  (146,256) Interest payments on Business Ready Community Loan Program  (14,310) Grants received from State and Federal governments  Net cash used in capital and related financing activities  Cash flows from investing activities  Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year  (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Acquisitions of property and equipment	
Interest payments on Business Ready Community Loan Program  Grants received from State and Federal governments  Net cash used in capital and related financing activities  Cash flows from investing activities  Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year  (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Customer facility charges received	687,300
Grants received from State and Federal governments  Net cash used in capital and related financing activities  Cash flows from investing activities  Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year  (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Principal payments on Business Ready Community Loan Program	(146,256)
Net cash used in capital and related financing activities  Cash flows from investing activities  Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year  (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Interest payments on Business Ready Community Loan Program	(14,310)
Cash flows from investing activities Interest on investments Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Grants received from State and Federal governments	7,471,266
Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Net cash used in capital and related financing activities	1,427,205
Interest on investments  Net cash provided by investing activities  Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  Cash and cash equivalents - end of year	Cook flows from investing activities	
Net cash provided by investing activities  4,960  Net increase in cash and cash equivalents  3,954,424  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year	-	4.060
Net increase in cash and cash equivalents  Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year		
Cash and cash equivalents - beginning of year (Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year	Net cash provided by investing activities	4,960
(Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)  4,769,410  Cash and cash equivalents - end of year	Net increase in cash and cash equivalents	3,954,424
Cash and cash equivalents - end of year	Cash and cash equivalents - beginning of year	
and the second of the second o	(Including \$6,471 and \$692,885 for PFC's and CFF's reported as restricted assets)	4,769,410
and the second of the second o	Cash and cash equivalents - end of year	
		\$ 8,723,834

# STATEMENT OF CASH FLOWS (CONTINUED) Year Ended June 30, 2013

Reconciliation of operating loss to net cash provided by operating activities

Loss from operations	\$	(2,716,463)
Adjustments to reconcile loss from operations to net cash provided by		
operating activities		
Depreciation and amortization		4,666,866
Increase (decrease) in cash and cash equivalents resulting from		
changes in operating assets and liabilities		
Accounts receivable		(45,661)
Receivable from state and federal governments		551,631
Prepaid expenses		40,815
Inventory		60,400
Accounts payable and retainage		(84,871)
Accrued wages payable		56,477
Accrued compensated absences		(11,016)
Other payables		4,081
Net cash provided by operating activities	_\$_	2,522,259

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

## Note 1. Organization and Summary of Significant Accounting Policies

#### Reporting Entity and Organization

The Jackson Hole Airport Board (Board) is the level of government which has governing responsibilities over all activities related to the Jackson Hole Airport. The Board is a joint powers board created by the Town of Jackson and County of Teton, as authorized by Wyoming Statute Sections 10-5-201 through 10-5-204. Though created by joint action of the Town and County, the Board is a separate and distinct governmental entity and "body corporate."

The Board receives funding from state and federal government sources and must comply with the concomitant requirements of these funding source entities. However, the Board serves as the nucleus for the reporting entity under the provisions of GASB Statement No. 14 and 39 for its basic financial statements. Using this premise, the Board is not financially accountable for any other organizations; thus, the report includes only the financial statements of the Board. The Board has no component units nor is it considered a component unit of any other government.

The Board operates in Grand Teton National Park under an agreement with the U.S. Department of Interior. The operating agreement between the Board and U.S. Department of Interior, expires in 2053. The Board pays a use fee to the U.S. Department of Interior which is one percent of the first \$200,000 of eligible operating receipts and one-and-a-half percent of any eligible operating receipts in excess of \$200,000.

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The basic financial statements are reported using the economic resources measurements focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with the proprietary fund's principal ongoing operations. The principal operating revenues of the Board's enterprise fund is charges to users of the airport facilities. Operating expenses for the enterprise fund includes the cost of providing the services for the airport, administrative expense, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Effective this reporting period is GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements (GASB 62). This statement brings the authoritative accounting and financial reporting literature for state and local governments together in a single source, with the FASB and AICPA guidance modified as necessary to appropriately recognize the governmental environment and the needs of governmental financial statement users. GASB No. 62 will result in a more consistent application of applicable guidance in financial statements of state and local governments. This statement also supersedes GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and other Governmental Entities That Use Proprietary Fund Accounting, thereby eliminating the election provided in that Statement for enterprise funds and business-type activities to apply post-November 30, 1989 FASB Statements and Interpretations that do not conflict with of contradict GASB pronouncements. However, those entities can continue apply, as other accounting literature, post-November 30, 1989 FASB pronouncements that do not conflict with or contradict GASB pronouncements, including this Statement.

#### Implementation of Governmental Accounting Standards Board (GASB) Statements No. 63

During the year ended June 30, 2013, the Board implemented two new accounting standards. GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, resulting in a change to the Board's financial reporting.

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

# Note 1. Organization and Summary of Significant Accounting Policies (Continued)

#### Receivables

The Board recognizes bad debts at the time specific accounts become doubtful of collection; accordingly, accounts receivable are included in the accompanying statement of net position at face value with no provision for losses thereon. This form of presentation is preferable due to the nature of receivables and the immaterial amounts of doubtful collections involved.

#### Inventory and Prepaid Items

Inventory consists of glycol and is valued at cost using the first in/first out (FIFO) method. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

# Capital Assets

Capital assets, which include property, equipment and infrastructure assets (e.g., runways and aprons), are reported in the basic financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of 2 years. Such assets as buildings, improvements, and equipment are carried at cost or estimated cost. Depreciation is recorded on the straight-line basis over the estimated useful lives of the properties.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Property, plant, and equipment are depreciated using the straight line method over the following estimated useful lives:

Vanro

	1 cars
Buildings	40
Runways, apron, ramps and taxiways	10 to 20
Equipment	7 to 15
Furniture	5

#### **Income Taxes**

No provision for income taxes is included in the statements as governmental units are exempt from paying income taxes.

#### Cash and Cash Equivalents

For purposes of the cash flow statement, the Board considers cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition to be cash and cash equivalents.

#### **Deposits and Investments**

Investments for the Board are reported at fair value. Fair value is determined using the latest bid price or by the closing exchange price at the end of the fiscal year. In September 2011, the Board approved an investment policy. The investment policy allows the Board to invest in U.S. Treasury instruments, certificates of deposits which are fully insured by the FDIC or fully secured by a pledge of U.S. Treasury instruments, and the Wyoming State Treasurer's Asset Reserve as permitted by Wyoming Statutes.

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

# Note 1. Organization and Summary of Significant Accounting Policies (Continued)

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Restricted Resources

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

## Passenger Facility Charge (PFC) funds

PFC funds are collected based on an approved FAA application to "impose" charges on enplaned passengers at the Airport. These funds are restricted for designated capital projects and any debt incurred to finance the construction of these projects. The Airport recognizes and reports as non-operating revenue those PFC's that have been collected when all conditions have been met that entitles the Airport to retain the PFC's. Any PFC's received prior to this time for certain designated capital projects are reported as deferred revenue.

By letter dated November 29, 1993, the FAA issued a Record of Decision to the Airport that authorized the collection and expenditure of PFC revenue. PFC's are imposed on enplaning passengers by airports for the purpose of generating resources for airport projects that increase capacity, increase safety, or mitigate noise impacts. In the first application, the Airport received approval for \$3 PFC to finance projects totaling approximately \$375,000. Collection for the first application began in 1994. There were a number of amendments to the Records of Decision since 1994. These amendments have increased the authorized collections and project expenditures to approximately \$39,749,000 in total.

Additionally, the May 18, 2001 record of collection amended the PFC rate to increase the collection level to \$4.50.

Charges collected and receivable are recorded as restricted assets.

## Rental Car Facility Fee (CFF)

In June 2010, the Board established an on-airport rental car facility fee to be collected by on-airport rental car companies from their customers and paid over to the Board for the purpose of financing and payment of the planning, design, enabling, construction, improvement and/or repair of facilities and improvements which benefit the on-airport rental car companies. The car facility fee of \$2 per customer per transaction day was increased to \$4 per customer per transaction day in October 2012, capped at the first fourteen days of any continuous vehicle rental will be charged and collected by each on-airport car rental company from each person entering into a motor vehicle rental agreement. Car facility fees are recorded as restricted assets. The car facility fee commenced on August 1, 2010 and will continue until terminated by the Board.

#### Revenue Recognition

Additional types of Airport revenue are recognized as follows:

Airfield Landing Fees - Landing fees are principally generated from scheduled passenger and cargo carriers, as well as non-scheduled commercial aviation, and are based on the landed weight of the aircraft. The estimated landing fee structure is determined annually pursuant to an agreement between the Airport and each of the signatory airlines based on the Certified Gross Weight of the aircraft landed. Landing fees are recognized as revenue when the related facilities are utilized.

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

# Note 1. Organization and Summary of Significant Accounting Policies (Continued)

# Revenue Recognition (Continued)

Terminal Rents and Concessions - Rental and concession fees are generated from airlines, parking facilities, food and beverage operations, rental car agencies, advertisers and other commercial tenants. Leases are for terms from one to five years and generally require rentals based on the volume of business, specific minimum annual rental payments are required for some of the leases. Rental revenue is recognized over the life of the respective leases and concession revenue is recognized based on reported concessionaire revenue.

Other - All other types of revenue are recognized when earned.

# Note 2. Property and Equipment

A summary of changes in capital assets follows:

		Beginning Balance				Deletions and		Ending Balance
		July 1, 2012		Additions		Transfers	J	une 30, 2013
Primary Government Business-type activities Capital assets, not being depreciated								
Art - terminal building	\$	221,971	\$	100,700	\$	-	\$	322,671
Construction in progress	3.01	4,804,325		7,577,675		9,604,336		2,777,664
		5,026,296		7,678,375		9,604,336		3,100,335
Capital assets, being depreciated							*	
Buildings and runways		88,294,434		9,628,626		-		97,923,060
Equipment		5,033,795		25,148		-		5,058,943
Furniture, fixtures and computer						-		-
equipment		444,430		7,928		76,778		375,580
Vehicles including fire trucks		2,292,061		543,017		122,486		2,712,592
Total capital assets,								
being depreciated		96,064,720		10,204,719		199,264		106,070,175
Less accumulated depreciation		39,490,441		4,666,866		199,264		43,958,043
Total capital assets, being								
depreciated, net	-	56,574,279		5,537,853		-		62,112,132
Business-type activities capital assets, net	\$	61,600,575	\$	13,216,228	\$	9,604,336	\$	65,212,467
ouplier abbots, not	Ψ	31,000,373	Ψ	10,210,220	Ψ	>,001,550	Ψ	00,212,107

Depreciation expense for the year ended June 30, 2013 was \$4,666,866.

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

	June 30, 2013
Note 3.	Deposits and Investments
	), 2013, all of the Board's investments consisted of Certificates of Deposit with maturity dates no ne year and interest rates ranging from 0.05% to 0.1%.
Interest rate	risk
	isk is the risk that changes in interest rates will adversely affect the fair value of an investment. At the Board was not exposed to interest rate risk since all investments were fixed rate certificates of
Credit risk	
investment.	edit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the This is measured by the assignment of a rating by a nationally recognized statistical rating At June 30, 2013, the Board was not exposed to credit risk as all investments were certificates of
Custodial cre	dit risk - deposits
it. State Stat collateralized.	dit risk is the risk that in the event of a bank failure, the Board's deposits may not be redeemable to utes require that the Board's deposits in excess of the Federal Depository Insurance amount be At June 30, 2013, the Board's deposits were fully collateralized as required by statutes and Board ecurities held by the pledging financial institution's trust department or agent, in joint custody of the Board.
Custodial cre	dit risk – investments
to recover the statutes limit to or guaranteed government's	nent, this is the risk that, in the event of the failure of the counterparty, the Board will not be able value of its investments or collateral securities that are in the possession of an outside party. State the type of investments the Board can use. Statutes limit investments primarily to securities issued by the U.S. Treasury or agencies of the United States government, therefore, reducing any local exposure to custodial credit risk for its investments. Since the Board's only investments were deposit, the Board has no custodial credit risk related to investment securities.
Note 4.	Long-Term Debt and Pledged Revenues
Community p construct a Ph and interest of	2009 the Board received a \$1,500,000 loan at a fixed rate of 1.00% from the Business Ready program funds of the Wyoming Business Council for the purpose of paying part of the costs to have One expansion of the passenger terminal building at the Jackson Hole Airport. The principal on the Business Ready Community program loan were payable in nine annual payments of all unpaid principal and interest due on the tenth anniversary date of the final loan disbursement.
Payments will Facility Charg	be applied first to the accrued interest. There is no prepayment penalty on this loan. Passenger ges and net revenues defined as gross revenues received by the Board from all other rents, user and ses, and fuel flowage fees, other than Passenger Facility Charge revenues, less operating and

maintenance costs are pledged for the payment of the Business Ready Community program loan.

# NOTES TO FINANCIAL STATEMENTS June 30, 2013

#### Note 10. Contractual Commitments

As of the fiscal year ended June 30, 2013, the Board had several outstanding contracts relating to the terminal baggage claim remodel project. The total contracts for the terminal baggage claim remodel project are approximately \$17,245,000, and as of June 30, 2013 approximately \$1,794,000 was completed and included in construction in progress. The major funding source for this project is Airport Improvement Program grants and passenger facility charges.

### Note 11. Contractual Obligations

Terminal space is rented to various car rental companies; the rental revenue is determined by applying the agreed upon percent of gross receipts, or a minimum guaranteed amount based on the individual rental agreements.

# Note 12. Commitments and Transaction with Related Organization

The Board enters into various contracts that extend beyond the current year. In July 2011, the Board renewed their agreement with the Town of Jackson with respect to the provision of law enforcement services. The agreement is effective until June 30, 2014 and requires monthly payments of \$37,500 for total annual payments of \$450,000 in both years 2013 and 2014. This agreement may be terminated by either of the parties without cause.

In May 2012, the Board entered into a five year contract for custodial services expiring in April 2015 with annual payments of \$180,000. In December 2012, the Board amended the annual payments from \$180,000 to \$303,000.

#### Note 13. Subsequent Events

Subsequent to the year end the Board approved an amendment to the operating agreement with U.S. Department of Interior which extended the agreement through 2053 and changed the use fee paid by the Board to the U.S. Department of Interior from one percent of the first \$200,000 of eligible operating receipts and one and a half percent of any eligible operating receipts in excess of \$200,000 in any Board fiscal year to three percent of the first \$4,000,000 and four percent on the excess of \$4,000,000.

In addition, the Board approved a bid for a waste water treatment plant in the approximate amount of \$2,224,000 and authorized a \$4.1 million line of credit at an estimated interest rate of 2.78% to be fixed at the date of closing secured by the PFC funds for the terminal baggage claim project.

# Note 14. Accounting Standards Issued, But Not Implemented

As of June 30, 2013, the Governmental Accounting Standards Board has issued the following standards which the Jackson Hole Airport Board may implement in its next fiscal year.

Governmental Accounting Standards Board Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27 was issued to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information supporting assessments of accountability and inter-period equity, and creating transparency. Management has not concluded its assessment of the effect of implementing this guidance.

SUPPLEMENTARY INFORMATION

Budget and Actual Comparison Schedules	
These schedules are prepared on a basis consistent with the Board's budgeting system. Under this basis revenues are recognized when collected and expenses are recorded as the liabilities are paid (cash basis). Such basis of accounting is not in accordance with generally accepted accounting principles and, accordingly, the following schedules are not intended to present financial position and results of operations in conformity with such principles.	ch ne
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# SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN CASH BALANCE - BUDGET AND ACTUAL (BUDGETARY BASIS) Year Ended June 30, 2013

Operating revenues         Actual Pinal Budget Actual Positive (Negative)           Airlines revenues         \$1,061,725         \$1,117,540         \$55,815           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - baggage claim         463,892         463,892         -           Airlines checked baggage         245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         121,000         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         48,655         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         4				Variance with
Operating revenues         Final Budget         Actual (Negative) (Negative)           Airlines revenues         31,061,725         \$ 1,117,540         \$ 55,815           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - security holding room         463,892         463,892         -           Airlines shared - security holding room         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           FAA office rent         12,100         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         48,65         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,282         49,28           Patking         380,000		Original and	Final Budget	
Operating revenues         Budget         Actual         (Negative)           Airlines revenue         \$ 1,061,725         \$ 1,117,540         \$ 55,815           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - security holding room         463,892         463,892         -           Airlines checked baggage         2245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         122,000         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         6681)           Interest         10,000         4,865         5,135           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         38,000			9	
Operating revenues         Airlines revenue         \$ 1,061,725         \$ 1,117,540         \$ 55,815           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - security holding room         463,892         463,892         -           Airlines checked baggage         245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental c				
Airlines revenue         \$ 1,061,725         \$ 1,117,540         \$ 55,815           Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - security holding room         463,892         463,892         -           Airlines checked baggage         245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars - off airport         2	Operating revenues			( 8 /
Airlines shared - baggage claim         426,810         426,812         2           Airlines shared - security holding room         463,892         463,892         -           Airlines checked baggage         245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         0f air cars         2,242,865         2,450,499         207,634           Rental cars - off airport		\$ 1.061.725	\$ 1117540	\$ 55.815
Airlines shared - security holding room         463,892         463,892         -           Airlines checked baggage         245,700         245,700         -           Brochures, display, and phone board         57,000         76,730         19,730           FAA offfice rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,002	NOT SECOND AND SECOND SOCIETY OF SECOND SECO			
Airlines checked baggage         245,700         245,700         7-80           Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949<				_
Brochures, display, and phone board         57,000         76,730         19,730           FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         52,000         <				_
FAA office rent         12,100         13,147         1,047           Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         52,000         -         (				19 730
Restaurant rent and GA catering         132,000         181,596         49,596           Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000				
Gas tax refund         120,000         177,648         57,648           Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000				
Glycol administration         492,000         564,714         72,714           Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         52,000         -         (1,170,000)           SeAR 150         1,170,000         -         (52,000)           Operations enhancement study - WAC grant         88,000				
Ground transportation         80,000         79,319         (681)           Interest         10,000         4,865         (5,135)           JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recaptu				
Interest   10,000				
JHA, LLC - rent and operations fee         409,000         447,162         38,162           Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         52,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           CFC income				
Landing fee g/s and other         230,000         288,130         58,130           Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design glycol recepture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (642,752)           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations				
Miscellaneous         5,000         9,928         4,928           Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         52,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         -         906,528         (642,752)           Total grant, PFC revenues, an				
Parking         380,000         417,539         37,539           Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations           FAR 150         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,3				
Rental cars         2,242,865         2,450,499         207,634           Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,7		757		
Rental cars - off airport         225,000         266,322         41,322           TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732				
TSA office rent         6,800         8,636         1,836           TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         FAR 150         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063				
TSA reimbursement - LEO         90,000         78,188         (11,812)           Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
Worldwide office/operations         9,252         8,949         (303)           Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         FAR 150         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
Total operating revenues         6,699,144         7,327,316         628,172           Grant, PFC revenues, and donations         1,170,000         -         (1,170,000)           Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         (1,439,734)           PFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
Grant, PFC revenues, and donations       1,170,000       -       (1,170,000)         Seal Coat Landside pavements       52,000       -       (52,000)         Operations enhancement study - WAC grant       88,000       63,234       (24,766)         Design centerline lights - AIP - 46       2,042,500       1,891,374       (151,126)         Design glycol recapture system       5,462,500       5,420,658       (41,842)         PFC income       -       906,528       (1,439,734)         PFC income       -       906,528       906,528         CFC income       170,000       60,454       (109,546)         Total grant, PFC revenues, and donations       8,985,000       8,342,248       (642,752)         Security screening contract       5,117,063       5,657,795       540,732         Total reimbursement screening       5,117,063       5,657,795       540,732				
FAR 150       1,170,000       - (1,170,000)         Seal Coat Landside pavements       52,000       - (52,000)         Operations enhancement study - WAC grant       88,000       63,234       (24,766)         Design centerline lights - AIP - 46       2,042,500       1,891,374       (151,126)         Design glycol recapture system       5,462,500       5,420,658       (41,842)         PFC income       - 906,528       (1,439,734)         PFC income       170,000       60,454       (109,546)         Total grant, PFC revenues, and donations       8,985,000       8,342,248       (642,752)         Security screening contract       5,117,063       5,657,795       540,732         Total reimbursement screening       5,117,063       5,657,795       540,732	Total operating revenues	6,699,144	7,327,316	628,172
FAR 150       1,170,000       - (1,170,000)         Seal Coat Landside pavements       52,000       - (52,000)         Operations enhancement study - WAC grant       88,000       63,234       (24,766)         Design centerline lights - AIP - 46       2,042,500       1,891,374       (151,126)         Design glycol recapture system       5,462,500       5,420,658       (41,842)         PFC income       - 906,528       (1,439,734)         PFC income       170,000       60,454       (109,546)         Total grant, PFC revenues, and donations       8,985,000       8,342,248       (642,752)         Security screening contract       5,117,063       5,657,795       540,732         Total reimbursement screening       5,117,063       5,657,795       540,732	Grant, PFC revenues, and donations			
Seal Coat Landside pavements         52,000         -         (52,000)           Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732		1,170,000	<del>_</del>	(1,170,000)
Operations enhancement study - WAC grant         88,000         63,234         (24,766)           Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732	Seal Coat Landside pavements			(52,000)
Design centerline lights - AIP - 46         2,042,500         1,891,374         (151,126)           Design glycol recapture system         5,462,500         5,420,658         (41,842)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732			63,234	
Design glycol recapture system         5,462,500         5,420,658         (41,842)           8,815,000         7,375,266         (1,439,734)           PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         TSA screening reimbursement         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
PFC income         -         906,528         906,528           CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         TSA screening reimbursement         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
CFC income         170,000         60,454         (109,546)           Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         TSA screening reimbursement         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732	PFC income	-		
Total grant, PFC revenues, and donations         8,985,000         8,342,248         (642,752)           Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732		170 000	(*)	
Security screening contract         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732				
TSA screening reimbursement         5,117,063         5,657,795         540,732           Total reimbursement screening         5,117,063         5,657,795         540,732	•	0,703,000	0,542,240	(012,732)
Total reimbursement screening 5,117,063 5,657,795 540,732				
	TSA screening reimbursement	5,117,063		
Total revenues 20,801,207 21,327,359 526,152	Total reimbursement screening	5,117,063	5,657,795	540,732
	Total revenues	20 801 207	21 327 359	526 152
(Continued)	1 Otta 191011400	20,001,207	21,321,337	(Continued)

# SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN CASH BALANCE - BUDGET AND ACTUAL (BUDGETARY BASIS) (CONTINUED) Year Ended June 30, 2013

			Variance with Final Budget	
		Original and		
		Final		
Onanatina ayyaanaa	Budget	Actual	(Negative)	
Operating expenses Salaries	A 1511000	A 1 (# ( 00 )		
	\$ 1,714,202	\$ 1,676,884	\$ 37,318	
Payroll taxes	221,132	238,745	(17,613)	
Employee benefits - medical insurance	550,000	486,742	63,258	
Employee benefits - retirement	190,372	177,737	12,635	
Building insurance	445,000	412,881	32,119	
Building supplies	70,000	72,832	(2,832)	
Contract cleaning services	310,000	297,712	12,288	
Control tower operations	42,250	38,157	4,093	
Dues and subscriptions	7,500	7,379	121	
Environmental planning and operations	38,000	11,933	26,067	
Fire rescue training and supplies	54,500	37,848	16,652	
Use agreement payment	90,000	100,432	(10,432)	
Fuel	98,000	84,065	13,935	
JH security services	86,264	79,769	6,495	
Landscaping	87,100	37,469	49,631	
Legal fees	62,000	95,618	(33,618)	
Meeting and school expense	67,500	70,084	(2,584)	
Glycol expense	460,000	534,806	(74,806)	
Miscellaneous	29,000	18,651	10,349	
Noise abatement plan	75,000	44,608	30,392	
Office expense	100,494	65,385	35,109	
Security	450,000	450,000	· •	
Professional fees	217,000	242,704	(25,704)	
Repair and maintenance expenses	473,600	639,960	(166,360)	
Telephone	32,000	32,667	(667)	
Travel	53,900	49,614	4,286	
Utilities	383,500	284,769	98,731	
Snow removal	114,000	111,240	2,760	
Equipment - operations	71,700	_	71,700	
Total operating expenses	6,594,014	6,400,691	193,323	
			(Continued)	

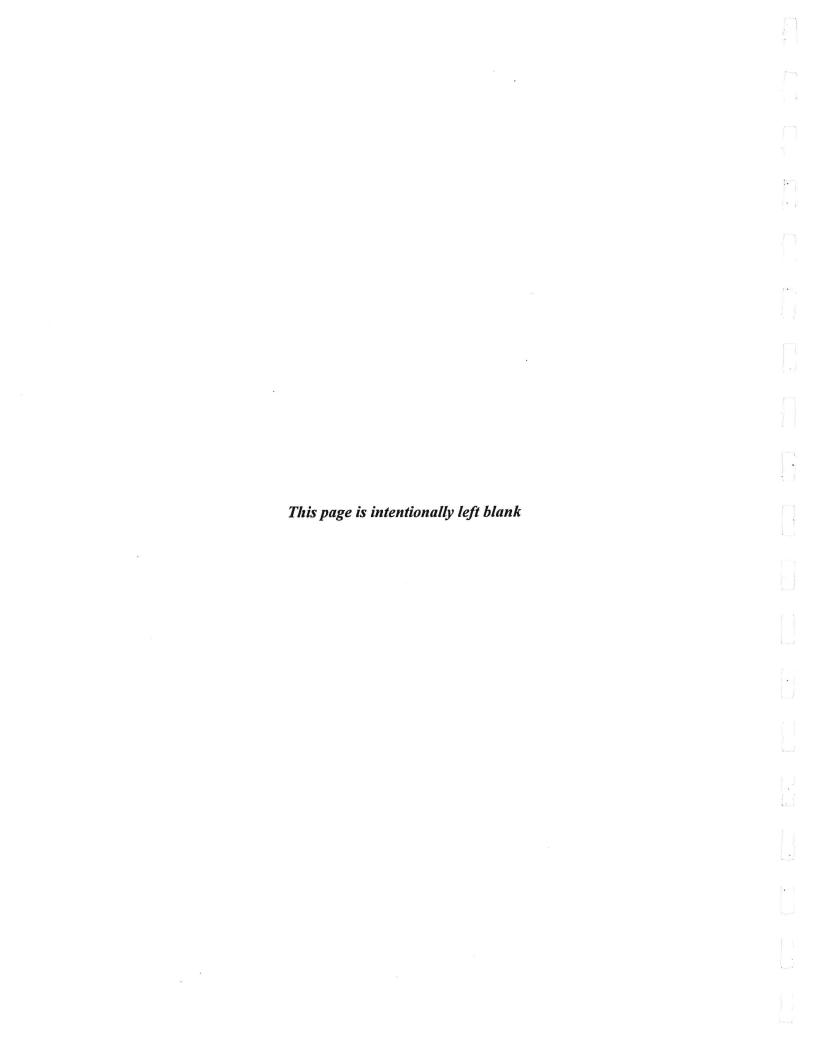
# SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN CASH BALANCE - BUDGET AND ACTUAL (BUDGETARY BASIS) (CONTINUED) Year Ended June 30, 2013

						ariance with
	Original and			Fi	Final Budget	
	Final				Positive	
	Budget		Actual		(Negative)	
Capital outlay						
PFC administration	\$	-	\$	11,356	\$	(11,356)
Ground water study		130,000		130,052		(52)
Wastewater treatment facility CFC		-		106,956		(106,956)
Seal coat access road and parking lot to include						
crack seal		183,200		140,817		42,384
Miscellaneous projects		48,000		-		48,000
Contract manager fees		20,000		12,602		7,398
Terminal art expense		-		46,199		(46,199)
Terminal baggage claim area and CM terminal						
design	1	,030,000		1,172,082		(142,082)
Terminal debt expense		157,556		158,374		(818)
Water wells		10,000		6,227		3,773
Parking lot study		170,000		48,580		121,420
Fly Quiet Program		65,000		-		65,000
FAR 150	1	,300,000		=		1,300,000
Operations enhancement study - WAC - 2658		110,000		86,543		23,457
RW centerline lighting - WAC grant	2	2,150,000		1,463,695		686,305
Glycol recapture system (AIP 38 Recovery)	5	5,750,000		4,122,495		1,627,505
Plow truck		525,000		526,051		(1,051)
Security access upgrade		30,000		10,561		19,439
Wildlife study		100,000		114,693		(14,693)
Apron crack and joint seal		27,000		18,748		8,252
Total capital outlay	11	,805,756		8,176,031		3,629,725
				-	(Co	ontinued)

# SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN CASH BALANCE - BUDGET AND ACTUAL (BUDGETARY BASIS) (CONTINUED) Year Ended June 30, 2013

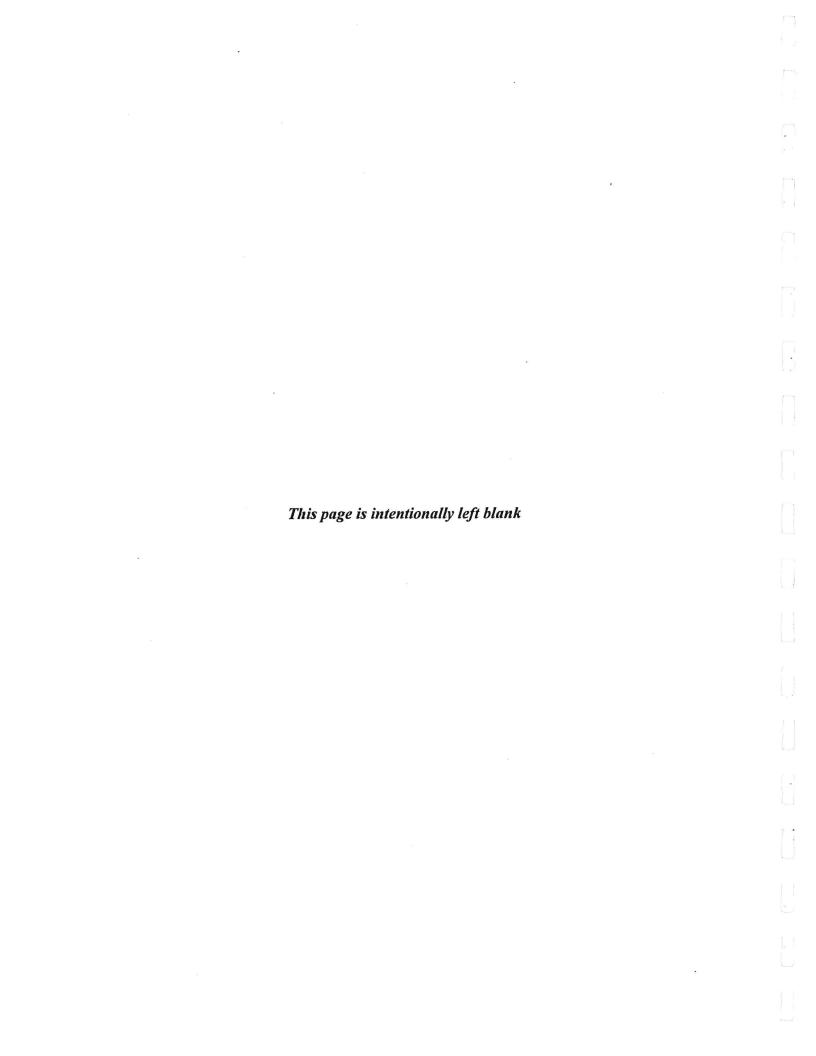
		Original and Final Budget		Actual	F	Variance with Final Budget Positive (Negative)	
Security screening contract expenses							
Salaries	\$	2,468,249	\$	2,208,602	\$	259,647	
Payroll taxes		318,404		293,706		24,698	
Benefits - retirement		312,974		267,923		45,051	
Benefits - medical insurance		1,210,515		1,155,660		54,855	
Screening costs - other		215,000		105,889		109,111	
Screening costs - nonreimbursable		60,000		9,261		50,739	
TSA claims - damages		_		853		(853)	
Total screening contract expenses		4,585,142		4,041,894	X	543,248	
Total expenses		22,984,912		18,618,616		4,366,296	
Excess (deficiency) of revenues over expenses	_\$_	(2,183,705)		2,708,743	\$	4,892,448	
Fixed assets (budgeted but not included as an expense)				(41,837)			
PFC and CFC deferred revenue (non-budget item)				716,708			
Accounts receivable change (non-budget item)				530,940			
Prepaid expenses (non-budget item)				8,000			
Deposits (non-budget item)				372			
Accrued payroll (non-budget item)				31,498			
Cash including certificates of deposit of \$800,000 and PFC restricted							
cash \$6,471 and CFF restricted cash of \$692,885 - beginning of year			5,569,410				
Cash including certificates of deposit of \$800,000 and PFC restricted							
cash \$93,331 and CFF restricted cash of \$1,322,733 - 6				9,523,834			

Schedule of Passenger Facilities Charges Collected and Expended
This schedule is prepared on a basis consistent with the requirements of the Federal Aviation Administration of the U.S. Department of Transportation to implement Section 9110 and 9111 of the Aviation Safety and Capacity Expansion Act of 1990. Under this basis, revenues are recognized when collected and expenses are recorded as the liabilities are paid (cash basis). Such basis of accounting is not in accordance with generally accepted accounting principles and, accordingly, the following schedule is not intended to present financial position and results of operations in conformity with such principles.
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# SCHEDULE OF PASSENGER FACILITY CHARGES COLLECTED AND EXPENDED - CASH BASIS Year Ended June 30, 2013

PFC Projects	Balance Unliquidated PFC June 30, 2012	PFC Collections	Interest Earned	PFC Expenditures	Balance Unliquidated PFC June 30, 2013
APP 11, 12 and 13 Terminal, Master Plan, Operations, and Administration	\$ (10,569,501)	\$ 999,932	\$ 16	\$ 2,162,590	\$ (11,732,143)
	\$ (10,569,501)	\$ 999,932	\$ 16	\$ 2,162,590	\$ (11,732,143)



COMPLIANCE AND INTERNAL CONTROL REPORTS



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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Jackson Hole Airport Board Jackson, Wyoming

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Jackson Hole Airport Board, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Jackson Hole Airport Board basic financial statements, and have issued our report thereon dated October 24, 2013.

### Internal Control Over Financial Reporting

In planning an performing our audit of the financial statements, we considered the Jackson Hole Airport Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Jackson Hole Airport Board internal control. Accordingly, we do not express an opinion on the effectiveness of the Jackson Hole Airport Board's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charges with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in the internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Directors Jackson Hole Airport Board Page 2

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Jackson Hole Airport Board's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Board in a separate letter dated October 24, 2013.

### Purpose of the Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Governmental Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Horter, Muirhead, Cornia & Howard

Certified Public Accountants

Casper, Wyoming October 24, 2013

123 West First Street Suite 800 P.O. Box 2750 Casper, Wyoming 82602 (307) 265-4311 Fax (307) 265-5180

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO THE PASSENGER FACILITY CHARGE PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH THE FEDERAL AVIATION ADMINISTRATION OF THE U.S. DEPARTMENT OF TRANSPORTATION

### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Jackson Hole Airport Board Jackson, Wyoming

### **Compliance**

We have audited the compliance of the Jackson Hole Airport Board with the types of compliance requirements described in the *Passenger Facility Charge Audit Guide for Public Agencies*, issued by the Federal Aviation Administration (Guide) for its passenger facility charge program for the year ended June 30, 2013. Compliance with the requirements of laws and regulations applicable to its passenger facility charge program is the responsibility of the Jackson Hole Airport Board's management. Our responsibility is to express an opinion on the Jackson Hole Airport Board's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the Guide. Those standards and the Guide require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a direct and material effect on passenger facility charges programs occurred. An audit includes examining, on a test basis, evidence about the Jackson Hole Airport Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Jackson Hole Airport Board's compliance with those requirements.

In our opinion, the Jackson Hole Airport Board complied, in all material respects, with the requirements referred to above that are applicable to its passenger facility program for the year ended June 30, 2013.

### Internal Control Over Compliance

The management of the Jackson Hole Airport Board is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws and regulations applicable to the passenger facility charge program. In planning and performing our audit, we considered the Jackson Hole Airport Board's internal control over compliance with requirements that could have a direct and material effect on the passenger facility charge programs in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, and to test and report on the internal control over compliance in accordance with the Guide, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Jackson Hole Airport Board's internal control over compliance.

To the Board of Directors Jackson Hole Airport Board Page 2

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of the passenger facility charge program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance; such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of the passenger facility charge program will not be prevented or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board, management, others within the organization and the Federal Aviation Administration and is not intended to be and should not be used by anyone other than these specified parties.

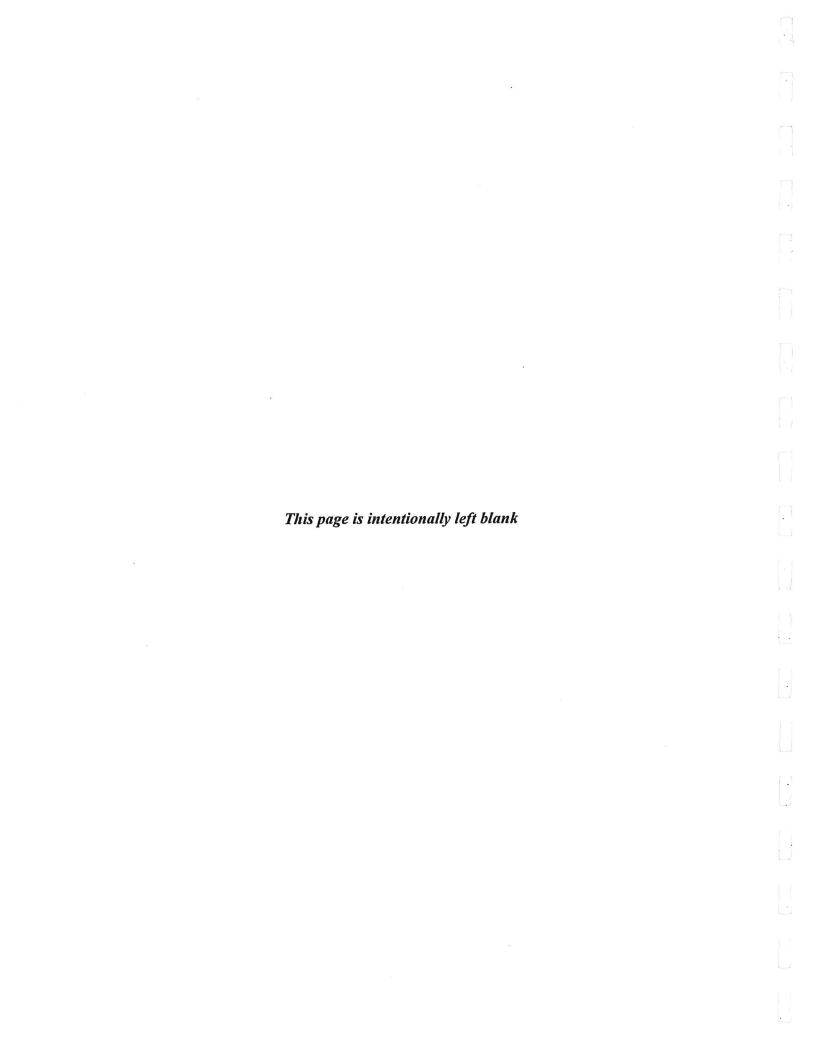
Porter, Muirhead, Cornia & Howard

Porter, Muikad, Cornia 4 Howard

Certified Public Accountants

Casper, Wyoming October 24, 2013

SINGLE AUDIT SECTION



### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2013

Federal/State Grantor/Program Title	Federal CFDA Numbers	Project Number	Expenditures
U.S. Department of Transportation Airport Improvement Program # 46	20.106	3-56-0014-46	\$ 5,119,158
Total U.S. Department of Transportation			5,119,158
Total Federal Awards			\$ 5,119,158

### NOTE TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS June 30, 2013

### Note 1. Basis of Presentation

The accompanying schedule of expenditures of Federal awards includes the Federal grant activity of the Jackson Hole Airport Board and is presented on the cash basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in the schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

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### REPORT ON COMPLIANCE FOR THE MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE

#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Jackson Hole Airport Board Jackson, Wyoming

### Report on Compliance for the Major Federal Program

We have audited Jackson Hole Airport Board's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on Jackson Hole Airport Board's major federal program for the year ended June 30, 2013. Jackson Hole Airport Board's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the Jackson Hole Airport Board's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Jackson Hole Airport Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of Jackson Hole Airport Board's compliance.

#### Opinion on the Major Federal Program

In our opinion, Jackson Hole Airport Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2013.

To the Board of Directors Jackson Hole Airport Board Page 2

### Report on Internal Control over Compliance

Management of Jackson Hole Airport Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Jackson Hole Airport Board's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Jackson Hole Airport Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Porter, Muirhead, Cornia & Howard Certified Public Accountants

Porter, Muiskad, Cornia 4 Howard

Casper, Wyoming October 24, 2013

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS $_{\rm .}$ June 30, 2013

	Section I - Summary of Auditor's Res	uits
Financial Statements		
Type of auditor's report is	sued:	Unmodified
Internal control over finan	cial reporting:	
Material v	veaknesses identified?	No
Significan	t deficiencies identified?	None reported
Noncompliance material to	o financial statements noted?	No
Federal Awards		
Internal control over major	programs:	
Material w	veaknesses identified?	No
Significan	t deficiencies identified?	None reported
Type of auditor's report iss major programs:	sued on compliance for	Unmodified
Any audit findings disclose reported in accorda of Circular A-133?	ance with section 510 (a)	No
Identification of major prog	grams:	
CFDA Number	Name of Federal Program or Cluster	
20.106	Airport Improvement Program	
Dollar threshold used to dis type A and type B		\$300,000
Auditee qualified as low-ris	sk auditee?	Yes

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) June 30, 2013

Section	n II - Financial Statement Findings
No matters were reported.	
-	
Section III - Fe	deral Award Findings and Questioned Costs

## SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS June 30, 2013

None

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